

**Kenneth Clarke**  
Why I may have to  
raise UK taxes  
Interview, Page 13

**Mashed and smashed**  
Sweden's costly foray  
into foreign property  
Page 22

**TOMORROW'S  
Weekend FT**  
Robot surgeons at  
the cutting edge

# FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY JUNE 25 1993

D8523A

## Babangida due to outline political future for Nigeria

General Ibrahim Babangida, Nigeria's military leader, is expected to outline a new political programme in a national broadcast today following the annulment of presidential elections earlier this month.

Britain and the US yesterday imposed minimal military sanctions against Nigeria, more symbolic than substantial, but the Foreign Office in London said Britain would be discussing appropriate action with Washington and the European Community and did not rule out further sanctions. Page 4

**Market access talks fail:** Trade ministers from Canada, Japan, the US and the European Community failed to settle differences on opening their markets, putting in jeopardy a trade liberalisation package due at next month's Group of Seven summit in Tokyo. Page 6

## Northern Ireland minister resigns

Northern Ireland minister Michael Mates (left) resigned from the UK government after mounting pressure over his links with fugitive tycoon Asil Nadir. Mates had been fighting for his political life since the disclosure that he sent a watch to Nadir with the inscription "Don't let the huggers get you down". His decision to go came after prime minister John Major had expressed support for him. Page 14; Joe Rogaly, Page 12

**Channel tunnel cash call:** Eurotunnel may need to raise an additional £11m (\$1.5bn) to pay for the Channel tunnel between England and France with an equity issue, possibly in the first half of next year. Page 20

**AEG,** the electrical engineering unit of German industrial group Daimler-Benz, is in co-operation talks with Groppe Schneider, the French electrical engineering and construction group. Page 15

**Wall Street move:** Robert Greenhill, a senior investment banker at Morgan Stanley and the firm's former president, is joining Primavera's Smith Barney Securities brokerage unit as chairman and chief executive. Page 15

**LDP attacks party rebels:** Japan's ruling Liberal Democratic party attacked the record of the leaders of 44 defectors who this week set up a party to challenge the LDP in a snap general election on July 18. Page 14; US sets conditions for delaying sanctions, Page 6; Strong arm tactics, Page 12

**Lombor,** the international trading conglomerate, reported a 74 per cent rise in half-year pre-tax profits to £87m (\$130m) after a series of disposals. Page 15; Lex, Page 14

**Assassination attempt charges:** Eight men have been arrested in New York for allegedly plotting to assassinate United Nations secretary-general Boutros Boutros Ghali, Egypt's President Hosni Mubarak and New York Senator Alphonse D'Amato. Page 5

**Germany's European exports face fall:** German exports to the rest of Europe could fall by 1.5 per cent this year, but trade with north America and Asia may improve, the German chambers of commerce and industry said. Page 3

**Bosch,** privately-owned German motor components, electronics and appliances group, is to cut costs further following a 29 per cent drop in pre-tax earnings to DM1.36bn (\$810m) last year. Page 18

**Goodyear Tire & Rubber,** only surviving large US-owned tyre group, forecast a rise in second-quarter earnings to between \$180m and \$140m on sales of around \$3bn. Second-quarter profits last year were \$106.9m. Page 17

**Dozens die in Moscow tanker blaze:** Dozens of people died when a tanker-truck crashed and exploded in Moscow and three trolley-buses caught fire.

**Ferruzzi creditors:** Société Générale and Banque Nationale de Paris are among the foreign banks most heavily exposed to Italian industrial group Ferruzzi. Page 15

**Lendl out of Wimbledon:** Ivan Lendl, at 33 the oldest man in Britain's Wimbledon lawn tennis championships and the No 7 seed, was knocked out in the second round by Frenchman Armand Boetsch, 4-6, 7-5, 6-3, 6-4.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2994.7 (-6.0)	New York composite	1,488.5
Yield	3.96	London	1,488.5 (1,472.9)
FT-SE Eurotrack 100	1,199.58 (-2.41)	Frankfurt	2,512.5 (2,522.5)
FT-A All-Share	1,428.44 (-0.1%)	Paris	8,435 (8,382.9)
Nikkei	19,886.97 (+192.55)	Madrid	2,232.5 (2,217.9)
New York composite	1,488.5 (+12.73)	Y index	78.4 (79.2)
Dow Jones Ind. Ave	3,476.54 (+12.73)		
S&P Composite	445.89 (+1.90)		

US LUNCHTIME RATES		DOLLAR	
Federal Funds	3%	New York composite	1,488.5
3-mo Treas. Bill: bid	3.147%	London	1,488.5 (1,472.9)
Long Bond	10.48%	Frankfurt	2,512.5 (2,522.5)
Yield	6.737%	Paris	8,435 (8,382.9)

LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	5.11% (5.13%)	Brent 15-day (Aug)	SWA (17.52)
Life long gilt bid	10.17% (10.17%)	WTI	18.15
		Gold	375.5 (375.5)
		New York Comex (Aug)	375.5 (375.5)
		London	375.5 (375.5)

CURRENCY EXCHANGE RATES		COMMODITIES	
Australia	1.5000	Crude oil	22.00
Belgium	36.3636	Gold	375.50
Denmark	6.4633	Silver	16.00
France	6.5596	Platinum	1,000.00
Germany	1.9364	Palladium	1,000.00
Greece	166.6667	Rubber	1,000.00
Italy	1.3636	Wheat	1,000.00
Japan	160.9396	Copper	1,000.00
Netherlands	2.2037	Aluminium	1,000.00
Spain	166.6667	Lead	1,000.00
Sweden	8.4667	Zinc	1,000.00
Switzerland	1.7361	Nickel	1,000.00
UK	0.7936	Vanadium	1,000.00
USA	0.7063	Uranium	1,000.00

## Japan urged to set target for trade surplus cut

Commission joins US in calling for clear timetable from Tokyo

By Michio Nakamoto and Charles Leadbeater in Tokyo

THE European Commission yesterday joined the US in calling on Japan to set a clear target and timetable for reducing its trade surplus which could reach \$150bn this year.

The Commission shared the US view that Japan's trade surplus as a proportion of GNP was so substantial that it was a destabilising factor in world trade. Sir Leon Brittan, EC commissioner for external economic affairs, said in Tokyo.

Sir Leon said: "The EC, like the US, has a real problem with the

not lead the US to back off from its demands that the Japanese agree to measurable targets to reduce the surplus.

He said: "Continuity in our strategic and security relationship with Japan requires discontinuity in our economic relations, with a fundamental change in the way Japan relates to the world."

The US and Japan will hold talks over the weekend to draw up a framework for talks on substantive issues such as access to the Japanese market and reduction of the surplus over the next three years.

The EC wants the surplus reduced more quickly. Sir Leon said: "We think it is necessary to have some kind of yardstick that can be applied sooner than three years."

The administration official said recent pump-priming measures by the Japanese government had only prevented a further tightening of fiscal policy at a time when Japan and the world economy was already suffering from a deficiency of domestic demand.

He denied the US was seeking managed trade agreements which would specify a share of the Japanese market for foreign suppliers.

Instead, he said, the US would look at a range of measures such as the rate of growth of imports, comparisons of foreign market share between Japan and other markets, the representation of foreign interests on standard setting bodies and the scale of foreign investment in manufacturing industry.

The official said the political turmoil in Japan following the government's defeat in a no-confidence motion last Friday would

MR THEO WAIGEL, German finance minister, yesterday pulled out of a meeting booked for today with Mr Edmond Alphandery, his counterpart in the Paris government, after the French minister criticised the Bundesbank's "restrictive" interest rates policy.

Mr Alphandery said on radio that he had called the top-level meeting on his "own initiative" and hoped to use it as a forum for "a joint discussion of the conditions for a concerted reduction in French and German rates."

He urged Germany to speed up cuts because Europe was "suffering from overly-restrictive monetary policies, notably the unduly restrictive German policy."

The Bonn finance ministry claimed the routine meeting of

the Franco-German economic and finance council had been postponed because of pressure of work on Mr Waigel. Officials said it was quite normal for dates to be rearranged at short notice.

However, Mr Alphandery's remarks touched a sensitive spot at a sensitive time.

Mr Waigel is preoccupied with preparing and sounding out opinions within the coalition and parliamentary groups on a crucial package of government spending cuts.

He is under heavy pressure from the Bundesbank to push through a package which will convince the central bank and foreign exchange markets that Germany's fast-growing public sector deficits can be controlled.

The Bundesbank, which was to have been represented by its president, Mr Helmut Schlesinger, at today's meeting, appears increasingly willing to resume

## Co-ordinated attacks strike at Turkish targets throughout Europe



Route to safety: The wife of the Turkish consul-general in Munich is taken away by stretcher after the consulate was overrun by Kurdish terrorists who took hostages as part of a Europe-wide series of assaults

## Attali was reimbursed twice for Tokyo flight

By Robert Peston in London

MR Jacques Attali, president of the European Bank for Reconstruction, admitted last night he had been reimbursed twice for a first class return flight to Tokyo, but said that this had been the result of a "clerical error".

Mr Attali, who has been widely criticised for the bank's overspending, also said he had accepted a \$30,000 fee for making a speech in May 1992 in Japan, but added he had since paid the funds to three unnamed Jewish charities.

"This goes beyond misjudgment", said an EBRD director

who represents one of the G7 group of leading industrial countries. He said he would be raising Mr Attali's speech fee and travel expense with his government.

An EBRD executive said: "I would not dream of taking fees from outside work. It is quite clearly against the spirit of the staff handbook."

The EBRD's staff handbook says: "Bank officials and staff members owe their duties entirely to the bank." It adds that bank officials shall not "accept any remuneration from any government, entity or person in connection with their appointment or service with the bank."

Mr Attali said last night that his personal assistant, Mr Francois Olive, had issued instructions earlier this month that the bank be reimbursed for the travel to Tokyo.

An EBRD official said Mr Attali flew first class to Tokyo from London on a British Airways flight on May 13 1992 and returned to Paris by Japan Air Lines on May 15. The cost of such a round trip was approximately £7,000 (\$10,300).

Mr Attali made the speech on at a conference organised by Asahi Shimbun, the leading Japanese daily newspaper. An EBRD official said Mr Attali had signed the contract before joining the EBRD.

Mr Attali said: "I would like to point out in no uncertain terms that with the salary I make from the bank and the revenue from my books, I do not need to make money from travel reimbursements." He added: "I have given some 80 speeches in the last two years. In almost all cases, they have been free of any fees."

## Kurds hold 10 hostage in Germany

By Ariane Genillard in Bonn

KURDISH MILITANTS were holding 10 hostages at the Turkish consulate in Munich last night as part of an unprecedented wave of co-ordinated attacks yesterday on Turkish targets across western Europe.

Small groups of militants wielding iron bars and axes went on the rampage in 20 German cities and towns - including Berlin, Hamburg, Hannover, Dortmund, Bonn, Frankfurt and Stuttgart - breaking windows and furniture in Turkish shops and banks. The North Rhine-Westphalia police said they had arrested 26 militants.

Turkish tourism offices, airlines and banks in Geneva, Zurich, Copenhagen, Stockholm and Lyons were also attacked.

In Bern, Switzerland, one demonstrator died and seven were wounded when gunfire erupted among Kurdish militants, police and Turkish embassy personnel, the Swiss government said.

In Marseille, Kurdish attackers released up to 10 hostages at the Turkish consulate unharmed and surrendered to police after a siege lasting nearly three hours.

It was unclear last night whether the attacks had been co-ordinated by the Marxist Kurdistan Workers' Party (PKK), which is fighting a guerrilla campaign for a Kurdish state in south-east Turkey. Reuters news agency reported that the PKK had claimed responsibility for the attacks. However, police in Munich said the gunmen denied acting as PKK agents.

All the attacks took place within a few minutes at about 10 am (0800 GMT). Police said the scale and degree of co-ordination was unprecedented.

Munich police said the gunmen holding hostages in the Munich consulate were demanding Chancellor Helmut Kohl appear on television and "call on the Turkish government to stop the war against Kurdistan". After the demand, the gunmen last night released 10 women hostages.

Mr Walter Renner, Munich

Continued on Page 14 Who are the PKK? Page 3

## Waigel cancels French talks after attack on Bundesbank

By Christopher Parke in Frankfurt, Alice Rawsthorn in Paris and Peter John in London

MR THEO WAIGEL, German finance minister, yesterday pulled out of a meeting booked for today with Mr Edmond Alphandery, his counterpart in the Paris government, after the French minister criticised the Bundesbank's "restrictive" interest rates policy.

Mr Alphandery said on radio that he had called the top-level meeting on his "own initiative" and hoped to use it as a forum for "a joint discussion of the conditions for a concerted reduction in French and German rates."

He urged Germany to speed up cuts because Europe was "suffering from overly-restrictive monetary policies, notably the unduly restrictive German policy."

The Bonn finance ministry claimed the routine meeting of

the Franco-German economic and finance council had been postponed because of pressure of work on Mr Waigel. Officials said it was quite normal for dates to be rearranged at short notice.

However, Mr Alphandery's remarks touched a sensitive spot at a sensitive time.

Mr Waigel is preoccupied with preparing and sounding out opinions within the coalition and parliamentary groups on a crucial package of government spending cuts.

He is under heavy pressure from the Bundesbank to push through a package which will convince the central bank and foreign exchange markets that Germany's fast-growing public sector deficits can be controlled.

The Bundesbank, which was to have been represented by its president, Mr Helmut Schlesinger, at today's meeting, appears increasingly willing to resume

rate reductions to help boost the economy. But it is constrained by the recent instability of the D-Mark and was unlikely to have taken kindly to Mr Alphandery's tone.

The remarks reflected France's growing assertiveness as the franc has strengthened against the D-Mark. French official short-term rates fell below those of German levels this week for the first time in 26 years.

Mr Alphandery's call for a meeting also gave an immediate boost to French government bond markets, with the long-term spread between French and German bonds yields hitting a new low of 3 basis points yesterday.

The D-Mark weakened yesterday, particularly against the dollar, which broke through the DM1.71 barrier to close almost two pence higher in London at DM1.711.

## Clarke might raise UK taxes

By Philip Stephens and Peter Norman in London

MR Kenneth Clarke, Britain's new chancellor of the exchequer, has bluntly warned that he is ready to raise taxes in the November budget unless an acceleration in the pace of economic recovery brings a faster reduction in government borrowing.

In an interview with the Financial Times, Mr Clarke said the medium-term projections set by Mr Norman Lamont, his predecessor, would leave the deficit at too high a level.

Mr Clarke also signalled that there was no immediate prospect of a further reduction in interest rates, stressing that economic recovery was now under way and that he was determined not to take risks with inflation.

Mr Clarke said economic growth alone could not close the £50bn (\$79bn) annual gap in the UK government's finances. Based on current projections, the deficit would come down to about 4 per

cent of national income by 1996-97. He rejected as "unrealistic" the idea that the government could squeeze spending below the ceilings already agreed by the cabinet for the next three years.

"The stronger or more sustained growth becomes, the less likely I am to look at the tax side of the account. If growth shows signs of faltering or weakening, the more likely I am to look for revenue."

Interview in full, Page 13

"Look, Ug, your last big idea was Fire. And we got our fingers burned in a big way. This time it's Wheel. Wheel, schmeel, get out of here."

Having the capital to back a big idea is only half the secret. Having the vision to spot one is the other half.

**CINVen**

Money makes the world go around.

CINVen Ltd is a member of IFA90



**KPS KIVETON PARK STEEL**  
SUPPLIERS  
OF QUALITY BRIGHT STEEL

KIVETON PARK STEEL & WIRE WORKS LTD.  
KIVETON PARK, SHEFFIELD S21 8HQ  
Telephone 01924 770221 Telex 54179 KPSW G Fax 01924 772948  
A SUBSIDIARY OF KIVETON PARK HOLDINGS LTD

# FINANCIAL TIMES COMPANIES & MARKETS

Friday June 25 1993

**FERGUSON ENTERPRISES**  
Number 1 in plumbing supply - U.S.A.

**WOLSELEY**  
The name behind the name

## INSIDE

### Eurotunnel may need to raise extra funds

Eurotunnel may seek additional funds "of under or around £1bn (\$1.47bn)" to pay for the Channel tunnel, perhaps with an equity issue in the first half of next year, shareholders were told. Page 20

### Smith New Court issue welcomed

Smith New Court, the UK securities house, raised pre-tax profits to up 110 per cent ensuring a warm welcome for its announcement of a £41.2m (\$60m) rights issue, its first since 1985. Page 16

### Gradual rise for TSB

TSB Group saw a modest rise in pre-tax profits in the first half, as economic recovery helped halve provisions for bad and doubtful debts from the second half of 1992. Page 16

### BNP warns of fall

Banque Nationale de Paris (BNP), one of France's largest banks and a target for privatisation by the new French government, has warned of a substantial fall in net profits for the first half. Page 16

### Nomura head takes the long view

Mr Hideo Sakamaki, president of Nomura Securities, puts Japan's political turmoil into a longer-term perspective and says "it will be better for the country to go through this change." Meanwhile Nomura has been going through its own changes - net profit tumbled by almost 90 per cent last year and computer-related spending has fallen from ¥44.8bn in 1991 to ¥18bn (£165m). Page 18

### Bosch tries to stem earnings drop

Bosch, the privately owned motor components, electronics and appliances group is to cut costs further following a 29 per cent drop in pre-tax earnings last year. Page 18

### SW Electricity raises payout

South Western Electricity, the power supplier and distributor, announced a 22 per cent rise in pre-tax profits to £101.1m (\$148m) and a 15 per cent increase in the dividend. Page 20

### TI in Messier-Bugatti link

TI, the specialist engineering group, is to set up a joint venture between its Dowty aerospace division and Messier-Bugatti of France. In what would become the world's largest aircraft landing gear manufacturer. Page 21

### Anglo American vies for copper

Anglo American Corporation of South Africa is laying the groundwork for a huge copper business in South America. If all goes to plan, Anglo would jump from about fifth place among the world's leading copper producers possibly to challenge Codelco in Chile, which leads the field. Page 32

### Indonesian equities bounce back

After an almighty crash in 1991, the Indonesian stock market was all but written off as a backwater of poor earnings growth, low turnover and ceaseless scandal. But like one of the archipelago's many volcanoes, equities have bubbled back to life. Back Page

## Market Statistics

Beech lending rates	40	London share service	33-35
Benchmark Govt bonds	15	Life equity options	18
FT-4 indices	23	London tradit. options	18
FT-4 world indices	23	Managed fund service	38-40
FT-4 interest indices	19	Money markets	18
FT-4 stock indices	16	New int. bond issues	18
FT-4 stock indices	16	World stock mkt indices	42
Financial futures	40	World stock mkt indices	42
Foreign exchanges	40	UK dividend announced	29
London recent issues	15		

## Companies in this issue

AEG	16, 15	Lucas Inds	20
Adara Printing	20	ML Holdings	22
Amber Industrial	21	Messier-Bugatti	21
American Airlines	17	Nabisco (RJR)	15
Atlas Converting	21	Neste	21
Aviva Petroleum	20	Neste Corporation	18
BNP	16, 15	Nomura	18
Blenheim	20	Philips Morris	16
Bosch	18	Pharmacia	15
British Aerospace	33	Primera	15
Canadian Airlines	20	Rank Xerox	17
Crane	20	Reebok	17
Daimler-Benz	20	Sapporo	16
Daimler-Benz	20	Schneider	16
Dunlop & London	20	SelectTV	21
Eurotunnel	21	Shanks & McEwen	22
Faust Trading	15	Shorrock	22
Fleming (Robert)	20	Smith New Court	16
Fleming High Income	21	Societe Generale	15
GOK	22	South Western Elect	20
Glaxo	16, 15	Stet	16, 15
Gold Greenleafs Trott	22	Stirling Industries	21
Goldman Sachs	21	Stirling Securities	21
Goodyear	17	TI	21
Hercules	21	TSB	21
Hunters Army	21	Tex Holdings	21
ICI	21	Trio Holdings	22
Intercor	21	Vibropant	22
Kell Energy	22	Vicenza	22
Lorho	22	Weddington (John)	21
Lorho	22	Wrenham Water	21
		YPF	17

## Chief price changes yesterday

FRANKFURT (DM)					
Wolfsburg	358.3	+ 5.3	Alcatel Austria	667	+ 11
Pfaff	415	+ 8.5	Esso	451	+ 22.4
Deutsche Bk	676.2	+ 10.8	Imhoff	456	+ 14.5
Dowling	471	+ 18	Paral	396	+ 72.3
Deutsche Bk	323	+ 8.5	Falco	396	+ 72.3
NEW YORK (\$)					
Alcoa	40.8	+ 2	Chrysler	41.3	+ 8.5
General Electric	84	+ 1.6	Chrysler 9 Par	2330	+ 100
Schering-Plough	70.4	+ 1.6	Daimler	685	+ 55
Novartis	120	+ 1	Indust St-John	2380	+ 110
Pharmacia	81.4	+ 3.4	Mail Machine	629	+ 60
Pharmacia	81.4	+ 3.4	Pharmacia	6210	+ 280
PARIS (FFr)					

LONDON (Pence)			Frankfurt		
Amber Ind	435	+ 50	Alcatel	324	+ 15
Deutsche Bk	304	+ 3	Bell (Am)	53	+ 22
Novartis	95	+ 11	Imhoff	150	+ 9
Novartis	288	+ 22	Paral	151	+ 11
Novartis	95	+ 15	Pharmacia	167	+ 3
Novartis	335	+ 18	Pharmacia	167	+ 3
Novartis	233	+ 6	Pharmacia	167	+ 3
Novartis	120	+ 1	Pharmacia	167	+ 3
Novartis	121	+ 7.6	Pharmacia	167	+ 3
Novartis	122	+ 3	Pharmacia	167	+ 3
Novartis	208	+ 5	Pharmacia	167	+ 3
Novartis	48	+ 5	Pharmacia	167	+ 3

## SocGen and BNP hit by Ferruzzi

By Haig Simonian in Milan

SOCIETE GENERALE and Banque Nationale de Paris are two of the foreign banks most heavily exposed to Ferruzzi, the diversified Italian industrial group, which owns foreign lenders about £6,500bn (\$4.3bn). French banks, which also include Credit Lyonnais, figure among the biggest of Ferruzzi's foreign creditors because of loans to Eridania Béghin-Say, the group's Paris-based agro-industrial business.

EBS had net indebtedness of

FFr14bn (\$2.51bn) at the end of last year, while the ratio of its net debts to equity was 89 per cent. Some French banks also lent directly to the Ferruzzi Finanziaria (Ferfin) holding company.

Details of the group's bank credits remain secret. The local heads of both French banks were in discussions, believed to be about the Ferruzzi crisis.

The talks on Ferruzzi's borrowings came amid signs of a rapprochement between the group's five main Italian creditor banks, handling the restructuring, and

leading foreign lenders. Mr Guido Rosa, the local head of Société Générale, who is also chairman of the foreign banks' association in Italy, is expected to be one of possibly two foreign bankers who may be co-opted on to the five-bank committee.

Separately, further details have emerged about the Italian banks' exposure. Banca Commerciale Italiana, one of the members of the five-bank committee, is thought to have lent about

£1,000bn, while Banca Nazionale del Lavoro, the big, treasury-owned bank, which is not on the

committee, is thought to have lent slightly less.

Attempts to uncover the extent of banks' exposure have been accompanied by efforts by some creditor banks to distinguish between lending to Ferruzzi's profitable operating subsidiaries, which have strong cash flows, and Ferfin.

The bulk of lending by Citibank, which organised a number of syndicated loans for the US chemicals operations of Ferruzzi's Montedison industrial arm, is tied to the operating subsidiaries. Most of the bank's positions in

the syndicated loans it arranged were sold on to other institutions. Citibank's overall exposure to the Ferruzzi group is now somewhat over £100bn.

Among other foreign banks believed to have lent heavily are Union Bank of Switzerland and some big German banks. "UBS started winning investment banking business from Ferruzzi because of its big credit exposure", said one US investment banker, who worked actively on Ferruzzi deals. The bank was unavailable for comment yesterday.

## Nikki Tait on the death of RJR's move to cut debt in a 'smoke-free' zone

## Tobacco wars claim a victim in the food sector

The curse of Philip Morris is proving powerful and enduring.

On April 2, the big tobacco and consumer products company decided to slash the price of Marlboro cigarettes, its top-selling brand. That immediately caused mayhem in the lucrative tobacco industry, where rivals - notably RJR Nabisco - scrambled to match the Marlboro move. A price war began.

But the repercussions of Philip Morris' action have extended beyond the tobacco industry, hitting RJR in another business segment regarded as "smoke-free". It has led indirectly to the 11th-hour withdrawal of RJR Nabisco's plan to raise \$1.5bn by issuing shares pegged to the performance of its food division.

The slashing of the price of a brand as well known as Marlboro underlined the vulnerability of brands in general in a recession. It also highlighted the extent to which less profitable "own label" products were gaining sales.

The same worries migrated to food stocks which suffered too. The Dow-Jones US food sector index, for example, has dropped by about 10 per cent since the beginning of March.

This "derailing" of food stocks has cost RJR Nabisco more than \$1.5bn, the very sum it was hoping to raise by selling 93m food-linked shares. The shares (to be known as RJR-Nabisco stock) would have represented about a quarter of the food company's equity, with the parent company holding the remaining 75 per cent.

RJR Nabisco, whose food brands include Oreo cookies and Planters peanuts, had indicated a price range for the offering of \$17-\$19 a share. At \$12, it would have

been selling the new shares at about 14 times prospective 1993 earnings, roughly in line with other big food companies. But, after an extensive marketing campaign, the company's bankers admitted that they could not round up enough takers at this price and, on Wednesday morning, RJR decided not to lower it.

These moves in the issue suggest that there was reluctance on the part of the large growth-oriented mutual funds, who would have been the key to the issue's success. "They want to be underweight in this sector," commented one banker.

Whether food sector weakness is the whole story behind the RJR decision is a moot point. For a start, the Nabisco food business is more heavily biased towards the highly competitive US market than some rivals' activities. This is because RJR sold many international food interests to reduce the \$300m debt taken on in the record-breaking leveraged takeover of the company in 1989.

Although it has been rebuilding overseas operations, these remain modest: Nabisco Food America had sales of \$5.94bn and operating profits of \$682m in 1992, for example, while at Nabisco International, the figures were \$766m and \$87m.

A more fundamental worry was whether the new shares would have counted as a food sector stock anyway. This was not going to be a full demerger of RJR's food division. Although the RJR-Nabisco shares were supposed to reflect the earnings progress of the food manufacturing assets, there was to be no legal separation of this business from RJR's tobacco division -

with all the litigation and ethical investment baggage that this entails. In the words of one analyst: "This was not a pure food company and, therefore, it shouldn't have traded at an equivalent multiple."

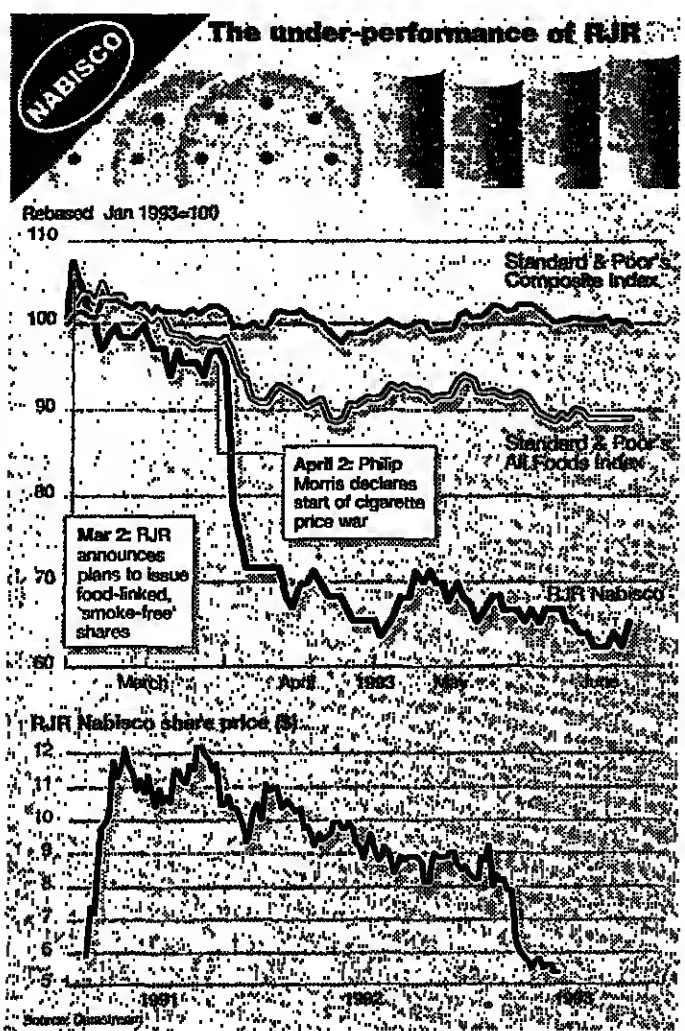
Whatever the reasons, there are three losers. The first is RJR, which is denied \$1.5bn. The cash would have reduced borrowings from the current \$14bn, cutting interest payments. Offsetting this benefit, however, was the potential dividend bill for the RJR-Nabisco shares, which was expected to absorb almost \$200m annually. That will now be saved.

This largely explains Wall Street's phlegmatic response to the cancelled issue. RJR shares edged higher on Wednesday and were holding at 55¢ yesterday, with some analysts relieved the company had not pursued the RJR-Nabisco sale at a lower price.

The big rating agencies also affirmed the group's "investment grade" debt standing, although Standard & Poor's qualified this by saying the rating outlook was "negative" due to cigarette wars.

Fitch, for example, calculates RJR's annual cash flow is just over \$4bn. Almost \$3bn is needed to fund interest payments, dividends, taxes, capital spending and working capital. "This leaves a considerable cash cushion of almost \$1.2bn for debt reduction, acquisitions, or other corporate purposes. This cushion is sufficient to see RJR through the current price war in the tobacco industry without damage to its existing credit ratings," said its analysts.

RJR's debt maturities are reckoned to average about \$200m over the next few years - not a problematic amount. And there may be scope for refinancing RJR's



most expensive debt - something which the company has been doing continually since the takeover.

But with the shadow cast by the cigarette price wars, no one denies RJR will have its work cut out to get its share price moving upwards again. This is particularly bad news for Kohlberg, Kravis Roberts, the leveraged buy-out specialists who led the \$25bn takeover of RJR. The KKR-run buy-out fund owns more than half RJR's ordinary

shares and has seen their value halve over the past 18 months.

Finally, the aborted sale will leave many Wall Street investment houses millions of dollars poorer. According to Securities Data, total underwriting fees on initial public offerings this year have averaged about 7.4 per cent of the issue proceeds. Their consolation is that IPOs are running at heady levels, and the record-breaking \$2.1bn flotation of Allstate Insurance earlier this month went smoothly.

## AEG and Schneider in co-operation talks

By David Waller in Frankfurt and Alice Rawsthorn in Paris

AEG, the electrical engineering unit of Daimler-Benz, the German industrial group, is in co-operation talks with Groupe Schneider, the French electrical engineering and construction group.

The companies are discussing plans to pool resources in their electrical activities. AEG said the talks were limited to exploring possible industrial co-operation in the area of automation technology and components manufacturing, with a view to strengthening the groups' international sales efforts in these areas.

AEG gave no indication of how long the talks had lasted but said that as yet no concrete co-operation agreement had been

reached. It said that the talks were not dissimilar to discussions which the company held on a regular basis with other potential industrial partners, thereby appearing to rule out the possibility of underscoring any future partnership arrangement with Schneider with a share exchange.

Schneider yesterday morning issued a statement saying that it had no specific plans for co-operation with AEG at present. It said later in the day that it had nothing to add to the statement.

The French group is in the process of restructuring its interests following the takeover two years ago of Square D, the US construction company, which left it burdened by heavy debts. It is now trying to raise capital through asset sales and earlier this year

agreed to sell Jeumont-Schneider, its electrical components subsidiary, to Framatome, the French nuclear reactor concern.

Schneider has also been affected by the problems of Spiebatignolles, its troubled French construction subsidiary. The FFR274.3m (\$49m) losses from Spie curbed Schneider's growth last year. The group's net profits rose from FFR75m in 1991 to FFR305m in 1992 on sales of FFR61.4bn.

Meanwhile AEG earned a pre-tax profit of DM8m (\$4.8m) last year. The German group's operating losses rose to DM200m from DM100m in the previous year. Its turnover reached DM11.6bn in 1992, of which approximately half was generated in the area of potential co-operation with Schneider.

## Disposals help Lonrho rise 74%

By Roland Rudd in London

LONRHO, the international trading conglomerate, yesterday reported a 74 per cent increase in interim pre-tax profits after a series of disposals.

The profit figure rose from £50m (£75m) to £87m as sales fell from £1.96bn to £1.5bn in the six months to March. The shares gained 74p to close at 121p.

Mr Paul Spicer, Lonrho deputy chairman, yesterday said Lonrho would be focusing on four core businesses. Mr Dieter Bock, the German financier appointed joint chief executive with Mr Tiny Rowland, believes Lonrho should concentrate on three: hotels, mining and agriculture.

However, Mr Spicer said: "There is a fourth dimension of other businesses, such as textile manufacturing, which we have

no intention of getting out of or destroying."

The group has still to appoint the non-executive directors which Mr Bock has said are essential to build bridges with institutional shareholders.

Mr Spicer said: "You cannot take non-executives off a shelf as if you were in a supermarket. We have to find people who are not too busy and who are willing to serve."

The recent sale of Gwog, a German holding company, brought net borrowings below £600m and gearing to 35 per cent. In the first half, net debt fell from £849m to £731m. Net interest paid declined from £44m to £35m.

The sale of VAG, the UK importer of Volkswagen and Audi cars, realised £124m and a rights issue brought in another £20m. Lonrho said the underlying

increase in borrowings was due to the pound's devaluation and capital spending.

Operating profit from continuing operations increased from £35m to £43m.

In the UK, improvement at the Metropole Hotel Group, in which the Libyan government-controlled Libyan Arab Finance Company has a one third stake, helped the leisure division report pre-tax profits of £5m.

Mineral extraction and refining raised pre-tax profits to £16m; general trade doubled to £5m; agriculture and motor distribution each made £2m; manufacturing turned a loss into a £4m profit; financial services broke even.

Earnings per share were 0.8p, against a loss of 2p. The interim dividend is maintained at 2p. Lex, Page 14

GUINNESS FLIGHT

NO. 1

TOP PERFORMER IN BONDS

GLOBAL BOND FUND

OVER FIVE YEARS\*

International bond fund investment still makes good sense in today's climate of low inflation and low short term interest rates.

The Guinness Flight Global Bond Fund is the top performing fund over the last five years out of the 63 offshore global fixed interest funds monitored by Micropal.

Furthermore, it has top quartile performance in its sector over 1, 2, 3, 4, 5, 6 and 7 years as well as since its launch in December 1985.

The fund is one of Guinness Flight's 15 offshore bond funds and bond unit trusts, currently worth over £315 million (US\$490 million).

For further information, complete the coupon or call Jamie Kilpatrick on 0481 712176.

**GUINNESS FLIGHT GLOBAL BOND FUND**

	1 Year	5 Years
US\$	15.0	34.7
£	62.0	73.9
10 Years	77.0	108.5
Since Launch	188.1	166.8

\*Source: Micropal. All figures to 19/02/93. Data to other gross income reinvested.

Please return to: Guinness Flight Fund Managers (Guernsey) Limited, Guinness Flight House, PO Box 250, St Peter Port, Guernsey GY1 3JH, Channel Islands. Tel 0481 712176 Fax 0481 712085.

Name \_\_\_\_\_ Initials \_\_\_\_\_ Name \_\_\_\_\_

Address \_\_\_\_\_

Country \_\_\_\_\_

1. Funds listed as at 22.02.93. Past performance is not necessarily a guide to the future. The value of this investment and the income arising thereon may fall as well as rise and is not guaranteed. The fund may hold assets other than those of its primary or secondary securities and other public securities issued by the member states, details of which may be found in the fund's prospectus. This fund is a sub-fund of the Guinness Flight Global Bond Fund (limited liability company) managed by Guinness Flight Fund Managers (Guernsey) Limited, a member of Guinness Flight Fund Managers (Guernsey) Limited, a company limited by guarantee. Guinness Flight Fund Managers (Guernsey) Limited is a company limited by guarantee. Guinness Flight Fund Managers (Guernsey) Limited is a company limited by guarantee. Guinness Flight Fund Managers (Guernsey) Limited is a company limited by guarantee.



## INTERNATIONAL COMPANIES AND FINANCE

## BNP warns of sharp fall in results for first half

By Alice Rawthorn in Paris

BANQUE Nationale de Paris (BNP), one of France's largest banks and a key target for privatisation by the new French government, yesterday warned of a substantial fall in net profits for the first half of the year.

The bank, which recently reported a 26 per cent reduction in net profits, to FF2.17bn (\$330m), last year, said its commercial banking business was performing well. However, it said it would have to make hefty provisions on its exposure to small businesses in France and to sovereign loans.

As a result, BNP anticipates a sharp slide in net profits for the first half of the year, to between FF500m and FF550m, against FF1.33bn in the same period of 1992. Unless the economic situation improves, it expects the same trend to continue in the second half of this year.

Despite the profits warning, BNP is still committed to privatisation. The bank, originally scheduled for sale to the

private sector in the mid-1990s by the last centre-right French government, is expected to be one of the first issues in the new privatisation drive.

Mr Michel Pébereau, who chaired Crédit Commercial de France during its privatisation in 1987, last month replaced veteran Mr René Thomas as chairman of BNP with a brief to prepare the bank for sale.

BNP's problems in the first half are reflected across French banking, which has been hit by the impact of the recession on demand for credit, and on the small business sector. BNP will also suffer in 1993 because of further provisions on sovereign loans; last year it was able to claw back FF1.7bn in surplus provisions.

Despite these pressures, BNP estimates net banking income will rise 6 per cent during the first half, mainly due to growth from foreign activities. It also expects a 10 per cent increase in gross operating profits.

BNP is continuing its cost-cutting initiatives under Mr Pébereau. It recently launched

a long-term plan to improve productivity by pruning staffing levels. The move has already triggered protests from employees.

The group is also pursuing its international expansion. Until recently it was more cautious about investing outside France than other Gallic banks, notably Crédit Lyonnais, the other state-controlled commercial banking group.

However BNP has negotiated a cross-shareholding agreement with Germany's Dresdner Bank, whereby the two groups will take stakes of at least 10 per cent in each other to cement their existing partnership agreement.

Crédit Commercial de France (CCF), the French bank that Mr Pébereau left to head BNP, yesterday disclosed plans to acquire Banque de Savoie, the regional bank, in a share deal.

CCF already owns 24.26 per cent of Banque de Savoie and is offering nine of its own shares for 10 of the remaining shares.

## Smith New Court posts doubled profits

By Tracy Corrigan in London

BUOYANT volume in the UK stock market helped boost Smith New Court's pre-tax profits to a record £38.7m (\$58.05m) for the year ending May 7, up 118 per cent on last year.

The enthusiasm generated by the UK securities house's profits ensured a warm welcome for its announcement of a £41.2m rights issue, its first since 1985. The rights issue of two new shares for every seven ordinary shares will be priced at 210p per share. Smith New Court's shares closed at 288p yesterday, up 36p.

Most of the company's profits were generated in the second half, after a quiet period last summer cut profits to £6.7m for the six months to October 30. A series of profitable placements (accounting for 6 per cent of gross revenues) and an upswing in UK and overseas stock market volume contributed to the strong performance.

"The markets have been kind to us," Mr Michael Marks, chief executive, said.

The capital provided by the rights issue will fund further growth in the UK and overseas in the existing businesses of marketmaking, agency broking and corporate broking.

In addition to the rights issue, both the Rothschild Group and CMC (formerly Carl Marks & Co) are reducing their holdings through a placement of new ordinary shares and existing convertible preference shares with institutional investors. Rothschild's holding of fully diluted capital will fall from 38.7 per cent to 26.5 per cent as a result of these transactions.

The board is recommending a final dividend of 5p per ordinary share, bringing the total dividend to 6p, up 33 per cent on the previous year.

Return on equity improved from 17 per cent last year to 28 per cent. Earnings per share, fully diluted, were 36.2p, an increase of 118 per cent over the previous year.

Lex, Page 14; Details, Page 21

## Weathering the storm in plastics

Statoil and Neste have created a new force, writes Karen Fossli

AN IMPORTANT step towards remedying the ills of Europe's petrochemicals industry was taken yesterday through the planned merger of plastics businesses of Statoil and Neste Corporation.

The aim of the deal and other similar moves is to create a competitive company with sufficient backbone to emerge from the industry's depression in shape to benefit from an upturn expected during the second half of the decade.

Earlier this year Shell, the world's biggest petrochemicals producer, and Himont, the big Italian producer, announced plans to merge part of their operations. EniChem and BP Chemicals are seeking to merge styrene production; at BASF and ICI it's polypropylene production.

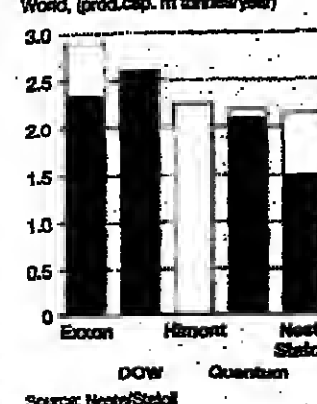
The two Nordic groups say the aim was to build further on the best areas in the two groups to attain a stronger technological, market and organisational position.

"Specifically, marketing structures will be co-ordinated to avoid duplication of effort, operations rationalised at production plants... administrative costs reduced by taking advantage of economies of scale, and research development activities integrated," they added.

Demand is set to rise and

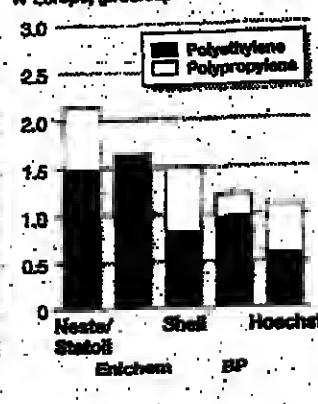
## Polyolefin producers

World, (prod. cap. in tonnes/year)



Source: Neste/Statoil

W Europe, (prod. cap. in tonnes/year)



Source: Neste/Statoil

annual polyethylene and polypropylene sales will grow by between 1 and 4 per cent and 5 and 7 per cent respectively, the companies forecast.

They also believe the pace of capacity expansion in Europe has slowed. "Without new capacity, polypropylene could reach market balance by 1996 and polyethylene a few years later."

According to Mr Jaakko Ihmuntala, Neste's chairman, the merger is an example of how restructuring of Europe's petrochemicals industry should be undertaken. "But other players in the market must also take action," he says.

The rationale for the merger is that it is their best chance to

15 to 14; and polypropylene producers from 17 to 16," Mr Glass said. A recent report by Chem Systems claims that cash costs for a competitive European ethylene producer are roughly 30 per cent above the US level, and even higher than in the Middle East.

Statoil's ethane feedstock supplies will give the new company a competitive edge over its European rivals, which mostly use naphtha.

"Statoil, as an international oil company, has made a clear decision that petrochemicals and plastics will remain an important part of its business in the future," said Mr Harald Norvik, chief executive of Statoil. "In a very competitive business environment we need a solid strategic platform to meet our objectives. The new company creates this base."

Statoil's petrochemicals and plastics business account for 7 per cent of the group's annual turnover. In 1992, the division's sales fell to Nkr5.51bn (\$772m) from Nkr6bn in 1991 as operating losses widened to Nkr480m from Nkr30m. Neste's net chemicals sales in 1992 rose 13 per cent to Fm10.1bn (\$1.78bn).

The merged group will be Europe's largest producer of polyolefins, and is among the 10 biggest worldwide. Its annual production capacity of 1.5m tonnes is equal to 10 per cent of western European capacity.

## Loss expected at Philips arm

By Christopher Parkes in Frankfurt

PHILIPS Kommunikations Industrie, a German subsidiary of the diversified Dutch electrical group, expects a loss of DM100m (\$60.20m) in the first six months of this year following a 20 per cent drop in sales.

The Nuremberg-based company, which last week announced plans to cut 1,500

jobs this year, had earlier reported a 23 per cent fall in turnover during the first quarter, and a 36 per cent slump in incoming orders.

PKI said yesterday it planned a quick change of course to concentrate its efforts on four core sectors: public and private communications systems, and radio and mobile radio businesses.

The company, which incor-

porates the Grundig home entertainment and electronics business, is negotiating to sell its cable activities to NKF Holding of Delft.

The job cuts and sales of activities will leave PKI with a total workforce of 3,400, compared with 6,300 at the end of April.

The company last year made a net DM82m on sales of DM2.3bn.

## TSB announces modest interim rise

By John Gapper Banking Correspondent

TSB GROUP, the UK bank, yesterday announced a modest rise in pre-tax profits in the first half of its financial year, as recovery in the economy helped to halve its provisions for bad and doubtful debts from the second half of 1992.

The bank's pre-tax profits rose to £80m in the six months

to April 30, against £77m in the first half of 1992.

The figure included a £44m restructuring charge. The interim dividend was maintained at 3.16p in spite of a rise in earnings per share to 3.1p, against 2.5p in the first half.

The sharp fall in bad debt provisions to £265m, compared with the £432m charged for the second half of 1992 indicates

that UK banks are likely to start displaying a recovery from the burden of bad debts in the interim results declared over the next five weeks.

TSB cut its ratio of costs to income to 63.3 per cent against 71 per cent, as operating costs fell 3 per cent to £535m (from £554m).

TSB shares closed 3.5p down at 194p.

Lex, Page 14; Details, Page 21

## BfG sees break-even despite debt provisions

By David Waller in Frankfurt

BfG BANK, the German bank which is majority-owned by Crédit Lyonnais of France, predicted yesterday that it would break even for the year after making provisions for bad and doubtful corporate and sovereign lending.

This would be the first time in years that the bank would be able to achieve such a result, having been burdened since the late 1980s by high provisions against eastern bloc loans, by exposure to problem company loans and more recently by the costs of ration-

alisation, according to Mr Paul Wiesandt, chief executive. As previously reported, total losses last year amounted to a net DM1.15bn (\$673m), while operating profits were DM187m after DM144m in the previous year.

Mr Wiesandt said that total profits for the first half of the current year had risen by 11 per cent against the comparable period last year.

He said he hoped the positive trend would continue in the rest of the year and was confident of controlling bad debts despite the deterioration in the economic climate.

## COMPANY NEWS IN BRIEF

**CORPORACION Banesto.** Banesto's industrial holding company, should show a 1993 net profit in line with last year's consolidated result, Mr Mario Conde, chairman, yesterday told the annual shareholders' meeting. Reuter reports from Madrid.

Last year, Corp Banesto made a consolidated net profit after minorities of Pta1.85bn (\$14m).

**ALCATEL-ALSTHOM.** The Paris-based telecommunications and transport group, confirmed its estimate of 1993 profits in 1993. The group posted net attributable profit of FF7.05bn (\$1.26bn) in 1992, Reuter reports from Paris. "Despite the economic con-

text, and with the necessary reserve given the early period of the year, we anticipate that the performance for 1993 should be maintained at the same level as that of 1992 due to our ongoing search for productivity," Mr Pierre Suard, chairman, said in the group's annual report.

**BAER HOLDING.** The Swiss banking group, forecast a positive second half following strongly higher profit in the first half of 1993, Reuter reports from Zurich.

Earlier, Baer Holding said it expected its first-half results to show a consolidated profit of SF77m (\$46.5m) equaling the profit for the whole of 1992.

## NEW ISSUE

This announcement appears as a matter of record only.

June 1993



SAPPORO

Sapporo Breweries Limited

¥40,000,000,000

1 2/3 per cent. Convertible Bonds 2000

convertible into shares of common stock of Sapporo Breweries Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Fuji International Finance PLC

Nikko Europe Plc

J. Henry Schroder Wagg &amp; Co. Limited

Yasuda Trust Europe Limited

DKB International

Nomura International

Norinchukin International plc

Barclays de Zoete Wedd Limited

Baring Brothers &amp; Co., Limited

Cazenove &amp; Co.

Credit Suisse First Boston Limited

Cresvale Limited

Deutsche Bank AG London

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

Kleinwort Benson Limited

Lehman Brothers International

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

Paribas Capital Markets

N.M. Rothschild &amp; Sons Limited

Salomon Brothers International Limited

Smith New Court Securities Limited

Swiss Bank Corporation

Société Générale

Westdeutsche Landesbank Girozentrale

UBS Limited

Daito Securities Europe Limited

Bank of Tokyo Capital Markets Limited

Mitsui Trust International Limited

Kankaku (Europe) Limited

Sakura Finance International Limited

New Japan Securities Europe Limited

Tatsumi Europe Limited

Sanwa International plc

Tokyo Securities Co. (Europe) Limited

Takagin Finance International Limited

## EniChem

Invitation to offer to purchase the assets and business relating to the production of vinyl acetate emulsions

EniChem spa ("EniChem"), headquartered in Milan, Piazza delle Repubblica, 16 with fully paid up share capital of Lit 4,250 billion, and registered with the Milan Court, Companies' Registry No. 293558, intends to solicit and screen acquisition offers for the assets and business relating to the production of vinyl acetate emulsions. Combined offers by more than one party will not be considered.

The assets and business offered for sale, which are managed by EniChem Synthesis spa ("ECS"), include the entire Villadossola site - Novara (owned by ECP-EniChem Polimeri) and the plant used in the production of vinyl acetate resins at Ravenna (owned by ECS itself).

The 1992 turnover of the business being sold is approximately Lit 71 billion. The assets will be sold in their current condition (de jure and de facto) as at the date of closing and it will be the responsibility of the buyer to ascertain that condition.

For the purposes of this transaction, EniChem has engaged the services of the investment bank Samuel Montagu & Co. Limited ("Samuel Montagu"), to whom interested parties should direct any enquiries. The relevant persons at Samuel Montagu can be contacted at the following address:

Samuel Montagu & Co. Limited  
10 Lower Thames Street,  
London EC3R 6AE, England  
Christopher Clarke (Director), Patricia Hudson  
(Director), David Blake (Assistant Director),  
Maurizio d'Andria (Assistant Director)  
Tel: (44-71) 260 9000, Fax: (44-71) 823 5512

Parties interested in making an offer for the assets and business to be sold must be incorporated as limited liability companies. Interested parties should register such interest by contacting Samuel Montagu in writing no later than July 9, 1993 and applying for an information memorandum, which will be sent after a confidentiality agreement has been validly signed by an officer or legal representative of the Company. EniChem reserves the right at its sole discretion and without assigning any reason, to refrain from providing the information memorandum to any interested party.

Registration of interest by fax is acceptable. Together with the confidentiality agreement the interested parties will have to send the financial statements for the last three years, a description of its activities and of the industrial and economic rationale for the investment. Brokers or agents of any kind must disclose the identity of the company they represent.

This represents an invitation to offer but does not represent either a public offer or art. 1336 of the Italian Civil Code, or a solicitation to public saving, ex art. 1/18 of Italian law 7/674 No. 216 including successive modifications and integrations. Neither this invitation, nor the receipt of any offers by EniChem will create, with respect to EniChem, any obligation or commitment to sell to any bidder end, with respect to any bidder, any right to demand any performance whatsoever by EniChem (including the payment of any brokerage or advisory fees or expenses).

Whilst every reasonable effort has been made to ensure that this announcement accurately reflects the Italian text of the announcement appearing in "Il Sole 24 Ore" and other Italian newspapers on 25 June, 1993, in the event of any discrepancy the latter version should prevail.

This advertisement and the sale procedure are subject to Italian law; in case of any controversy related to the above, the Court of Rome (Italy) will have jurisdiction. This advertisement, for which EniChem is responsible, has been approved by Samuel Montagu & Co. Limited, a member of the Securities and Futures Authority, for the purposes of Section 57 of the Financial Services Act 1986. Samuel Montagu & Co. Limited is acting for EniChem in relation to the publication of this advertisement and is not acting for any other persons and will not be responsible to such persons for providing protections afforded to customers of Samuel Montagu & Co. Limited or advising them as to any matter referred to herein.

**THE LEEDS**  
LEEDS PERMANENT BUILDING SOCIETY  
(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of  
**£200,000,000**  
Subordinated Variable Rate Notes  
with a maturity of 12 years

Notice is hereby given that for the three months interest period from June 23, 1993 to September 23, 1993 (92 days) the Subordinated Notes will carry an interest rate of 6.6375%. The interest payable on September 23, 1993 for the Subordinated Notes will be £167.30.

By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent

June 25, 1993

**NOTICE**  
to the holders of outstanding  
U.S. \$30,000,000  
1 1/2 per cent. Convertible Bonds Due 2002  
of  
**Goldstar Co., Ltd.**  
(the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to Condition (7)(D) of the Bonds, the holders of the Bonds may require the Company to redeem the Bonds held by them on 11th August, 1993 at 123.24 per cent. of the principal amount of the Bonds together with interest accrued to the date of redemption. To exercise this option, the holders of the Bonds should complete, sign and deposit an Exercise Notice at the specified office of the Paying Agent within the period beginning 28th June, 1993 and ending on 12th July, 1993.

25th June, 1993  
Goldstar Co., Ltd.

**THE BEST INFORMATION IN YOUR HAND**  
Financial prices plus key economic news and indicators at your fingertips wherever you are - come and see us at the LONDON EUROPEAN DERIVATIVES EXHIBITION on 24th & 25th June. Call 071-895 9400 for your complimentary ticket.

**FUTURES PAGER**

**The Chart Seminar**  
Presented by David Patten - 25th year  
Copenhagen 1 & 2 July  
Luxembourg 2 & 3 September  
Zurich 7 & 8 October

Call David Patten on  
Tel: 071 439 4561  
Fax: 071 439 4565  
E-Mail: d.patten@bt.com



## INTERNATIONAL COMPANIES AND FINANCE

## Goodyear sees second-quarter earnings rise

By Damian Fraser in New York

GOODYEAR Tire & Rubber, the only surviving large US-owned tyre group, yesterday forecast an increase in second-quarter earnings to between \$130m and \$140m on sales of around \$3bn.

Second-quarter profits last year came to \$106.9m and in 1991 were \$22.5m.

The forecast would signify further improvement in the once-troubled company.

Mr Stanley Gault, chairman, told analysts that the operating margin was expected to approach the company's long-term objective of 10 per cent, with plants operating near capacity worldwide.

Interest expense had been reduced, he said, as a result of a debt reduction programme.

The strong second-quarter figures in a weak market suggest that the company has continued to gain market share against its main European and Japanese rivals, Michelin, Continental and Bridgestone/Firestone.

Goodyear increased its share of the US passenger vehicle

tyre market last year to 31.5 per cent, 1.5 percentage points more than 1991.

Ms Sue Zajac, a Goodyear spokeswoman, said growth was spread across all segments of the tyre market, although the success of its Aquatred tyre in the car market contributed most to revenues.

Goodyear's car tyre sales have been boosted by expanded distribution in retail stores, such as Sears Roebuck.

The company has also benefited from aggressive brand advertising, up about 30 per cent on previous years, and demand from car companies for tyres on new cars.

Ms Zajac said this was due both to increased market share and a rise in second-quarter car production.

However, Mr Gault suggested that there was some concern with weak demand in the sector, saying there was no strong recovery and that the economy was "hesitant".

The US passenger vehicle tyre market is expected to grow by just 1 or 2 per cent this year, compared with 5 per cent last year.

## Canada clears airline alliance

By Bernard Simon in Toronto

CANADIAN Airlines International has cleared the last political hurdle to its proposed alliance with American Airlines of Dallas, but still faces at least three court challenges which could derail the deal.

The federal cabinet has dismissed an appeal by Air Canada, Canadian's main rival, against a National Transportation Agency decision to approve the deal. Mr Jean Corbett, transport minister, said the government favours a "strong, viable and competitive airline industry".

Canadian has warned it will collapse if it cannot finalise the alliance with American, which includes an equity injection of C\$240m (US\$192m) in return for a 25 per cent voting interest.

The deal remains clouded, however, by the condition that Canadian must join American's Sabre computerised reservation system. Canadian has so far been unable to extricate itself from the rival Gemini system, which it jointly owns with Air Canada and Covia, a subsidiary of United Airlines.

Canadian yesterday called on the other Gemini partners to "put their differences aside and negotiate a commercial solution to Canadian's early release" from the Gemini contract.

Air Canada, however, favours a merger of the two airlines and has strenuously opposed Canadian's efforts to terminate the Gemini partnership. Mr Robert Fay, analyst at Deacon BZW in Toronto, said yesterday that "the two sides are about as far apart as Toronto and Tokyo".

He noted that, even if the Gemini-related lawsuits go in Canadian's favour, the level of compensation might be unacceptably high for American.

Mr Fay said the chances of the alliance going ahead remain about "50-50". Shares of both Air Canada and PWA, Canadian's parent, rose slightly on the Toronto stock exchange yesterday morning.

## Argentina pins hopes on YPF offer

John Barham and Damian Fraser analyse the crucial privatisation of a state oil producer

THE hopes and fears of Argentina's government are hanging on the outcome of its biggest and most controversial privatisation yet. It hopes to raise \$3.54bn to \$4.17bn from the YPF offer, making it one of the world's largest privatisations this year.

If the sale of YPF, the national oil producer which is also Argentina's biggest company, is judged a failure, it would be a humiliating reverse for the government only four months before important mid-term legislative Congressional elections.

But if a success, YPF will help to further the government's aim of spreading Thatcherite popular capitalism in Argentina.

It would revitalise Argentina's sickly capital markets and bind them closer to the international financial system. The government would also clear political debts with pensioners, who will be one of the main beneficiaries of the sale.

On June 28, the government will announce the price for the 59 per cent of YPF on offer. The flotation will go ahead on July 8.

Some 31 to 35 per cent of YPF is to be earmarked for private investors. International investors will make most of the running, since only 7 per cent of the shares will be available on the local market. The

remainder is being offered to politically influential pensioners to make good billions of dollars in unpaid benefits.

The government is pricing the offer very competitively. It has set a minimum price of \$17 per share and a maximum of \$20, which is about 10 times net earnings, forecast to be \$600m this year.

At a 20 per cent discount to the grey market price in Argentina, YPF is attractive relative both to the Argentine stock market and other international energy companies.

A Buenos Aires business consultant said YPF's attractions went beyond just a low price: "YPF is the biggest oil company in Argentina and it will be the only integrated company on the stock market. It has an excellent market position, with over half of every market segment. It has great profit potential and it is well-managed."

He reckons YPF could earn a net \$700m this year, against \$250m in 1992. For 1993, he is forecasting profits of \$1bn.

Many investors see YPF more as a cheaply-priced international energy company than as a play on Argentina. "A lot of international investors will buy it as an oil and gas company and put it in an oil portfolio," says Mr Terry Mahony, of Baring America Asset Management. This has opened up



Domingo Cavallo, Argentina's economy minister, hopes the YPF sale will transform the Buenos Aires stock exchange

the offering to investors not normally interested in Argentina.

The privatisation is also benefiting from bullish sentiment about Latin America. In recent months, several Latin companies have made large international equity and debt offerings.

However, there seems to be less enthusiasm for YPF among individual Argentine investors. The problem is that excessive speculation and a heavily over-priced telephone company privatisation last year led to a market crash that brought prices down by 48 per cent.

Mainly small, highly leveraged investors bought shares in Telecom Argentina at \$4.20, only to see its price sink by one-third and not yet recover. Banks and brokerages - which were also involved in the Telecom flotation - are facing an uphill struggle in their battle to sell YPF shares to individuals.

However, Mr Pablo Estrada, capital markets director at Buenos Aires' Banco Roberts, said: "Professional investors make rapid decisions. But it is in the final days that you sell [to individuals]. In fact, we are getting a very large number of individuals' orders coming in and the same thing is happening at other banks."

Made wary by its experience with Telecom, the government, together with CS First Boston and Merrill Lynch, YPF's global co-ordinators, has turned to the book-building method to price its shares.

If the issue is oversubscribed, which increasingly seems to be likely, then the government may not get the maximum possible price, but it will be guaranteed a strong after-market.

The economy minister, Mr Domingo Cavallo, clearly hopes YPF will transform the narrow and speculative Buenos Aires stock exchange into a broader and more stable market, which would encourage companies to boost investment and sustain economic growth.

However, not everyone is optimistic. Buenos Aires-based equities analyst Mr Christopher Eccleston says YPF is overpriced because government earnings forecasts are too optimistic.

He says first-quarter 1993 earnings of \$78m were inflated by \$38m in extraordinary earnings. Were it not for this, he says, profit would have fallen by 37 per cent to \$40m.

But if the deal succeeds, Wall Street expects many more Argentine companies to follow YPF and offer equity in the US, just as Mexican companies followed the landmark Telcel telecoms flotation in 1991.

## Reebok to sell Boston Whaler boat offshoot

By Damian Fraser

REEBOK International, the US footwear maker, is to sell its Boston Whaler unit to McAndrews & Forbes, a boatbuilder and fishing sports company.

McAndrews & Forbes, the second-largest independent boatbuilder in the US, said Boston Whaler would become part of a newly-formed sports division, focusing on fishing, scuba diving and water-skiing.

Reebok put Boston Whaler, which makes motor boats, up for sale last December. The unit earned revenues of around \$45m last year, less than 2 per cent of Reebok's total of \$3.02bn, but was not profitable. Mr Paul Fireman, Reebok's

chairman and chief executive, said the sale was part of a strategy to concentrate on the lucrative but fiercely competitive sports shoe market. "It's the right time for Reebok to focus our energies on our core brands: Reebok, Rockport and Avia," he said.

Reebok has about 24 per cent of the US sport shoe market. Like Nike, the market leader, it has recently suffered from sluggish growth in the US retail sector.

It also put its Ellesse US footwear unit up for sale last December but has not found a buyer. The Boston Whaler sale will be complete by the end of July and will not affect second-quarter earnings.

McAndrews & Forbes, the second-largest independent boatbuilder in the US, said Boston Whaler would become part of a newly-formed sports division, focusing on fishing, scuba diving and water-skiing.

Reebok put Boston Whaler, which makes motor boats, up for sale last December. The unit earned revenues of around \$45m last year, less than 2 per cent of Reebok's total of \$3.02bn, but was not profitable. Mr Paul Fireman, Reebok's

chairman and chief executive, said the sale was part of a strategy to concentrate on the lucrative but fiercely competitive sports shoe market. "It's the right time for Reebok to focus our energies on our core brands: Reebok, Rockport and Avia," he said.

## Goldman calls lawsuit frivolous

By Martin Dickson in New York

GOLDMAN, Sachs, the New York investment bank, yesterday accused a US subsidiary of Prudential, the UK insurance group, of an attempted "hold-up" in filing a lawsuit this week against Goldman.

The suit, filed on behalf of Prudential-owned Jackson National Life, accused Goldman of "fraudulent conveyance" in the 1989 leveraged buy-out of Bucyrus-Erie, a manufacturer of mining equipment, which was organised by Goldman. It seeks unspecified damages.

Jackson brought \$60m of bonds in Bucyrus, which recently failed to meet bond interest payments, through a private placement in 1990.

Its suit is the latest of several buy-outs which have gone sour as fraudulent deceptions of investors. Such suits have not had great success in court.

Goldman yesterday dismissed the lawsuit as a "frivolous complaint without any merit".

It said Jackson National was a "sophisticated insurer which, following its own due diligence review, had made a private placement investment in Bucyrus "more than two years after the original lever-

aged buy-out was completed". It added that Bucyrus had been operating in a depressed industry in a difficult economy.

"Jackson National and their investment advisor, PPM America, are apparently upset and are trying to hold someone up because their investment in Bucyrus-Erie hasn't fared well," said Goldman.

PPM also claims the terms of the LBO "placed the Goldman group in control of [the company] so that they could realise all the benefits of operating BE while BE's unsecured creditors assumed all of the financial risks associated with such operations."

## IBM 'insider' promoted to senior vice-president

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines named Mr Bernard Puckett to the new post of senior vice-president in charge of corporate strategy and development. He will report directly to Mr Lou Gerstner, IBM's new chairman and chief executive.

Mr Puckett's promotion represents the first appointment of an IBM "insider" to a senior management position since the arrival of Mr Gerstner, formerly chief executive of RJR Nabisco, on April 1. Before Mr Gerstner's

appointment, Mr Puckett had been regarded as a potential candidate for chairman of IBM.

Mr Gerstner said: "One of my initial priorities for IBM has been to identify our strategic issues and opportunities and then drive aggressive action programmes to move the company forward." He said Mr Puckett would work directly with him on this.

Mr Puckett, 48, previously headed IBM's Application Solutions business, one of the key product groups in the company which focuses on developing integrated systems for specific industry sectors and customers.

## HALLWOOD HOLDINGS S.A.

société anonyme  
Registered office: Luxembourg, 14 rue Aldringen  
R.C. Luxembourg B-13.142

## NOTICE OF FOLLOWING GENERAL MEETINGS OF SHAREHOLDERS

Notice is hereby given to the shareholders of HALLWOOD HOLDINGS S.A. (the "Company") of two general meetings of shareholders to be held in Luxembourg on 30 July 1993 at the Company's registered office, with the following agenda:

General Meeting at 9.30 a.m.

1. Ratification of the decisions of the general meeting held on 06 May 1993 to approve the annual accounts and consolidated accounts for the year ended 30th September, 1992 and the allocation of the loss incurred, as well as the discharge and election or re-election of directors and of the statutory auditors.

2. Decision to change the 6,543,727 issued shares of the Company (the "former shares") into shares without par value and to modify them by a division of the number by five, so as to result in new shares of five hundred francs each.

3. Decision to amend Article 5 of the Articles of Incorporation to provide for a renewal and replacement of the shareholders to issue further shares to the number required to allow shareholders remaining outstanding to subscribe shares of the Company.

4. Decision to replace the 5th paragraph of Article 5 (relating to temporary share certificates) by a sub-paragraph authorising shares of the Company with fractional entitlements, subject to the shares being converted only with respect to full new shares.

5. Approval of the special report of the directors and the auditor in light of certain particularities (as described hereafter) after consideration of any necessary amendments and to those other shareholders who shall have notified the Company as to whether they intend to participate in the allocation to them, or otherwise reimbursement to the holders of such other shares of \$41,250 per former share (or five new shares each amounting to \$8,250 each new share, including fractional entitlements).

6. Subject to approval of items 1 to 4 above and to the waiver by one shareholder of his entitlement to the last fraction of a share, division of the first two sub-paragraphs of Article 5 of the Articles of Incorporation of the Company to read:

"The authorized share capital of the Company is two million US dollars (\$2,000,000) represented by a maximum of one million three hundred and eighty thousand seven hundred and eighty (1,380,780) shares without par value.

The issued share capital is one million eight hundred and eighty thousand (1,880,000) US dollars represented by one million three hundred and eighty thousand seven hundred and eighty (1,380,780) shares without par value, which are divided into 1,380,780 shares of five hundred francs each.

There are issued and outstanding twenty (20) warrants in bearer form and, pursuant to a modification of the total number of shares issued, each unit of five such warrants shall be entitled to purchase one thousand two hundred and eighty (1,280) shares of the Company, exercisable on 30th April 1994 and divided into five hundred (500) shares of five hundred francs each, at an exerciseable price of twenty francs per share (25%) below the consolidated Net Asset Value per share as at 30th April 1994 to be conclusively certified by the statutory auditor of the Company then in office.

The Company may issue registered shares with fractional entitlements, provided that to the extent of voting each whole share shall be entitled to one vote."

7. Deletion from the first full paragraph of Article 7 of the Articles of Incorporation of the reference to Article 31, this Article having previously been deleted, the revised first paragraph of Article 7 to read:

"The share capital of the Company may be increased or reduced by a resolution of the shareholders adopted in the manner stipulated for amendments of these Articles of Incorporation."

8. Deletion of the third full paragraph of Article 7 of the Articles of Incorporation on the basis of

## Notice to Warrantholders of

Toa Steel Co., Ltd.  
(the "Company")

U.S. \$100,000,000 4 1/4% Bonds 1993 with Warrants ("Warrants-1993")  
U.S. \$160,000,000 5% Bonds 1996 with Warrants ("Warrants-1996")  
U.S. \$260,000,000 2 1/4% Bonds 1997 with Warrants ("Warrants-1997")

Pursuant to the Instruments under which the above described Warrants were issued (the "Instruments"), notice is hereby given as follows:

In accordance with the Resolutions of the Board of Directors of the Company adopted at its meetings held on 4th June and 10th June, 1993, the Company issued Yen 30,000,000,000 1% per cent. Convertible Bonds 2000 on 22nd June, 1993 with the Initial Conversion Price per share of Yen 1,046 being less than the current market price of Yen 1,053.50 per share applicable as at the date of payment thereof, 22nd June, 1993.

Accordingly, there will be adjustments to the current Subscription Prices of the above Warrants, in accordance with Clause 3 of the Instruments, respectively, as follows:

(A) Subscription Prices before Adjustment:  
Warrants-1993: Yen 1,550.40  
Warrants-1996: Yen 1,261  
Warrants-1997: Yen 1,210

(B) Subscription Prices after Adjustment:  
Warrants-1993: Yen 1,548.70  
Warrants-1996: Yen 1,259.50  
Warrants-1997: Yen 1,208.50

(C) Effective Date of Adjustment: 23rd June, 1993 (Japan time)

Toa Steel Co., Ltd.

Dated: 25th June, 1993

## NOTICE TO THE HOLDERS OF

HAFFIA HOLDINGS  
(UK) LIMITED

Up to £130,000,000  
Floating Rate Notes due 2000

Initial Tranche: £85,000,000

Notice is hereby given that HAFNIA HOLDINGS (UK) LIMITED has changed its corporate name to

HOLDINGS OF 1992 (UK) LIMITED as from April 7, 1993.

The Bonds will neither be stamped nor exchanged and will continue to be listed on the London Stock Exchange under the former name of Haffia Holdings (UK) Limited followed by the new name of Holdings of 1992 (UK) Limited.

The financial statements of the Issuer for the ten months ending 31 October 1992 and the first quarter 1993 results will be available at the office of the Fiscal Agent.

For or on behalf of the Issuer  
HOLDINGS OF 1992 (UK) LIMITED  
Banque Paribas Luxembourg  
Société Anonyme

## NEW ISSUE

This announcement appears as a matter of record only.

June, 1993

## DAIWA RAKUDA INDUSTRY CO., LTD.

U.S. \$85,000,000

1 per cent. Guaranteed Bonds due 1997

with  
Warrants

to subscribe for shares of common stock of Daiwa Rakuda Industry Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

Nomura International

Sumitomo Finance International plc

Salomon Brothers International Limited

Fuji International Finance PLC

Tokai Bank Europe Limited

S.G. Warburg Securities

Barclays de Zoete Wedd Limited

Nikko Europe Plc

Baring Brothers &amp; Co., Limited

Cosmo Securities (Europe) Limited

Robert Fleming &amp; Co. Limited

Kleinwort Benson Limited

Mitsubishi Finance International plc

Morgan Stanley International

N M Rothschild and Smith New Court

Sanyo International Limited

Universal (U.K.) Limited

Goldman Sachs International Limited

UBS Limited

Cazenove &amp; Co.

Deutsche Bank AG London

Kankaku (Europe) Limited

KOKUSAI Europe Limited

Mitsui Trust International Limited

New Japan Securities Europe Limited

Sanwa International plc

J. Henry Schroder Wagg &amp; Co. Limited

Yamaichi International (Europe) Limited



## INTERNATIONAL COMPANIES AND FINANCE

## Bosch to shed more jobs as earnings tumble

By Christopher Parkes in Frankfurt

BOSCH, the privately-owned motor components, electronics and appliances group, is to press ahead with further rigorous cost-cutting measures following a 29 per cent drop in pre-tax earnings last year.

The workforce will once again bear the brunt of the group's attempts to combat recession and vehicle makers' demands for cheaper components.

Bosch, which shed almost 11,000 employees last year, has already cut a further 4,400 workers since January, and a further 6,000 will go by the year end, Mr Marcus Bieri, retiring chairman, said yesterday.

In addition, cuts in employee fringe benefits - which cost more than DM1bn (\$600m) a year in the German parent alone - reduced capital spending and lower material costs will save at least DM500m this year, he said.

Reviewing prospects for 1993, Mr Bieri said group turnover would fall for the first time since the 1980s recession. Bosch would remain profitable at the pre-tax and net levels, but he was "not sure" about operating earnings.

First-half sales were down 9.3 per cent at DM13bn, with domestic turnover 12 per cent

lower and overseas business down only 3.4 per cent.

Turnover in vehicle components, 50 per cent of Bosch's business, was 14 per cent lower for the six months after a 3.7 per cent gain to DM17bn for last year as a whole.

A 10 per cent improvement in public telecommunications in the period to the end of June, due to continuing installation work in eastern Germany, helped this sector to restrict the sales fall to 4.4 per cent. Communications technology divisions increased sales 3.2 per cent in 1992 to DM8bn.

Talks with Northern Telecom, of Canada, over collaboration in this sector were continuing, and were "not urgent", Mr Bieri said. Referring to efforts to build up a Bosch service network in China, he said the first authorisation had required around 200 signatures.

Reporting on the group's 1992 performance, he said sales rose 2.5 per cent to DM24.43bn, "the smallest increase in percentage terms since 1971". Turnover in Europe, accounting for 85 per cent of the group total, was restrained by the second-half downturn in the German market and a decline in non-EC countries.

Pre-tax earnings fell to DM1.36bn from DM1.91bn in 1991 with net profits down to DM512m from DM540m.

## BioChem halves losses in first quarter to C\$2.5m

By Robert Gibbins in Montreal

BIOCHEM Pharma, an associate in anti-Aids drugs development of Glaxo of the UK, reports a first-quarter loss of C\$2.5m (US\$1.95m) after special items, against a loss of C\$5m a year earlier. Revenues fell to C\$8.6m from C\$9.7m.

BioChem, which was set up six years ago, is a research company primarily and does not expect revenues from its diagnostics and vaccine businesses to outweigh heavy

research spending for another year or two.

Glaxo holds an 18 per cent interest in BioChem and is contributing around C\$200m for the development of BioChem's 3TC anti-Aids drug now in final clinical tests.

MDL Health, a supplier of medical testing services and distributor of medical supplies and equipment, reports net profit of C\$7.8m for the second quarter ended April, up from C\$6.9m a year earlier. Sales were C\$168m against C\$110m.

## Genentech files new suit against Eli Lilly

By Louise Kehoe in San Francisco

GENENTECH, the US biotechnology company, said it had filed a suit against Eli Lilly, the pharmaceuticals company, charging that Lilly's manufacture of a human growth hormone, used to treat dwarfism, infringes a new Genentech patent.

The move came after Genentech had been granted a patent covering basic processes used in recombinant DNA technology or "cloning". Genentech, a pioneer in the use of recombinant DNA technology to produce pharmaceuticals, launched its first product, a human growth hormone, in 1985. Lilly entered the market two years later with its own version of human growth hormone.

Since then, the two companies have been waging legal battles over patent rights.

Eli Lilly said: "This is yet another suit in the ongoing litigation."

Genentech said its new patent resulted from early biotechnology research conducted by Dr Kelleigh Itakura and Dr Arthur Riggs at the City of Hope National Medical Centre.

Their research led to the production of the first useful protein by recombinant DNA technology, which is widely acknowledged as one of the most significant scientific achievements of this century," said Mr Stephen Rains, Genentech vice-president of intellectual property.

Genentech has already licensed its recombinant DNA technology, including that covered by the new patent, to 28 other companies in the biotechnology field.

In 1990, Roche Holdings acquired a 60 per cent stake in Genentech for \$2.1bn. Separately, the Food and Drug Administration is set to review Genentech's application for approval of Pulmozyme, a treatment for cystic fibrosis.

Analysts predicted that the drug may be approved before the end of the year.

## Nomura takes a long-term view of chaos

The head of Japan's leading broker puts things into perspective, writes Robert Thomson

JAPAN'S political turmoil may be sending shivers through the financial markets, but Mr Hideo Sakamaki, president of Nomura Securities, prefers to view events as a historic rather than a leading, world-scale stockbroker.

He puts the chaos into a longer-term perspective, making it appear less threatening and more logical. According to Mr Sakamaki, political upheaval is a natural result of change in the country's character, and a part of the necessary demolition of reassuring myths that had seemed to be permanent pillars of Japanese society.

"We have the high-growth myth, the myth of endless trust between the US and Japan, full employment, and the myth that land and stock prices will always rise. The other myth is that the Liberal Democratic Party will always remain in power," he says. "It will be the country to go through this change."

The corporate rush to China also prompts a few steps backward by Mr Sakamaki, who was appointed president of Nomura two years ago after a spate of securities industry scandals. In describing business opportunities in Asia, he wants to make clear that Nomura has not suddenly dis-

covered Chinese economic reform and does not presume that the profits will come thick and fast.

"We opened a representative office in Beijing 11 years ago. We have been involved in underwriting samurai bond issues for institutions like the Bank of China," he said. "You need a long-term perspective. Over a decade or two decades you can build a human network - that is how you do business in that country."

In May, Nomura transferred the control of Asian regional business from Tokyo to Hong Kong, and while trimming staff in other areas, the broker increased Asia department employees from 580 to 616 over the past year. The company is also involved in an "intelligence" office building in Beijing and a hotel in Shanghai, which Mr Sakamaki benevolently described as returning a favour to China.

But the long-term vision has limits, and Nomura cannot obviously afford the investment indulgences of the late 1980s. Its net profit tumbled by almost 90 per cent last year. The other three big brokers, Daiwa Securities, Nikko Securities, and Yamaichi Securities, reported net losses while results were worse still among



Hideo Sakamaki 'correction phase' for securities industry

small brokerages, which suffered a serious bruising from the fall in stock prices and turnover.

Nomura cut its graduate intake from 1,002 to 606 recruits this year, while computer-related spending has fallen from Y44.8bn in the year ended March 1991 to Y18bn (\$165m) in the year ended last March. Another sign of trimming is the closure of 12 of 18 securities boutiques opened in department stores and railway stations.

"It is easier to grow than to curtail something which has

grown. Restructuring is a very difficult issue. For Japanese, since we do not have such experience, this will be a very painful thing indeed," Mr Sakamaki said.

He can take some credit for overcoming another phenomenon of the boom times, scandal, which undermined investor confidence in the brokers and propelled him to the top at Nomura. There were links between brokers and gangsters, alleged stock price manipulation, and the compensation of favoured corporate clients for investment losses.

Mr Sakamaki had been executive vice-president, and was close to Mr Yoshihisa Tabuchi, "Little Tabuchi," the president, who was forced to resign in mid-1991, while "Big Tabuchi," Mr Sakamaki Tabuchi, resigned as chairman. The departure of the two Tabuchis, who are not related, created a vacuum which Mr Sakamaki has gradually filled.

The difficulties confronting the securities industry have prompted the finance ministry to slow deregulation, a decision applauded by Nomura. Mr Sakamaki argues that the industry is going through a "correction phase" because of over-cap-

ANZ's chief executive officer, Mr Don Mercer, said yesterday the Shanghai branch was due to open later this year and would make the ANZ the first Australian group with a branch banking operation in mainland China.

ANZ already has a representative office in Beijing and branch offices in Hong Kong and Taipei.

## CK Tang falls 61%

CK TANG, the Singapore retailer, blamed higher operating expenses, losses in an operating subsidiary, and increased competition for a 61 per cent fall in pre-tax profit for the year to March 1993.

Turnover for the period was \$165.1m (US\$101.16m), up from \$161.1m, but pre-tax profits fell to \$3.1m from \$8.7m a year ago. The company is holding its dividend at 3 cents a share.

## ANZ wins approval

ANZ, the Australian banking group, has won formal approval from the Peoples' Bank of China and local government authorities to open a branch banking office in Shanghai and a representative office in Guangzhou, writes Bruce Jacques from Sydney.

## NEWS DIGEST

## Hercules to sell Australian unit

HERCULES, the US chemicals group, is to sell its 63.4 per cent shareholding in Australian Chemical Holdings for A\$90.2m (US\$61.3), AP-DJ reports from Sydney.

Australian Chemicals is a manufacturer and reseller of synthetic resins and related materials to the coatings, inks, adhesives, reinforced plastics, paper and food industries. It has an annual turnover of about A\$150m.

Mr Douglas Tomlinson, chairman of Australian Chemicals, said the company had been advised by Hercules that "as part of their policy of divesting non-core businesses they will sell their shareholding in Australian Chemical".

McIntosh Corporate, an Australian stockbroker, has agreed with Hercules to sell the 21m shares at A\$4.30 to parties determined by McIntosh.

## Sapporo sees rise

SAPPORO Breweries of Japan expects parent sales in the six months ending June to rise by 5 per cent from the Y256.8bn (\$235bn) in the same period last year, Reuters reports from Tokyo.

Parent current profit is likely to be flat because of increased malt costs and large investment spending, the brewer said. Earlier this year, Sapporo forecast first-half sales at Y260bn and parent current profit at Y4.7bn.

## MCB in Sri Lanka

MUSLIM Commercial Bank, Pakistan's first public sector bank, is opening its first for-

eign branch next month with a view to expanding internationally, writes Farhan Bokhari from Karachi.

The MCB branch will begin operations in Colombo, Sri Lanka, next month as a first step to expanding operations in parts of southern and eastern Asia. Other branches are planned for the Maldives and Hong Kong.

## Paktel investment

PAKTEL, Pakistan's largest mobile telephone company, plans to invest up to \$20m in improving quality of transmission, subject to availability of more frequencies and wave bands, writes Farhan Bokhari.

Paktel was set up at a cost of \$60m more than two years ago. It is a joint project between Cable and Wireless, which has an 80 per cent stake, and Karachi-based Hassan group, which has the remainder.



## Payment of dividends

In accordance with the resolution of the general meeting of June 23, 1993, the dividend for the 1992 business year is

per share	Sfr. 35.—
less Swiss withholding tax, at 35%	Sfr. 12.25
net	Sfr. 22.75
per participation certificate	Sfr. 17.50
less Swiss withholding tax, at 35%	Sfr. 6.10
net	Sfr. 11.40

Payments will be made free of charge from June 25, 1993 against submission of coupon no. 1 for bearer shares and participation certificates, and against the dividend transfer order for registered shareholders at all Swiss offices of the following banks:

Swiss Bank Corporation	Credit Suisse	Union Bank of Switzerland
Bank Leu AG		Cantonal Bank of Zurich

and at the Company cash desk, Alfred-Escher-Strasse 50, 8002 Zurich.

Registered shareholders who have designated the bank where they have deposited their shares as their address for payment of dividends will receive the normal dividend credit note from this bank. Persons holding their registered shares themselves will receive their dividend instruction by mail.

Zurich, June 25, 1993

Zurich Insurance Company  
The board of directorsINTERNATIONAL DEPOSITARY RECEIPTS  
REPRESENTING SHARES PAR VALUE \$2.50 COMMON STOCK  
J.P. MORGAN & CO. INCORPORATED

A cash distribution of \$0.60 per Depositary share will be payable on or after the 22nd July 1993 upon presentation of Coupon No. 93 at:-

Morgan Guaranty Trust Company  
of New York  
35 Avenue Des Arts  
1040 Brussels

Banque Internationale à Luxembourg  
2 Boulevard Royal  
L-2993 Luxembourg

At the designated rate less applicable taxes.

The distribution is in respect of the regular quarterly dividend payable on the common shares P.V. \$2.50 J.P. Morgan & Co. Incorporated on 15th July 1993.

THE BUSINESS  
SECTION

appears every Tuesday & Saturday.  
To advertise please contact:  
Karl Layton on (011-477) 4780  
or write to him at:  
The Financial Times,  
One Southbank Bridge, London SE1  
9EL.

By: National Bank of Commerce, N.A.,  
or Successor Trustee  
600 E. Main Street  
17th Floor  
Denver, CO 80202

Dated: June 21, 1993

Currency Fax - FREE 2 week trial  
from Credit Analysis Ltd.  
75 Weymouth Street, London W1B 4ND, UK  
Tel: 071-734 7174  
Fax: 071-439 4966  
e-mail: info@creditanalysis.co.uk

## De Beers Consolidated Mines Limited

Incorporated in the Republic of South Africa  
Registration No. 11/5557/26

NOTICE TO HOLDERS OF 40% PREFERENCE SHARE WARRANTS TO  
BEARER - PAYMENT OF COUPON NO. 108

- Coupon No. 108
- Date of payment: On or after 3 August 1993
- Amount: 100 cents per share (South African currency)
- South African Non-Resident Shareholders Tax (SANRST): 14.1896% or 10.498 cents per share
- UK income tax (where applicable): 9.502% or 9.502 cents per share
- UK currency equivalents (on 21 June 1993):  
Gross: 22.59884p per share  
SANRST: 2.18142p per share  
UK Tax: 1.55635p per share  
Net: 18.47107p per share

Payable at:  
Swiss Bank Corporation  
1 Aeschenstrasse  
4002 Basel  
Banque Bruxelles Lambert  
24 avenue Marnix  
1050 Brussels  
Banque Internationale à Luxembourg  
Immeuble L'Indépendance  
89 rue d'Esch  
L-2953 Luxembourg

Notes:  
i) Coupons paid by any of the continental paying agents under 7 above will be payable in South African currency to an authorised dealer in exchange in the Republic of South Africa nominated by the continental paying agent. Instructions regarding disposal of the payment proceeds can only be given to such authorised dealer by the paying agent concerned.  
ii) Coupons paid by Barclays Bank PLC will, unless payment in South African currency is requested, be in the sterling equivalent shown in 6 above in respect of coupons lodged up to 27 July 1993 and thereafter at the rate of exchange on the day the proceeds are remitted.

For and on behalf of:  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
G.A. Wilkinson  
De Beers

London Office:  
19 Charterhouse Street  
London EC1N 6GP  
25 June 1993

## NO MORE DANCING!

SATQUOTE™ - Your single service for real time quotes.  
Futures • Options • Stocks • Forex • News • Via Satellite

LONDON +71 329 3377  
NEW YORK +212 2696636  
FRANKFURT +49 69 440071

## FOREXIA FAX \$ Dm \$ Y

An eight year track record of successful forex forecasting daily.  
Commentaries, forecasts, recommendations & charts  
from London and New York.

Tel: +44 81 9488316 free trial details Fax: +44 81 948 8468

Objective analysis & strategies  
for the professional investor.

Trend Analysis Ltd  
Finances House, 32 Southgate Street  
Winchester, Hants SO23 9BH Fax: 01293 774087  
Tel: 01293 879766

£75,000,000  
WOOLWICH

BUILDING SOCIETY

## 9% Fixed Rate/Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from June 23, 1993 to December 23, 1993 the Notes will carry an Interest Rate of 9.1075% per annum. The interest payable on the relevant interest payment date, December 23, 1993 will be £30.62 per £1,000 principal amount and £153.11 per £5,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

June 25, 1993

ANGLO AMERICAN CORPORATION  
OF SOUTH AFRICA LIMITED

Incorporated in the Republic of South Africa  
Registration No. 01/5557/26

NOTICE TO HOLDERS OF ORDINARY SHARE WARRANTS TO  
BEARER - PAYMENT OF COUPON NO. 120

- Coupon No. 120
- Date of payment: On or after 3 August 1993
- Amount: 235 cents per share (South African currency)
- South African Non-Resident Shareholders Tax (SANRST): 14.1896% or 16.18348 cents per share
- UK income tax (where applicable): 5.8104% or 14.1652 cents per share
- UK currency equivalents (on 21 June 1993):  
Gross: 52.44385p per share  
SANRST: 7.41158p per share  
UK Tax: 3.04720p per share  
Net: 41.98507p per share

Payable at:  
Swiss Bank Corporation  
1 Aeschenstrasse  
4002 Basel  
Banque Bruxelles Lambert  
24 avenue Marnix  
1050 Brussels  
Banque Internationale à Luxembourg  
Immeuble L'Indépendance  
89 rue d'Esch  
L-2953 Luxembourg

Notes:  
i) Coupons paid by any of the continental paying agents under 7 above will be payable in South African currency to an authorised dealer in exchange in the Republic of South Africa nominated by the continental paying agent. Instructions regarding disposal of the payment proceeds can only be given to such authorised dealer by the paying agent concerned.  
ii) Coupons paid by Barclays Bank PLC will, unless payment in South African currency is requested, be in the sterling equivalent shown in 6 above in respect of coupons lodged up to 23 July 1993 and thereafter at the rate of exchange on the day the proceeds are remitted.

For and on behalf of:  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
G.A. Wilkinson  
London Secretary

25 June 1993

London Office:  
19 Charterhouse Street  
London EC1N 6GP



London American Energy NV (in liquidation)  
("LAE NV")

American Petroleum Production NV (in liquidation)  
("APP NV")

LAE NV - final distribution of \$13.05 per share

Following the completion of the liquidation of LAE NV, a final distribution will be made to shareholders by way of repayment of capital of US\$13.05 per share, payable on 8th July 1993.

Payment on registered shares will be made in US\$ to or to the order of the holders on the record on 1st July 1993.

Payment on bearer shares will be made in US\$ by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of coupon number 21 at the office of J. Henry Schroder Bank & Co. Limited, 36 Old Jewry, London EC2R 8BS or 181 Schroder Bank & Trust Company, One State Street, New York 10004 or Banque Générale du Luxembourg S.A., Service des Titres, 14 Rue Aldringen, Luxembourg.

## APP NV - interim distribution of \$29.00 per share

The liquidation of APP NV is at a sufficient advanced stage for an interim distribution of substantially all of APP NV's cash resources to be made to shareholders by way of repayment of capital of US\$29.00 per share, payable on 8th July 1993.

Payment on registered shares will be made in US\$ to or to the order of the holders on the record on 1st July 1993.

Payment on bearer shares will be made in US\$ by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of coupon number 21 at the office of J. Henry Schroder Bank & Co. Limited, 36 Old Jewry, London EC2R 8BS or 181 Schroder Bank & Trust Company, One State Street, New York 10004 or Banque Générale du Luxembourg S.A., Service des Titres, 14 Rue Aldringen, Luxembourg.



# Spread on French 10-year paper narrows to three basis points

By Peter John in London and Patrick Harverson in New York

THE yield spread between French and German 10-year government bonds crumbled yesterday as investors piled into long-term French government paper and German bonds were held back by the impact of a strong dollar.

## GOVERNMENT BONDS

The spread for 10-year benchmark bonds dated April 2003 narrowed to three basis points by the close of trading from 10 basis points on Wednesday. French long-dated bond futures for September jumped sharply on the Maffi in heavy turnover.

Dealers said the near-parity of the yield spread was prompting program-trade selling, but that was countered by domestic buying as investors switched out of the short end and extended along the yield curve.

The interest in French paper was sparked by news that Mr Edmond Alphandery, the French economy minister, had

invited representatives from the Bundesbank and the German ministry of finance to visit Paris to discuss co-ordinated interest cuts. Many economists saw the invitation - and Germany's subsequent refusal - as part of the perceived power-play for the role of holder of the anchor currency within the European exchange rate mechanism.

In the futures market, 10-year French bond contracts for September delivery opened at 119.36 and were bought up to 119.50 before drifting in the afternoon and closing 38 basis points higher at 119.74. Turnover was high, with more than 165,000 contracts traded within the official dealing period.

■ **GERMAN** government bonds also benefited from rate cut hopes, but their performance was hampered by the continuing strength of the US dollar against the D-Mark. Bund futures for September rose from 95.12 to 95.33 although the dollar broke through 1.71 against the D-Mark.

The Bundesbank said yesterday that although next week's

repo funds would be allocated on Thursday rather than Wednesday, in order to avoid end-of-the-month pressures, the rate would be announced on Wednesday as usual.

■ **ITALIAN** government bonds picked up after a repo rate cut raised hopes of an imminent easing in official interest rates. US investment house Citibank is a strong buyer of Italian bonds. It argues that the fundamentals are positive, the lira is firm and inflation is at the same level as in Germany.

■ **RUMOURS** that the Spanish prime minister, Mr Felipe Gonzalez, had failed to reach a coalition agreement with the minority Catalan party came too late to affect the performance of the Spanish government bond market.

The September futures contract traded in Barcelona rose a further 10 basis points to 93.85, although Mr Steve Major, economist with Credit Lyonnais and a leading bull of the Spanish bond market, said he was preparing to turn seller. "Ten-year bonds have performed very well but I think

## FT FIXED INTEREST INDICES

	June 24	June 23	June 22	June 21	June 18	June 15	June 12	Year ago	High *	Low *
Confidence	96.57	96.63	96.50	96.41	96.40	96.33	96.34	88.54	104.04	83.28
Trade Interest	114.37	113.98	113.78	113.46	113.03	113.04	113.04	114.57	114.57	108.67
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100	100	100
Trade 100	100	100	100	100	100	100	100	100		



## COMPANY NEWS: UK

## Eurotunnel may need to seek a further £1bn

By Andrew Taylor, Construction Correspondent

EUROTUNNEL may need to raise additional funds "of under or around £1bn" to pay for the Channel tunnel with an equity issue a possibility in the first half of next year, shareholders were told yesterday.

It had not been expected that the company would consider making a share issue so close to opening of the tunnel.

The figure of £1bn was also marginally higher than some analysts had expected, although the group insisted that its funding expectations had not changed and that any numbers at this stage were only an estimate.

The group has previously raised £2.9bn, of which £1.6bn is equity.

Mr Gerald Corbett, chief financial officer, told the annual meeting in London that Eurotunnel's current facilities were likely to last "to around the middle of 1994 plus or minus a couple of months."

He said that banks in discussions with Eurotunnel had agreed that the opportunity should be seized if conditions in the first half of next year were "suitable for an early equity raising by way of a rights issue or similar route."

It had been accepted that it would be preferable if future funding involved a "50:50 split between equity or equity type funding and additional debt."

Any equity issue would be timed to be at or near the opening of the tunnel for services. Contractors building in the tunnel have told Eurotunnel that the project was unlikely to open before next summer unless an agreement could be reached over their claims for additional payments.

Eurotunnel's bankers, which so far have agreed to lend the project £7.3bn, however, are working on the basis that a phased opening would take place with the first services for heavy goods vehicles starting

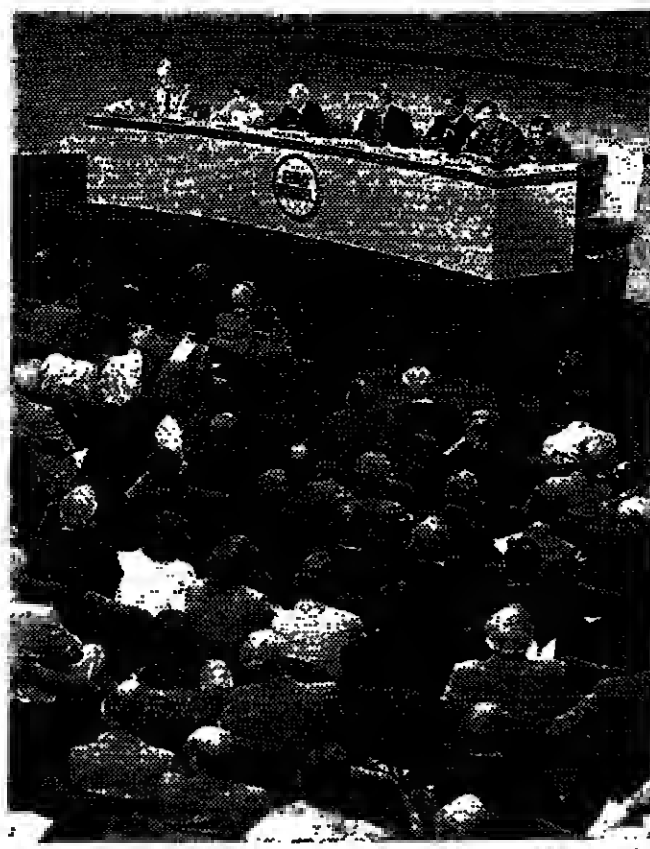
in February and services for cars and coaches starting in April next year.

Mr Corbett said that the loss of potential revenue caused by delays, rather than any further increases in construction costs, was causing the strain on future funding needs. The cost of building the project, including lost revenue since 1987, has risen from £4.8bn to approaching £10bn.

He estimated that additional finance required by the group "should be under or around £1bn of which more or less £600m will be needed during 1994 and 1995 with the balance to be in place by the beginning of 1996."

Up to £200m of this might come from a free issue of warrants, on the basis of one warrant for every share held.

These would allow shareholders to buy one new share for FF23.25 or 33p for every ten warrants acquired. These could be exercised in October 1995 or in June next year if funds were required earlier.



Sir Alastair Morton, Eurotunnel's chief executive, told shareholders that it would cost the group 15 times more if it

accepted the contractors' demands than the revenue it would lose through late opening.

## Low take up for Blenheim cash call

By Angus Foster

SHARES IN Blenheim, the exhibition organiser, fell to a 16-month low after the company announced a poor response to its £75.8m convertible preference share issue, launched three weeks ago.

The company said that only about half the shares available had been taken up by existing shareholders or placed firm, leaving the balance with conditional places. Under the structure of the issue, shares were conditionally placed with investors but subject to claw-back from ordinary shareholders.

Excluding Compagnie Generale des Eaux, Blenheim's largest shareholder, only 20 per cent of existing shareholders had chosen to claw back shares from the conditional places.

Blenheim's shares fell 23p to 425p in light volume. The shares have now fallen 22 per cent, from 542p, since the issue was announced.

The issue was unpopular with analysts who said Blenheim had no apparent need for the money. They said the issue, combined with more planned acquisitions, would further cloud Blenheim's underlying earnings, already under scrutiny following a change in financial year end.

The take up rate compared unfavourably with a similar issue launched earlier this year by Airtours, the holiday company. In that case, shareholders clawed back 67.5 per cent of their entitlement.

## Construction loss leaves Shanks &amp; McEwan at £10m

By Richard Gourlay

SHANKS & McEwan, the waste management company, yesterday reported a 62 per cent fall in profits, as forewarned four weeks ago, after heavy losses in its construction division.

Pre-tax profits for the year to end-March fell from £27.1m to £10.2m on turnover down 10 per cent at £131m.

Sales in the construction division fell £17m as a result of provisions for late payment of contracts and payments it could not be sure of collecting.

Mr Gordon Waddell, chairman, said the disappointing results masked a strong performance in the core businesses. He recognised he would need to restore the group's credibility which had been dented by the construction problems.

Earnings per share fell from 9.5p to 4.1p but the group is to recommend a final dividend of 3.44p, holding the total at 5.88p.

The core waste management division increased turnover by 10 per cent to £106.7m. Before exceptional items, pre-tax profits from waste management activities increased from £25.7m to £26.5m.

Mr Waddell said the recession had lasted longer than anticipated and there was no evidence of an upturn in the group's business.

Pre-tax profits from waste were unlikely to differ materially from last year's level and the construction side was likely to incur losses in the order of £3m.

Most of this represents the interest charge to fund contracts completed but under dis-

pute or not yet paid.

Shanks warned earlier this month it would be setting up a £19.3m provision in the 1993 accounts to cover renegotiation of its construction division encompassing late payments and sums relating to variations in contracts that it is not certain it will collect.

Mr Waddell also said the group was "disappointingly" still awaiting implementation of waste management licensing under the Environmental Protection Act 1990.

## COMMENT

Shanks & McEwan has well and truly bitten the bullet on its construction side, possibly even over-providing against non-payment of completed contracts. Yesterday's figures threw up no new problem contracts but the group will have a continuing, though reducing, interest charge as long as payment is not made. Aside from this construction blot, Shanks has performed commendably during a tough recession. The real question is when recovery is going to creep beyond the consumer sector and into heavy industry and the chemicals sector, on which it is so heavily dependent. The company is also having to contend with an Environment Department apparently soft peddling on implementation of some of the legislation Shanks has been investing to meet. It is not a happy time for waste companies. This year the company is likely to make pre-tax profits of £26m; or earnings of 9.7p, giving a prospective multiple of about 18.

## SW Electricity advances 22%

By Michael Smith

SOUTH WESTERN Electricity, the power supplier and distributor, said yesterday it had virtually ended the practice of disconnecting customers as it revealed a pre-tax profit of £101.1m, up 22 per cent on the previous £83m, and a 15 per cent dividend rise.

Mr John Seed, chief executive, said that last month the company disconnected only one customer over bad debts. The dividend rise, taking the total from 17.4p to 20p with a final of 14.1p, was at the top of the range among regional electricity companies so far this year. It was paid from earnings of 63.1p (50.6p).

The company is understood to have given its retail arm two years to perform satisfactorily. Unless it does, it is thought the company will seek to sell it, although Mr Seed would not confirm this.

In the year to March 31 1993,

the retailing arm incurred losses of £1.9m, against £400,000. Mr Seed said it had been helped by the integration of 23 stores in South Wales. He expected the division, to at least break even this year.

In the core electricity business, the company achieved a 10 per cent reduction in controllable costs in two years. Staff had been reduced by that proportion to 3,192.

The electricity business produced an operating profit of £103.9m, a rise of £10.2m. The supply business gained 14 large industrial customers outside the region in the competitive market to take its total to 17.

## COMMENT

One effect of the disconnections progress was on bad debt provision, up from £3.9m to £5.6m in the core business. But that should fall as alternatives to controlling debt such as key budget meters take effect, and the company's softer approach

will please both customers and the regulator. South Western's outstanding problem is retailing but that is par for the course at electricity groups, and at least it seems to be ready to take action if necessary. In the supply business, the company has less to lose than most when the market opens up next year to allow competition between companies for the custom of medium-sized industrial and commercial customers. Only 13 per cent of its customers are in that category whereas the average is 22 per cent. Conversely, South Western is more exposed than most to the rise in electricity prices which will result from the imposition of VAT; it has proportionally more domestic customers than the average. With profits of £115m and dividends of 23.5p in prospect for this year, the shares are trading on a prospective yield of about 6.1 per cent, about average and fair.

## Lucas on target with its divestment programme

By Andrew Bolger

AN EXPERIMENT in glassnost by Lucas Industries, the engineering group, passed off uneventfully yesterday.

Lucas told a party of 26 stockbroking analysts that the group's divestment programme was on target to raise £75m within the current financial year and that Lucas Acoustic Instruments had been added to the list of disposal candidates.

Those were the principal pieces of new information to emerge from the visit, during which Lucas executives were at pains to give a message of "encouraging progress and no surprises".

The shares closed unchanged at 136p. The company nevertheless put out a 700-word statement to the Stock Exchange at 4pm yesterday, so as not to be accused of feeding analysts

price-sensitive information.

Last week the share price fell after analysts who attended a company dinner at the Paris Air Show took away a bleak impression of current trading conditions - particularly in the European brakes business.

Mr Bernard Carey, director of corporate communications, said the analysts were told that Lucas did not want to take any questions on profit forecasts or the dividend outlook.

The statement, said Mr John Grant, finance director, reported that although markets were tough and Lucas had taken a prudent view for planning purposes, most of the company's market segments were relatively strong.

Lucas had made useful gains in new business and market share throughout the recession and cost reductions would more than offset falls in volume and price pressures.

## Waddington sale to Adare

John Waddington, the packaging, printing and games company, is to sell certain assets of Waddington Business Forms to Adare Printing for £1.2m.

The disposal will create an extraordinary loss of £8.4m for Waddington, which will be included in its 1992-93 results, due to be announced shortly.

For the year to March 31, WBF incurred an operating loss of £1.8m on turnover of £20.6m.

To fund the deal Adare is calling for £1.88m through a placing and open offer of 2.01m new shares at 100p each. There is a clawback plan for ordinary holders on a 1-for-2 basis.

## Robert Fleming improves 33%

By Norma Cohen, Investments Correspondent

ROBERT FLEMING Holdings, the merchant bank and asset management company, reported a 33 per cent rise in pre-tax profits, from £16.6m to £21.6m, in the year to March 31.

The privately owned company reported earnings per share of 142.6p (116.1p), and proposed a final dividend of 26p, raising the total by 15 per cent to 39p.

"Excellent progress has been made in our investment banking, securities and treasury operations," said Mr Robin Fleming, chairman, in a statement to shareholders.

The group's profile in corporate finance in the past year has been raised by Fleming's role as global co-ordinator for the £2.3bn sale of Wellcome

shares by The Wellcome Trust.

In investment management, total assets under management rose by more than 20 per cent to £33.3bn with most growth stemming from international fund management operations.

The group's Asian joint venture, Jardine Fleming, owned with Jardine Matheson, achieved pre-tax profits of \$98m (\$82m), slightly lower than the previous year.

## Vibroplant confirms decline

By Peter Pearce

PRE-TAX profits at Vibroplant, the plant hire group with operations in the UK and the US, fell from £4.5m to £1.9m in the year to March 31 1993 - as foreshadowed at the interim stage.

A reduced final dividend of 1.28p cuts the total to 2.5p (3.6p), covered by earnings of 2.66p (5.55p) per share.

The shares were unchanged at 66p. Mr Jeremy Pilkington, chairman, said the results in the UK had been affected by Alphabet

Event Hire, which was acquired in February 1992. It had been expected to break even, but had run up "a few thousand pounds" of losses.

More important, though, was the squeeze on prices throughout the whole UK side. Volume and activity levels had been similar to the previous year, said Mr Pilkington, but prices had been "significantly and painfully cheaper". UK turnover fell to £34.9m (£37.9m), with profits at the operating level at £2.2m (£4.83m) and at the pre-tax level £1.29m (£3.27m).

In the US, where the group only hires out aerial work platforms and during the year combined the various subsidiaries into one, the promised recovery had not happened. Turnover there declined to £35m (£38.9m) and pre-tax profits to £608,000 (£1.24m).

A bright spot was the group's strong cash flow which helped reduce gearing to 50 per cent from the 90 per cent level of two years ago. Mr Pilkington's short-term aim is for another £8m-£10m to be paid down this year, bringing gearing down to the mid-50s.

## Cranswick calls for £3.8m

Cranswick, the supplier of grain, feed, livestock and meat products, announced a 29 per cent rise in profits and a call on shareholders for £3.8m.

The issue, by a rights of 1-for-4 at 182p, is underwritten by Samuel Montagu with brokers James Capel. The shares fell 11p to 181p.

Part of the proceeds will be used to refinance the cost of acquiring George Buckton of up to £1.5m.

For the year ended March 31 turnover rose from £93.9m to £109.6m and pre-tax profits from £1.7m to £2.2m. Earnings per share were 13.7p (14.6p) and the final dividend is 5.6p for a total of 8p (7.5p).

## Aviva Petrol seeks \$11.3m

Aviva Petroleum, the Texas-based oil and gas company with a London quote, is seeking to raise a net \$11.3m (\$7.5m) in its second fund raising in a year.

As part of a refinancing it has placed 12.6m shares at 95 cents (63p). The shares were unchanged yesterday at 69p.

The refinancing is dependent on investors taking part being granted options on a further 2m shares held by an existing shareholder.

Aviva raised \$5.5m in a 60.65 per cent subscribed rights issue in October last year. In April it announced increased pre-tax losses of \$9.5m (\$8.61m) for 1992.

## SOUTH WESTERN ELECTRICITY plc



## ANOTHER YEAR OF PROGRESS

Results for the year ended 31 March 1993

	1993	1992	%
Turnover	£892.0m	£847.1m	+5.3%
Profit before tax	£101.1m	£83.0m	+21.8%
Earnings per share	63.1p	50.6p	+24.7%
Total dividend per share	20.0p	17.4p	+14.9%

"These results show the benefit of concentrating our resources on our electricity business: we have improved our profit margins and further strengthened our balance sheet. We continue to achieve both enhanced customer service and improved operating cost efficiency as the necessary response to our changing environment."

Progress has also been made in the careful and selective expansion of the Group's operating base through the development of businesses related to our existing strengths. I am particularly pleased by our successful entry into the gas supply market and by the progress made by our investments in electricity generation projects."

John Seed  
Chief Executive

Copies of the Annual Report will be posted to shareholders on 9th July. Others who would like a copy should contact Investor Relations, South Western Electricity plc, 800 Park Avenue, Aztec West, Almondsbury, Bristol BS12 4SE. Tel: 0454 201101

**SOCIETE GENERALE**  
FRF 150,000,000  
9.36% BONDS DUE  
2006 with automatic  
coupon reinvestment  
Common Code: 3255648  
Sicovam Code: 14489  
According to the Terms  
and Conditions of the  
Bonds, notice is hereby  
given that 3070  
supplementary Bonds  
have been created  
upon exchange against  
Coupons on account of  
payment of interest.  
New total nominal  
amount outstanding  
as of 28/06/93:  
FRF 179 350 000

**THE PRINCIPAL  
PAYING AGENT  
SOGENAL  
SOCIETE GENERALE  
GROUP  
15, Avenue Emile Reuter  
LUXEMBOURG**

## BIRMINGHAM &amp; THE WEST MIDLANDS

The FT proposes to publish this survey on July 14 1993. It will be read by senior businessmen in manufacturing industries, service industries, government departments and funding authorities worldwide. It will be of particular interest to 139,000 directors and managers in the UK alone who read the weekly FT. To find out how to reach this important audience with your services, expertise and products, call:

Anthony G Hayes  
Tel: 021-434 0922  
Fax: 021-435 0869  
George House,  
George Road,  
Edgbaston,  
Birmingham B15 1PG

Don't miss! BANC International Survey 1993  
**FT SURVEYS**

GT INVESTMENT FUND  
Société d'Investissement à Capital Variable  
2 boulevard Royal-Luxembourg  
R.C. Luxembourg B-7443  
DIVIDEND ANNOUNCEMENT

Shareholders are informed that GT INVESTMENT FUND will pay a dividend of US \$ 0.04.- per share on June 28, 1993 to registered shareholders on record on June 18, 1993. Shares are traded ex-dividend as from June 18, 1993.

The dividend is payable to holders of bearer shares against presentation of coupon no. 6 to the following paying agents

Bayrische Vereinsbank A.G.  
Kardinal-Faust-Strasse 1  
8000 München 3,  
Germany  
Crédit Industriel et Commercial  
66, Rue Victor  
75009 Paris  
France

Banque Internationale à Luxembourg  
2, Boulevard Royal  
Luxembourg

The Board of Directors



## COMPANY NEWS: UK

# TI venture to take lead in aircraft landing gear

By Richard Gourlay

TI, the specialist engineering group, yesterday said it is to set up a joint venture between its Dowty aerospace division and Messier-Bugatti of France, in what would become the world's largest aircraft landing gear manufacturer.

The combined business would have annual sales of about £270m and would account for more than a third of the world's medium and heavy landing gear market, ahead of US rivals, Menasco and Cleveland Pneumatic.

The move is the latest example of European consolidation within the aerospace industry. The venture will help TI and Messier to reshuffle production more efficiently between its plants which are mostly operating well below capacity.

Mr Tony Edwards, head of the Dowty aerospace division, said the joint venture would create the only global landing gear maker, with plant in the US, the UK and France.

"It is time for consolidation,"

Mr Edwards said. "Half of this joint venture is a better business prospect than going it alone."

Over the past two years aircraft production rates had fallen by 30-40 per cent. A key element of the joint venture would be to shift some production to Dowty's new Montreal facility which is working at about 40 per cent of capacity.

The new venture will be called Messier-Dowty and TI will have management control, supplying the chairman, the chief executive and the finance director.

Mr Jean-Paul Bechat, chairman and chief executive of Messier-Bugatti, a subsidiary of Snecma, the state-owned aero-engine group, welcomed the collaboration. "The venture will not resolve all the aerospace problems," he said. "The joint venture offers good possibilities in the medium and long-term future and is not a measure for the six months to come."

"Dowty was a potential world leader at the time of the takeover [by TI last year]," said Mr Edwards. "We realised at the time that we would need to bring something else together to be world leaders."

Mr Edwards said projections of aerospace orders made at the time of the Dowty takeover last year were still being met for 1993-94. But for the next year, current projections were 10 per cent lower than its original assumptions because of delayed recovery in aircraft orders and Dowty had been forced to accelerate its restructuring programme.

There will be a delay of a couple of months before the new joint venture company is incorporated. Messier and TI first crossed paths in 1991 when engineers from the French company were given hangar space by then Mr George Dowty. Dowty then produced landing gear actuation equipment under license before Rotol, a joint venture of Rolls Royce and Bristol bought British Messier in 1989. Ten years later Dowty bought out Rotol.

## SelectTV growth held back by wrangling

SELECTTV, producer of programmes such as Birds of a Feather and Lovejoy, yesterday announced pre-tax profits nearly doubled to £809,000 in the year to March, writes Raymond Snoddy.

Mr Allan McKeown, chief executive, expressed disappointment, however, that the company had not broken the £1m barrier mainly because of the cost of inter-company wrangling and legal fees.

A dispute between Mr Michael Buckley, the former chairman, and other directors cost the company £205,000 in legal fees. Mr Tony Brooks, the new chairman, said that following an investigation by Richards Butler, the company solicitor, the board had concluded, "that there had not been any conduct amounting to a breach of fiduciary duty or other impropriety on the part of Mr McKeown, who was completely exonerated by the board".

Mr Buckley is no longer a director of the company.

Mr McKeown also yesterday discounted reports that Associated Newspapers, which has increased its stake in SelectTV to 12 per cent, might be planning a bid.

"I think it is very unlikely," said Mr Keown, who added that such a move would breach rules on broadcasters not owning independent production companies. Associated has a 20 per cent stake in Westcountry.

The pre-tax profit, achieved on turnover of £19.5m, compared with £423,000 last time. Earnings per share rose from 0.38p to 0.42p.

## Interest income hit by customers' move to higher interest accounts TSB emphasises return to core

By John Gapper

THE TSB GROUP'S half year results yesterday showed the efforts it is making to concentrate on what it regards as its core business of selling banking services and savings and insurance products to personal customers.

This involves trying to manage down or sell other businesses such as its Hill Samuel merchant banking arm, and reshaping its "bancassurance" business which combines its retail banking and insurance sales operations.

The re-shaping of this business involves significant short-term costs including staff redundancies, and a controversial push to transfer customers' savings into higher interest-bearing accounts in order to keep them.

Mr Peter Ellwood, chief executive, emphasised that TSB was now "sticking to the knitting" after three years of sustaining large bad debts on peripheral businesses. It was trying to drive down costs,

while selling more retail products.

Trading profits for retail banking and insurance operations rose to £206m (£192m) before restructuring costs of £37m involving a 900 cut in staff. Operating costs fell by £4m to £367m as staff costs fell by £13m.

Overall headcount fell from 37,317 to 33,568 over the 12 months to April and the company expects to continue reducing staff at a lower rate.

Interest income was depressed by the continuing policy of advising customers to move from old savings accounts which do not pay rates of interest competitive with Halifax Building Society, which it regards as its main competitor.

Net interest income fell 5 per cent from £422m to £399m as low interest deposits fell. They have been reduced from £5.4bn in 1990 to £2bn in April, while high interest accounts have grown from £1.8bn to £5.2bn in the same period.

Mr Ellwood said that the strategy, which will continue to depress net interest income over the next 18 to 24 months, would be repaid by the bank being able to retain customers and being able to sell them other products such as insurance.

Non-interest income from banking rose only slightly to £158m (£152m), while insurance income rose to £183m (£153m) helped by general insurance sales.

In common with other banks, TSB also achieved a large rise in mortgage sales through its branch network. Mortgage balances rose by 21 per cent to £5.2bn (£4.3bn), the majority of the rise coming from fixed rate mortgages.

Mr Ellwood indicated yesterday that TSB would try to reinforce such "cross-selling" of products to its banking customers in future if it reintroduced charges on current accounts in credit, as most banks are now considering. He said that TSB had no

immediate plans to introduce such charges. However, only 15 per cent of its 4.5m customers now incurred charges, and such cross-subsidisation among accounts was inherently unsustainable beyond two or three years.

He added that TSB would try to reflect relationships in any charging structure. This is likely to mean that charges may be waived for customers who hold other savings products or mortgages with the bank as well as a current account.

Retail group profits advanced by 8 per cent before provisions for bad and doubtful debts and insurance claims to £322m (£298m), but there was a £12m rise in provisions to £72m (£60m) as the recovery remained modest.

Provisions for branch mortgages remained low at 0.1 per cent of balances, £3m against the £5.2bn book. But provisions against other forms of personal lending rose to £44m (£35m), or 2 per cent of balances, against 1.5 per cent.

## NEWS DIGEST

### Stoddard Sekers halved

FOLLOWING halved profits for the year to March 31, Stoddard Sekers International is cutting its total dividend from 2.825p to 1.5p.

Turnover of this manufacturer of carpets and furnishing fabrics rose from £46m to £55.4m, reflecting the acquisition of BMK for a 10-month period. On a comparable basis turnover fell 11 per cent, said Mr Hugh Laughland, chairman.

Operating profits fell to £2.43m (£3.63m). On top of that interest charges shot up to £920,000 (£369,000) arising from the costs and debts assumed with the BMK purchase. That led to the decline in pre-tax profit from £3.26m to £1.51m. Earnings worked through at 1.6p (3.8p). The final dividend is cut from 1.875p to 0.75p.

### Trio Holdings

Trio Holdings, the revamped investment trust, yesterday announced its first meaningful results since its restructuring and the takeover in January of Martin Bierbaum, the money broker. Pre-tax profits were £2.33m in the six months to March 31. There was no comparable period.

Earnings were 1.59p, or 1.43p fully diluted. An interim dividend of 1p is declared.

### Devro International

The offer for shares in Devro International, the sausage skin producer, was oversubscribed by its close yesterday.

Allocations for the 28m shares at 170p will be announced on Monday and trading will begin on Wednesday. An additional 8m shares were placed.

### Dundee & London

Dundee & London Investment Trust's net asset value at end-April was 270p, compared with 221p at October 31 and with

### 282p a year earlier.

Total income for the six months fell to £1.04m (£1.21m) and earnings worked through at 3.85p (4.75p).

The interim dividend is cut to 3p and a final of not less than 6p is expected.

### Denmans Electrical

Pre-tax profits at USM-quoted Denmans Electrical improved to £1.08m in the six months to March 31, against £823,000 at the same stage of 1992.

Turnover amounted to £19.5m (£18.9m). Earnings per share improved to 16.53p (12.73p) and the interim dividend goes up to 1.9p (1.8p).

### Wrexham Water

Wrexham and East Denbighshire Water Company lifted pre-tax profits from £1.31m to £2.6m over the 12 months to March 31. Turnover amounted to £10.3m, against £9.16m.

Adjusted earnings worked through at 345p (175p). A recommended final dividend of 92.45p brings the total per 43 per cent participating ordinary to 134.5p (66.12p).

### Neepsend

Neepsend, the Sheffield-based tool, metal processing and DIY products group, swung from profits of £402,000 to losses of £39,000 pre-tax for the year to end-March.

There were exceptional provisions this time of £346,000 against credits of £261,000. Turnover rose £1m to £16m.

A final dividend of 0.5p is being paid out of reserves making a 0.70p (1.5p) total. Losses emerged at 0.32p (earnings 1.8p).

### Tex Holdings

Tex Holdings, a provider of consumables to the plastic, steel and energy industries, returned to profits in the second half of the year, but this failed to offset losses in the first six months. The shares advanced 5p to 48p.

For the year to end-March, pre-tax losses were £94,000 (£396,000) on turnover up at £16.7m (£16.1m). Losses per

share end were reduced from 5p to 1.5p.

### Atlas Converting

Atlas Converting has contracted to acquire 76 per cent of the capital of Midi Machinery for £1.85m (£1.25m).

Midi is a Swiss company which owns the intellectual property rights to a range of aluminium foil slitter rewinders and separators.

### Fleming High Inc

Fleming High Income Investment Trust reported a net asset value of 94.1p per share as at April 30, up from 83.7p a year earlier.

Available revenue amounted to £1.84m (£1.8m), equivalent to earnings of 5.85p (5.88p) per share. As already announced, the total dividend for the year is maintained at 5.8p.

However, the trust will cut its quarterly dividend to 1.1p for a total of 4.4p.

### Amber Industrial

Amber Industrial Holdings, which manufactures and distributes specialty chemicals, increased pre-tax profits from £2.55m to £3.07m in the year ended March 31.

Turnover increased to £21m (£16.4m). Earnings rose from 34p to 43.7p. The final dividend is lifted to 13p, making an increased total of 18.5p (17p).

### Sterling Industries

Sterling Industries, the engineering group, reported increased pre-tax profits of £3.74m, against £3.5m, for the year ended March 31.

Earnings rose from 7.45p to 7.85p and the final dividend is maintained at 4.1p for an unchanged total of 5.6p.

### Hunters Armley

Hunters Armley, the web offset commercial printing group that went public in December, expanded pre-tax profits from £716,000 to £973,000 in the six months to March 31. Turnover rose 12 per cent to £16.3m. Earnings were 3.15p (2.71p) and the dividend is 1.25p.

## Acquisitions boost Intercare

By Andrew Bolger

ACQUISITIONS helped Intercare Group, the healthcare products supplier, increase sales by 63 per cent and pre-tax profits by 20 per cent in the six months to April 30.

Turnover came to £17.7m (£10.8m) and profits to £1.68m (£1.4m).

Mr Peter Cowan, chairman, said the drop in margins reflected the acquisition of the less profitable optical business, tighter market conditions and the impact of recession in Europe. However, all existing business had lifted sales by at least 10 per cent.

The biggest division, which makes mobility scooters for the elderly and disabled, increased trading profits from £559,000 to £727,000.

## Faupel Trading £2m placing

Faupel Trading Group, the USM-quoted textile importer, is raising £2.05m in a placing and open offer.

The group also announced a fall from £1.21m to £825,000 in pre-tax profits for the year to March 31. Turnover moved ahead 19 per cent, however, to £31.4m.

Earnings per share fell to 6.42p (10.22p) and a final dividend of 3.85p makes a maintained total of 4.5p.

The placing is of 3.55m new ordinary 5p shares at 64p each.

Today  
Europe.  
Tuesday 29  
The World.

## A NEW NEWSLETTER FROM THE FINANCIAL TIMES

## European Savings Markets

THE TWICE-MONTHLY INTELLIGENCE SOURCE ON THE INCREASINGLY COMPETITIVE MARKET FOR EUROPE'S HOUSEHOLD SAVINGS

European Savings Markets (ESM) has been launched to provide industry decision-makers with the information they need to take full advantage of opportunities in the increasingly competitive European market.

Each issue keeps subscribers fully informed about developments in all the markets for personal savings, and uncovers the strategic questions they need answered in order to plan for the future and stay ahead of the competition.

What can you learn from a German life assurance's distribution strategy? In what ways do Italians raise housing finance and how can you target them? How are British investment trusts faring in their efforts to attract private investors?

Available only on subscription, ESM provides a comprehensive insight into the products and companies in the market. It breaks down the information barriers that have obstructed understanding of the differing markets for savings in Europe. Regularly, every two weeks, ESM supplies expert insight and analysis.

For a FREE sample copy of ESM and subscription details, please clip your business card to this advertisement and return to: Roland Earl, FT Newsletters, 126 Jermyn Street, London SW1Y 4UL. Fax: +44 (0) 71-411 4415. Tel: +44 (0) 71-411 4414.

310089

The FT Exporter is a new quarterly review filled with news, information and opportunities.

FT writers throughout Europe will analyse areas of export growth, as well as developments in export finance, and will focus on examples of exporting through case studies.

Other subjects to be covered include the role of EC governments, the barriers which currently exist and how to tackle them.

So, if you're interested in exporting, read the Financial Times on Tuesday, and have the world at your fingertips.

FT Exporter.

FT. Because business is never black and white.



## COMPANY NEWS: UK

## Bloom returns with £3.5m Union buy

By Vanessa Houlder,  
Property Correspondent

MR DESMOND Bloom, the property entrepreneur, yesterday announced that Viscaya Holdings, a USM-quoted shell company that he joined last December, had bought Union Group, a private property group for £3.47m.

The acquisition is accompanied by a £2.2m vendor placing to help finance the deal and a £1.8m rights issue for working capital.

He said the deal represented "the first step in the creation of a property investment company that will be seeking to make its mark over the coming years".

Viscaya, a former zinc mining company, will be renamed Premier Land and will move up from the USM to the Official List. Its shares, which were suspended at 5½p on April 20 because of the impending acquisition, are expected to resume trading on July 20.

Union Group has a £40.7m

property portfolio.

Viscaya will pay £2.2m in cash for Union Group by the placing of 44.5m vendor placing shares. The balance of £1.27m will be paid by the issue to the vendors of 25m shares.

Mr Bloom is to be granted an option to subscribe for 5m shares, or 3 per cent of the company, at 6p per share.

In addition to the vendor placing shares, the company is raising £1.8m by a 2-for-5 rights issue of 22.2m shares at 5p per share and a placing of 14.3m shares at the same price. The issue is underwritten by Guinness Mahon.

Mr Bloom, a former guitarist and boxer, was one of the more colourful figures in the property industry in the 1980s. Dwyer, a one-time textile company, briefly became the best performing share on the stock market but its value collapsed as the property market declined. He was replaced as chief executive of Dwyer last November when the directors decided his £250,000 salary could not be justified.

## Kelt Energy gets exceptional boost

By Deborah Hargreaves

EXCEPTIONAL ITEMS helped Kelt Energy, the oil exploration and production group, report pre-tax profits of £5.68m for the 12 months to March 31, against £163,000 last time.

The outcome reflected refunds of £2m from the Carless pension scheme, which Kelt took over in 1988, and a release of provisions from the US.

Operating profits increased 29 per cent to £2.97m (£2.31m) as production rose 42 per cent to 5,340 barrels of oil equivalent per day. Mr Hubert Perrodo, chairman, said he expected production to double to

10,000 b/d by the end of the year.

Mr Perrodo has a 75 per cent stake in the company following its restructuring two years ago when a group of banks took over some of its exploration and production assets in return for writing off its debt.

Since then, Kelt has built a niche in the oil industry by looking to take over marginal assets from large oil companies and cutting costs in order to make them profitable.

It has taken over an oilfield in Gabon, cutting operating costs from \$18m a year to \$11.2m (£7.4m); production is running at 8,000 b/d.

## The lines that led to a formula for success

Neil Buckley on the rise of Shoprite, one of a new breed of hard discounters

AT THE checkout in Shoprite's discount food store in Cowcaddens, Glasgow, a customer prods Mr Charles Good, managing director for Scotland, in the chest.

"When are you going to open one of these in Leamington?" he asks in a thick Glaswegian accent. "I'm sure you'd do a good trade there."

Such occurrences are not uncommon. Last week Mr Good had a letter from a family who claimed to be saving £1,500 a year by shopping at Shoprite.

Another fan recently relocated 75 miles from his nearest branch wrote to say it was still cheaper for him to do his monthly shop at Shoprite even after making a 150-mile round trip.

These stories help explain why Shoprite has become one of the UK's fastest-growing food retailers, and has won the approval of both shoppers and the City of London.

Since branching out from its base on the Isle of Man and launching in Scotland in 1990, it has built 50 stores and expects to be "nudging 70" by the end of this year. The latest store, in Paisley, opened only last week and a second distribution centre opened at Cumbernauld last month to supplement the one it acquired from Safeway at Cambuslang in 1990.

The group announced on Wednesday a 63 per cent increase in interim pre-tax

profits to £1.69m, and analysts are forecasting £4.8m for the full year compared with £2.7m in 1992.

Shoprite is one of the new breed of hard discounters spreading across the UK but unlike other main exponents - Germany's Aldi, Denmark's Netto and France's Ed - it is a home-grown format not proven first elsewhere.

The man behind Shoprite, however, is Mr Deryck Nicholson, whose father Ken was a co-founder of Kwik Save, now the UK's largest discount grocer.

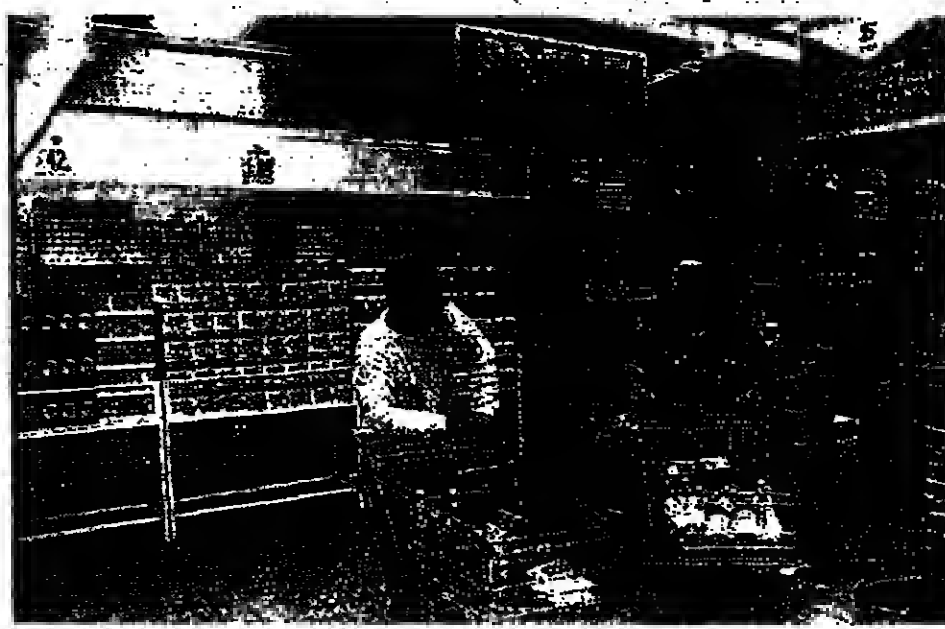
Mr Nicholson has been steeped in the discount culture since he was pulled out of school at 16 to work in one of his father's stores for two shifts an hour.

He has made Shoprite a model of the limited-line, hard discounter.

Firstly, prices are pared to the bone. "We don't charge what the market will bear, but the lowest price we can and still make a return," says Mr Nicholson.

Margins are correspondingly low - Shoprite claims they are the lowest in the retail trade, but will not reveal the precise figure. Discounting, according to the Nicholson philosophy, is about "intelligent loss of margins".

The idea is that low prices stimulate large sales volumes and Shoprite aims to maximise this by selling fewer than 1,000 lines, compared with more



Filling up the trolley in a typical Shoprite discount store at Whitburn, West Lothian.

than 15,000 in a typical Sainsbury's or Tesco superstore. Those lines make up about 80 per cent of the average family's weekly shop, and hence are the fastest-moving.

The next element in the formula is keeping both capital and operating costs low. Stores are sited in cheaper, secondary locations, and Shoprite is happy to convert old car showrooms or cricket halls. When it does build new stores, the designs are clean and bright, but basic.

"If you look at us from an interior decorator's point of view, you'll be surprised," admits a cardboard sign at the entrance to Shoprite's store at Whitburn, Lothian. "No frills, no soft lights, no kidding."

The advantages are obvious. Last year, capital spending was £13.8m - less than the average cost of one superstore for the likes of Sainsbury's - and Shoprite opened 22 stores.

Stores are designed to minimise costs and maximise speed of turnover. Goods are sold off warehouse shelves

from cardboard boxes with one side sliced off. Chilled cabinets open out into walk-in freezers behind, so that as goods are sold at the front, staff load fresh goods from the back.

That, coupled with efficient stock handling, means Shoprite's stock turn rate - average stock divided by sales - is "the best in the industry", according to Mr Nicholson.

The result is that most goods are sold before they are paid for, so the company's suppliers effectively provide its working capital.

Shoprite differs from some of its hard discount competitors in its investment in technology. Goods are scanned at the checkouts, and the sales information transmitted to Cambuslang where it triggers re-ordering of goods.

The UK's biggest food retailers are only now introducing similar sales-based ordering systems.

Another important Shoprite strategy is to rent out in-store concessions to local butchers and greengrocers, rather than trying to sell fresh fruit, vegetables and meat itself - a high-cost business requiring special skills. That means it can offer a full range of goods to customers without incurring extra costs, while receiving a useful rental income.

Shoprite, until now the only hard discounter in Scotland, faces an increasingly tough environment as both Netto and Kwik Save have announced plans to expand north of the border.

Mr David Webster, deputy managing director, is unconcerned. He expects the discount sector to have 25 per cent of the £40m Scottish grocery market by 1996, trading from 350 stores.

He forecasts that Shoprite will have 200 of those stores, and a 15 per cent market share - worth £60m a year. But Sainsbury's take note - Shoprite is likely to open its first sites in England before the end of next year.

## ML now in profit after £11m loss

By Andrew Bolger

ML HOLDINGS, the loss-making aerospace, defence and electronics group which launched a rescue rights issue in January, yesterday confirmed that it was now trading profitably.

As flagged at the time of the £14.3m rights issue, substantial provisions increased losses in the year to March 31. Turnover was flat at £24.9m but the pre-tax deficit rose from £4.7m to £11.2m (£7.4m); production is running at 8,000 b/d.

was no dividend.

Under FR3, the pre-tax loss was swollen by provisions totalling £7.5m, marginally more than expected at the time of the cash call.

The workforce fell by 15 per cent to 1,300 over the year, and the provisions included £3.5m for redundancy payments and surplus capacity costs.

Mr Howard Grant, who joined ML as chief executive in September from BTR, the conglomerate, said the cost base had now been brought in line with market conditions and he

did not envisage any more big job losses.

ML wrote off £1.1m on stock provisions, £800,000 on product line closures and £1.1m in settlement of a long-running legal action over a hardware supply contract. In addition the value of certain properties was written down by £1.4m.

The rights issue proceeds totalling £14.3m are set to 60 per cent. Mr Grant said the group had strengthened both management and board and also introduced stricter controls in finance contracting

and pricing.

ML suffered severe cash pressures during the second half of the year, as its bankers had reduced credit available.

This limited the ability of some subsidiaries to procure materials and load their factories efficiently. Customer service suffered and consequently losses mounted rapidly.

The group incurred extra costs of £800,000, comprising legal fees, costs of the rights issue and compensation for Mr Peter Pollock, who departed as chief executive last June.

## Gold Greenlees in European venture

By Gary Mead,  
Marketing Correspondent

GOLD GREENLEES Trott, the advertising agency, has formed a joint venture with GGT, the privately-owned European agency network, with each putting £3m cash into the new company, to be called GGT/ GGT Worldwide.

GGT will also be contributing a secured £3m loan over five years. GGT will get 40 per

cent of the equity and GGT 60 per cent. GGT has also granted GGT £95,000 share options at 200p per share, exercisable any time up to April 30 1994.

The aim of the link is to give GGT - which has offices in North America as well as the UK - access to a European advertising network. GGT recently completed a £14.7m rights issue. GGT has offices in all the main west and east European countries.

## THE PROPERTY MARKET

### Costly journey overseas

London & Edinburgh Trust, a UK property company bought by Swedish insurer SPP three years ago, has won itself a place in the record books. Its £448.6m pre-tax loss for 1992 is one of the largest in the UK property industry. But the real significance of the loss is its likely impact on Swedish investors. It is another example of the disastrous property losses they have suffered at home and abroad.

SPP's acquisition of LET was part of a wave of Swedish property investment across Europe after exchange controls were relaxed by the Swedish authorities in the late 1980s.

The freedom to invest money outside Sweden triggered spending of SKr100bn (£2.54bn) on foreign property between late 1987 and the end of the decade - more than twice the figure invested in foreign shares over the same period.

This surge of investment, which was prompted by a desire to diversify from the overvalued domestic market, could hardly have occurred at a worse time. After some early successes in Belgium and the Netherlands, the Swedes invested in new markets, notably London, which were close to their peak and heading for a steep fall.

To make matters worse, many companies were highly geared. Entrepreneurs often borrowed abroad on the strength of capital which had been raised by borrowing against their Swedish property.

At the time, Swedish investors were considered to be paying excessively for property, perhaps because they used inflated domestic prices as their benchmark. They were also unusually adventurous. Instead of opting for investment properties in established locations, they preferred building their own developments.

Consider, for instance, some of the more prominent Swedish-built buildings in London. Swedish investors are heavily represented in Docklands, London's worst-hit property market, with Skanska's 650,000 sq ft largely unlet Thomas More Square and East India Dock, a 600,000 sq ft, mostly unlet office scheme on the edge of the Docklands, which is jointly owned by NCC, a construction company, and SPP.

Hammersmith, another fringe location in west London, was chosen as the site of the Ark, a strikingly unconventional building which - in spite of numerous architectural awards - is also unlet. It was built by Ake Larsen Bygare, a Swedish contractor, which went into receivership earlier this year.

The problems encountered by Swedish developers abroad demonstrate the difficulties of operating overseas. Swedish companies' undoubted construction and design skills did not stand them in sufficient stead in London, where tenants place greater emphasis on

good location than on quality, certainly more so than their counterparts do in Sweden. They did not take enough account of local factors, says Sir Julian Berry of Jones Lang Wootton, chartered surveyors.

The losses endured by Swedish investors overseas have played a prominent part in the recriminations over how the Swedish financial sector got into its present problems. Allegations of fraud and negligence by lenders are also recurring themes in the debate about where responsibility should lie for Swedish property losses.

The best explanation for the property predicament lies in the behaviour of the Swedish banking system following its deregulation in 1985. This triggered an explosion in credit, much of which was directed towards property; at the time property was a highly tax-efficient investment.

The banks competed vigorously for property loans, leading up to 80 per cent of a property's value. "The banks had a philosophy of growing by volume. The more you could lend the better," says Mr Magnus Dager, a consultant for Knight Frank & Rutley and a former president of the Swedish Property Federation.

If the banks are blamed for inflating property prices, then the Swedish government is held responsible for prickling

the bubble. "For decades the politicians have said they would fight inflation. When they did, it took people unawares," says Mr Sten Westerberg of Swedish financial advisers Westerberg & Co. The government's assault on inflation more than doubled real interest rates to 10 per cent plus in 1991-92.

Rising interest rates together with the worsening recession sent property prices down as fast as they had risen. Since the late-1980s prices have fallen by more than 50 per cent, putting at risk more than half of the SKr275bn in commercial property loans held by Swedish banks, says one broker.

As the scale of these potential losses became evident, Sweden's central government took on the politically unpopular task of bailing out the banking system at a time when it is trying to reduce a rising public sector deficit.

The government has created a "bank support authority" to administer state aid which has so far totalled SKr74bn in cash, loans and guarantees. Problematic loans will be put into so-called "bad banks" - newly-created holding companies for the bad loans.

These "bad banks" will remain in state hands while the rump of the parent banks are sold off. The result is that the government is likely to retain responsibility for these assets for years to come. The legacy of the late-1980s may dog the economy for a decade or more.

Signs look good

The May statistics from the Investment Property Databank, a research group, showed further signs of recovery as average yields declined by 0.04 per cent to 9.9 per cent.

Total returns rose to 0.7 per cent and the decline in capital values slowed from 0.3 per cent for April to 0.1 per cent. The rate of decline of rental values slowed to 0.9 per cent, compared with 1.2 per cent for April.

For the year to May, the all-property return was 1.3 per cent, the best year-on-year movement since the year to August 1992. Capital values

to May. Rental values experienced their most severe 12-month fall, with a decline of 10.7 per cent.

The performance of industrial property showed the best improvement of the three sectors with a total return of 0.8 per cent, up from 0.4 per cent.

Office returns rose by 0.2 points to 0.7 per cent. Retail returns dropped by 0.1 points to 0.6 per cent.

During May, office and industrial yields declined by 0.06 per cent to 10.3 per cent and 11.4 per cent respectively. Retail yields fell by 0.02 per

**Land and premises with added value.**

Large selection from over 18,000 acres of land and 2,250 sq ft of property. Direct unencumbered negotiations. Knowledgeable advice. Desirable locations with good communications. Fast track planning permission.

Call our Land Line: 0800 721 721

**CNT**

**FOR SALE MILAN Via Manzoni**

Prestigious Building newly restored and air-conditioned in the commercial-financial core of Milan.

1,500 sq.m. office space on six floors, 350 sq.m. commercial ground floor, complemented by a shopping gallery with additional 350 sq.m. basement.

Available January 1994

Most suitable for Banks, Financial Companies or Professional Firms.

Write to: FINOS S.p.A., Piazza Eleonora Duse, 4 I-20122 MILANO

**NORTHERN FRANCE** SUBURBAN, EXIT 30 MIN

**FOR SALE LARGE FREEHOLD ESTATE**

18c CHATEAU IN 160 ACRES

A36 AUTOMOTIVE 5 MINS NUMEROUS DEVELOPMENT OPPORTUNITIES

PERMANENT FOR HOTEL & GOLF COURSE PRIVATE SALE

081 940 2317 FOR DETAILS

**GREECE:** Vouliagmeni on magic south coast near Athens. Hotel 50 rooms 3000m<sup>2</sup> plot swimming pool outdoors bar conference room super views to Saronikos Gulf. Tel 0392 424886 UK or 6825835 Athens.

**City Fringe Office Investment FREEHOLD**

P.L.C. TENANT. 15 YEARS UNEQUIPPED £2.85m 10.75% INITIAL YIELD

**PYLE & OWEN** 17 Devonshire Street, London W1N 1RS Tel 071-523 6444 Fax 071-580 6978 Ref: 17/UG

**CONRAD BITBLAT SINCLAIR GOLDSMITH** 7-10 Chandos Street, London W1M 0AD Tel 071 697 3140 Ref: 558

**JÜRGENS ASSETS KG**

We are an international working company and we are searching for first-class properties in London and all main cities of Great Britain for our clients and ourselves.

We would like to ask you to address your confidential short memorandum to Jürgens Assets KG, P.O. Box 4 27, 3000 Hannover 1, Tel.: 0511/81 89 00, Fax 31 83 99

**GRAYS INN ROAD 3,200 SQFT**

Newly refurbished offices to let. Rent only £9.50 p/sf.

Keith Cardale Groves 071 629 6804 (ref T.G.H.)

**WEST NORFOLK -** Redevelopment site comprising 32.5 acres approx zoned part residential (13.5 acres) part industrial (19 acres). Further details Box No. 81 661, Financial Times, One Southbank Bridge, London SE1 8NL.

**MAYFAIR OFFICES** All-conditioned 3,200-6,400 sq. ft. to let. Rent approx. only £9.50 p/sf. Flexible terms. Keith Cardale Groves Tel: 071 629 6804 (ref T.G.H.)

**TO LET**

Factory premises in Warwick with cran-age. 20,000 sq ft @ £1.50 per sq ft. Short or long term lease.

For further details contact Peter Land on 0203 448644 or 0455 250864

**CHERTSEY (JUNCT 11 M25) TO LET.**

Large retail shop with restaurant use. Town centre location.

Claud Waterer (Ref JFS) 0932 562351, Healey & Baker (RJD) 071-629 9292.

**KNIGHTSBRIDGE SW1** Fronting directly onto Hyde Park. Superb self contained office suite to let. Approx 2000 sq ft. Melior & Harding Tel: 071 499 8660 or Mark & Mark Tel: 071 235 9641.

**L.A. CALIFORNIA** Day luxury apartments or villa or profitable hotel. office building. Shopping centre and save time by our careful local professional. For your requirements for free information. For sale by owner. G.S. Ross. European Representative Fax/Tel: 0452-2-771-1-11

*Handwritten signature: J. J. J. J. J.*







To £50,000 package  
+ banking benefits

Guinness Mahon Private Bank

City

## Client Relationship Manager

This long established merchant bank is launching a new private banking operation to capitalise on the broad capabilities of the Guinness Mahon Group. With substantial investment, an imaginative, progressive strategy and a new management team, the department is positioned to become a major force in UK private banking. The range of Group services will include full UK banking service, domestic and international investment management through Henderson Crosthwaite and Guinness Flight, Swiss and CI banking, trustee, pension and tax planning services. Prestigious offices and superb new systems. Enormous potential to contribute to business growth.

- Responsible to the Director of the Private Banking Department for providing the highest quality service to a selective, predominantly UK based, client portfolio. Training and developing an assistant.
- Experienced private banking officer, probably early to mid 30s, with first class career record in blue chip bank. Polished style with client handling skills of the highest order.
- Marketing the services to the Group client base, other very high net worth individuals and professional intermediaries. Contributing to new product development.
- Well developed credit and technical skills and exposure to the full range of banking services. Excellent communicator, negotiator and relationship builder.
- Key involvement in developing the business strategy and building a powerful reputation for sustainable competitive advantage.
- Diligent team player with the ambition to join a small, committed group. Substantial opportunities for personal and professional development.

London 071 973 8484  
Manchester 061 499 1700

**Selector Europe**  
Spencer Stuart

Please reply with full details to:  
Selector Europe, Ref. FT 917064L,  
16 Connaught Place,  
London W2 2ED

c. £70,000  
Package

British Railways Board  
Vendor Unit

London

## Corporate Finance Director

The privatisation of British Rail will be one of the most demanding intellectual and managerial challenges of post war business. Responsibility for the sale of some 200 business units has been delegated to the Vendor Unit of the British Railways Board. Great variety and complexity in the nature and size of businesses. The programme of disposals will have a high public profile and will last about four years. British Railways Board is committed to equal opportunities.

- Responsible to the Managing Director for the successful programme of disposals maximising the value of receipts. Managing and developing a small team and controlling the Unit budget.
- Seasoned corporate financier probably at AD/Director level in large blue chip bank or professional practice. Broad experience in successful deal structuring and transaction management. Preferably qualified accountant.
- Analysing individual businesses, verifying information and ensuring that deals are appropriately structured. Advising and controlling the activities of merchant banks and other professional advisors on transaction issues.
- First class, disciplined analyst and planner with sharp intellect and well developed team management skills. Experienced negotiator with sound understanding of legal frameworks and documentation.
- Ensuring that MBOs are appropriately funded and positioned for fair competition. Top level liaison with Government ministries and the BR Board. Key contribution to the strategic approach of the Unit.
- Robust, persuasive communicator with stature and credibility. Personable with ability to work well in small close knit team.

London 071 973 8484  
Manchester 061 499 1700

**Selector Europe**  
Spencer Stuart

Please reply with full details to:  
Selector Europe, Ref. FT 918063L,  
16 Connaught Place,  
London W2 2ED



## Senior Project Finance Executive

London

Excellent Package

PowerGen plc is one of the world's largest private sector generating companies. It is commercially led, innovative and competitive. Turnover in 1992/3 was over \$3 billion with profits of \$425 million.

Increasing focus is now being placed on international opportunities within the energy sector utilising the company's core skills and experience. An experienced Project Finance Executive is required to assist in the financing of capital projects overseas.

Reporting to the Manager, Project Finance in the company's Treasury Department, the post holder will assist and on occasion lead all aspects of the negotiation of non-recourse financing packages for major overseas capital projects.

The successful candidate will have a good first degree together, ideally, with relevant

professional/post-graduate qualifications. He or she will have extensive knowledge and experience of project financing techniques and of the procedures/requirements of export credit agencies and multi-national agencies such as the World Bank. Experience of non-recourse transactions in the Far East would be particularly valuable. Strong analytical skills, including spreadsheet techniques together with excellent communication and presentation skills are likely to be pre-requisites.

Salary is negotiable depending upon experience and qualifications and will be supported by an attractive benefits package.

Please write - in confidence - with full career details to: Douglas Austin, Ref FT 22816, MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

**MSL International**  
CONSULTANTS IN SEARCH AND SELECTION

## GENERAL MANAGER - PERSONNEL AND ADMINISTRATION

Our client is a fast growing business group based in the U.A.E. Involved in local and international markets and diversified activities. The Group strategy is to maintain a top quality management team and it offers an excellent opportunity for career development.

The Group wishes to recruit a high calibre individual for the position of GENERAL MANAGER - PERSONNEL & ADMINISTRATION.

Reporting to the Group Director responsible for Human Resources and Services, your goal will be the successful establishment of the Human Resource function of the highest quality within the group which will include a broad range of administration services. The initial focus will be on development issues, including design of management structures, recruiting, training and development, policies and procedures, compensation and benefits. You will have a pivotal role at the heart of this fast growing and rapidly changing business.

This is an unusually demanding role and the selection criteria will therefore be exacting. Broad exposure in all areas in the Human Resource function is essential and this should have included significant exposure to the Middle East. You must have held senior responsibility for a substantial Human Resource function in a decentralized, results oriented environment in a major international company for the last 5 years. You must have direct personal experience in manpower planning, recruitment and selection, training and development, job analysis/evaluation, performance appraisal, organization structure and design, payment system, employee relations and health, safety and welfare.

Aged 35-45 years, you must have a University degree, with relevant post graduate management qualifications, preferably MBA. Excellent command of spoken and written English is essential. Knowledge of Arabic language is desirable. Strong commercial awareness, a pro-active style and the ability to lead and motivate a team will be essential to success.

An attractive salary and outstanding fringe benefits will be offered to the selected candidate.

Please apply in strict confidence within 10 days to:

A.F. Ferguson & Co.  
P.O. Box 7219  
Dubai, U.A.E.

giving full details of age, qualifications and experience along with a recent passport size photograph. All applications and envelopes should be marked with the reference number "MS/9173/FT".

## RIADA STOCKBROKERS LIMITED

(A member of the ABN AMRO Group)

wish to expand the team and recruit

### EXPERIENCED EQUITIES SALESPERSON

to sell

a. Irish equities to clients with Irish liabilities

and,

b. Irish equities to UK and other international clients

Candidates for b. may be based either in Dublin or in London.

Remuneration packages will be at appropriate market levels and will contain a significant performance related element.

Riada Stockbrokers Limited is a member of the International Stock Exchange of Great Britain and Ireland Limited.

Initial contact should be made to:

Pat Flunkett  
Group Managing Director  
or Peter E. Lynch  
Deputy Group Managing Director  
Riada Stockbrokers Limited,  
1, College Green,  
Dublin 2,  
Tel: 010 353 1 679 9299

## FUTURES BROKER - MADRID

FIMAT, the futures broking arm of Société Générale, now has offices spread over 12 countries in Europe, the USA and Australasia and has membership on 17 different futures exchanges worldwide.

We are currently expanding the activities of our broking team in Madrid and are seeking to recruit an experienced Futures Broker.

Applicants should be graduates, probably aged between 25 and 30, with about 2 or 3 year's experience in interest rate futures markets, ideally with knowledge of both Spanish and UK products. Applicants should also be bilingual (Spanish/English), preferably with some knowledge of French. The ability to demonstrate a strong existing client base would be a distinct advantage.

An attractive remuneration package plus performance related bonus is offered. This is a very exciting opportunity for someone wishing to develop their career within a dynamic, expanding company.

In the first instance, please write, enclosing full CV, in the strictest confidence to: Eileen Dootson, FIMAT Futures UK Limited, Exchange House, Primrose Street, London EC2A 2EH.

## APPOINTMENTS ADVERTISING

appears every  
Wednesday &  
Thursday & Friday  
(International  
edition only)  
For further in  
formation  
please call:

Andrew Skarzynski  
on  
071-873 3607

Mark Hall-Smith  
on  
071-873 3460

Tricia Strong  
on  
071-873 3199

JoAnn Gredell  
on  
NY 212 752 4500

## COMPLIANCE OFFICER

Salary c.£40,000 + Bonus + Benefits

We represent an international brokerage firm which has seen significant growth in its size and business.

On behalf of this organisation we are currently seeking a high calibre compliance officer.

The successful candidate will have proven knowledge of the UK regulatory environment. Exposure to other international regulatory regimes would be an advantage. A strong personality together with the ability to interact at senior management level is essential.

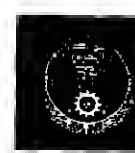
This is an outstanding opportunity to join an expanding organisation where a major contribution to its future development can be made.

For a confidential discussion please contact Tim Sheffield or Nigel Haworth. Telephone: 071-236 2400/Fax: 071-236 0316 or apply in writing to Sheffield-Haworth Limited, Prince Rupert House, 64 Queen Street, London EC4R 1AD.

**SHEFFIELD-HAWORTH**

Consultants in Search and Selection

National  
Bank of  
Bahrain



بنك  
البحرين  
الوطني

## Investment Advisors Private Banking

National Bank of Bahrain is expanding its marketing efforts within the Gulf region.

We are recruiting several Investment Advisors to establish and service private banking and investment relationships with High Net Worth individuals and prominent institutions in Saudi Arabia, the U.A.E., Kuwait, Oman, Qatar and Bahrain. The position requires considerable travel.

The ideal candidates will already have established contacts and working knowledge and experience in the sale of investment and treasury products within the Gulf region. In addition, preferred candidates will be university graduates and be able to communicate at a professional level in both Arabic and English.

National Bank of Bahrain offers an attractive compensation package for the right candidates. If you would like to apply for this challenging position, please send your C.V. to:

Manager  
Personnel & Training  
National Bank of Bahrain  
P.O. Box 106  
Manama, Bahrain  
or fax to 00973-265540.



## STRATEGY CONSULTANTS

£50K +

Central London

Kalchus is an outstandingly successful Strategy Consulting Boutique whose growth is being led by demand from its blue chip clients. The firm is small enough for new hires to have a significant impact on the performance and direction of its business.

Applicants will work in a high performance, high output, creative, professional and high pay environment on projects of significance to corporate clients in the UK and around the globe. They will be seeking an environment which is a meritocracy where career progression is secured by ability.

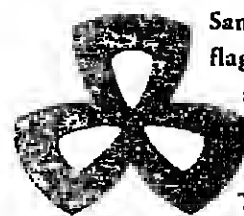
These are appointments for energetic 25-32 year olds who must hold exceptional academic records and can demonstrate clear indications of career achievement. The positions would most likely suit those who have worked in strategy consulting and have additional experience in Financial Institutions, Manufacturing or Service Industries.

Applications should be made in writing to the Company's advisers ADD-Resources, Surrey House, Tilt Road, Cobham, Surrey KT11 3JH. Tel: 0932-867383, Fax: 0932-865473.



## European Fund Manager

London Based - Sal. Neg. + Bonus + Benefits



Sanwa International plc is the flagship investment banking subsidiary of The Sanwa Bank Limited, one of the world's largest banks.

The London based investment management team currently manages assets in excess of \$600 million.

An opportunity has arisen to join this operation as a Continental European Fund Manager. The candidate will have a minimum of 3-5 years relevant investment experience, strong analytical abilities and a proven track record. Competence in French or German

will be necessary. Primary responsibility will be the management of Sanwa's European equity unit trusts.

There will also be direct involvement in strategic asset allocations for our Global and Balanced funds.

Please send a full CV, including details of your current remuneration package, to:

Jan Cowan, Sanwa International plc  
City Place House, P.O. Box 245  
55 Basinghall Street, London EC2V 5DJ

**Sanwa**  
International plc

### Swiss full-service bank in Zurich

Our client is a well-known, internationally operating Swiss full-service bank headquartered in Zurich. Its highly-qualified economic research team focuses on monitoring and analysing the economic and political situation in Latin America providing a tactical and strategic basis for the bank's credit and investment policy there. To reinforce this sector of fundamental importance to the bank we are looking for a competent 28-35-year-old.

## Economist

In this position you will primarily analyse Latin American countries and make empirical forecasts for macroeconomic benchmark data.

Other responsibilities include the qualitative expansion of the current rating system and the development of quantitative forecast model to increase the precision and informative value of the analyses and forecasts.

Demanding projects require experience in country analysis, sound knowledge of modern portfolio theory and a fundamental understanding of quantitative methods.

As an author of internationally recognised professional publications and as a speaker, and due to your fluency in German and English, you are well-positioned to make a name for yourself in the bank, professional circles and the broader public.

The successful candidate will be responsible and communicative with a flair for publications and analytical and conceptual thinking. You are noted for your fundamental knowledge of development, trade and balance of payments theory and have either academic or banking experience in the Latin American environment; you have a sound grasp of Spanish.

If you are interested in addressing international economic and political problems in Latin America, we eagerly await your CV, references and a photograph to VU-Management Consulting & Executive Search Ltd., Löwenstraße 19, CH-8001 Zürich, Phone Switzerland 1-2211231.

If you have any questions, please contact Mr H.E. Scholz, lic., oec. We look forward to meeting you. Complete discretion is guaranteed.

Zürich Frankfurt Mailand



### REPO/MONEY MARKET TRADER Spanish Speaking LONDON

Our client, one of the world's leading international investment businesses, wishes to recruit a Repo/Money Market Trader to join its existing team.

Based in our client's London office, responsibilities will include managing continental collateral books, developing customer relationships and providing back-up for other collateral trading activities.

The successful applicant will be educated to degree level, ideally with a finance/economics bias, and must be able to show well-developed interpersonal and analytical skills. In addition he/she must be fluent in English, Spanish and ideally Italian.

Applications in confidence under reference RMMT/24816/FT will be forwarded to our client unless you notify our Security Manager in a covering letter of companies to whom your details should not be sent.

Campbell-Johnston Recruitment  
Advertising Limited  
2 London Wall Buildings, London Wall,  
London, EC2M 5PP

### FINANCIAL CONTROLLER NEW SECURITIES SUBSIDIARY LEADING U.S. COMMERCIAL BANK £50,000 + PACKAGE

We wish to attract a qualified accountant with a background in a well known securities trading or broking house to take on the role of Financial Controller in a start-up situation. Duties will mainly involve setting up the infrastructure for all financial, compliance and regulatory reporting, as well as tax and management information matters.

The post of Financial Controller reports to the Managing Director and will form an integral part of the management team.

This new business will be supported by a strong parent and is expected to develop at an impressive rate.

Please contact Tony Taylor

Fax: 071-626 9400 Ridgway House 41/42 King William Street  
London EC4R 9EN Telephone: 071-626 1161

### SHEPHERD LITTLE

#### THREE CONSULTANTS REQUIRED FOR CITY HEADHUNTERS

SIL is a specialist City headhunter. We concentrate exclusively on fulfilling our corporate clients main board and professional recruitment requirements in the UK, Europe, North America and the Far East. We require the following:-

- Executive Consultant - Institutional Stockbroking.
- Executive Consultant - Corporate Finance & Banking.

The first consultant is likely to have had experience as either an institutional salesman or analyst. The second consultant will have had experience as a professional within a merchant bank. Professionalism and detailed product knowledge are essential, as is the ability to win and execute retained assignments.

We also require:-

- Research Consultant

He or she must be graduated and possess initiative, commonsense, persistence and sound knowledge of the City products and services.

Sheffield International Limited,  
10-15 Queen Street, London EC4N 1TJ  
Telephone: 071 332 0032 Fax: 071 332 0034

## Far Eastern Investment Analyst

With fund management  
opportunities

London W1  
Attractive salary and choice of car

Allied Dunbar Asset Management provides a full range of investment and advisory services to companies in the Allied Dunbar Group. Funds of over £11 billion are invested in Equities, Fixed Interest and Property world-wide with a substantial share of funds in Far Eastern markets.

Due to the launch of a new Emerging Markets Fund we are now looking for a high-calibre individual who has gained around two years' investment analysis experience in Far Eastern markets and is now looking to build on this and develop fund management skills in the near future.

Your initial role will be research-oriented, but you will assume Far Eastern fund management responsibilities as your knowledge grows. You will analyse investment opportunities in emerging Far Eastern markets and Australia, providing the team with clear methodical research. You will monitor stock market activity and visit companies and countries to gain information on proposed investments.

Probably aged in your early 20s you must be capable of accelerated learning, have a sound grasp of investment analysis in Far Eastern markets, together with high levels of numeracy and initiative. You should enjoy working in a small, professional team with the communication skills to ensure that information is presented clearly and concisely.

In return we offer an attractive salary dependent upon experience plus a benefits package which includes choice of company car, interest free season ticket loan, profit sharing and share option schemes after a qualifying period, non-contributory pension, free life assurance and membership of a local health club.

If you have the skills, experience and potential we are seeking please send your CV to Cathy Higgins, Allied Dunbar Asset Management plc, 9-15 Sackville Street, London W1A 2JP. Alternatively please telephone her for an application form on 071-434 3211. Any applicants who responded to our previous Japanese Investment Analyst advertisement should not apply - we have contacted those applicants who may be suitable for this job.

Allied Dunbar are committed to equal opportunities, and welcome applications from all sections of the community.



Personal Financial Guidance

### FIXED INCOME SALES

A top US investment bank is looking for a junior fixed income salesperson to assist in the marketing of European institutions. Candidates aged between 21-25, preferably graduates with excellent mathematical/economic skills should be capable of working as part of a team to a challenging and pressurised environment. Whilst not essential, both languages and some fixed income knowledge would be preferred.

Please apply to:

Box No B1223, Financial Times,  
One Southwark Bridge, London SE1 9HL

## STRATEGIC MARKETING - UK

Our client, one of the most prestigious banking names in the City, is looking to strengthen its strategic marketing team in the UK with the recruitment of an individual to focus on its provision of investment and other financial services to its extensive high net worth individual (HNWI) customer base.

The job will involve working on specific project initiatives with the aim of structuring existing products and services, and developing new ones to the requirements of the HNWI market.

The chosen candidate, of graduate calibre, will probably be in his or her mid to late 20s, with approximately three to five years' experience in a marketing orientated role within the financial services sector. An Institute of Marketing qualification would be desirable. He or she will be able to demonstrate a good mix between theoretical and practical abilities through, for example, having successfully formulated and implemented financial services products in the UK market.

The position provides a highly competitive salary and benefits package. Future career prospects for the chosen person both within the team and the bank as a whole are excellent.

To apply for this position, please telephone or write in absolute confidence to Neil Salt, quoting reference NAS2133.

**Salt**  
**Chapman**  
Associates

#### International Search and Selection

Princes House, 36 Jermyn Street,  
London SW1Y 6DT.  
Tel: 071-434 1319; Fax: 071-434 0835.

We are a world-wide leader in the passive components field (employing 6 300 people in 30 branches throughout Europe, America and Asia). We are seeking

### THE GENERAL MANAGER OF OUR JOINT VENTURE IN CHINA

In charge of setting up our future factory  
and developing our sales network

- You should have a previous experience in managing a passive component department or Company.
- You have lived for several years in Asia (or are of Chinese origin) and you are fluent in English and Chinese.
- You have top level managerial skills, a technical background and a real experience and knowledge of Asia and/or China. You are a first rate organizer, team leader and have good communication skills.

You will be responsible for the construction of the factory, hiring people, transferring technology from Europe and managing operations. You will then develop our industrial and business activities in China (100 people projected in the first 2-3 years).

Please send your job application to AD'COM Agency, specifying, if necessary, any companies to which it should not be forwarded. You may also send your C.V. by fax, and call by telephone if require any further information

AD'COM

32, rue Pierret - 92200 Neuilly sur Seine - France  
Fax: (33 - 1) 46 40 16 65 - Tel.: (33 - 1) 46 40 03 67

## GERMAN M&A SPECIALIST

London Based

Highly Competitive Package

Broadview Associates is the leading M&A adviser to the global information technology industry. From offices based in London, Fort Lee (NJ) and Redwood City (CA), Broadview has completed over 200 transactions in the last five years.

#### THE ROLE

- Responsible to the Managing Directors for leading the execution of M&A transactions
- Handling all facets of the execution process requiring relevant documentation, valuation and negotiation expertise
- Developing business opportunities in German speaking countries

#### QUALIFICATIONS

- An outstanding track record with proven deal-making skills
- Preferably demonstrating an understanding of the IT industry
- Fluent in English and German
- Probably in the age range 28 - 35

If you would like to meet with us, please send your personal career details to Patrick Seely, Principal, Broadview Associates, 40 Long Acre, London WC2E 9JT. No phone calls please.

**Broadview Associates**

THE INFORMATION TECHNOLOGY MERGER & ACQUISITIONS ADVISER  
LONDON ■ FORT LEE (NJ) ■ REDWOOD CITY (CA)



## PROJECT FINANCE

Morgan Grenfell, the London based international merchant banking and investment group, is one of the City's leading institutions. We hold a pre-eminent position in the provision of advice and specialist project finance services to owners and sponsors of major capital projects worldwide.

We are now expanding this team at both Assistant Director and Executive level and seek applications from degree educated candidates who can offer:

- experience in project finance
- computer-based financial modelling skills
- an ability to analyse, structure and conclude assignments
- understanding of financial markets and sectors such as oil and gas, private infrastructure or process plants
- willingness to travel and work on international assignments.

A generous remuneration and benefits package for this challenging role will be available commensurate with the candidates experience and qualifications.

Applicants should send a full CV to Martyn Drain, Personnel Manager, Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AX.

MORGAN GRENFELL

## FINANCIAL EDITOR/WRITER

London

Investment firm desires Editor/Writer for equity strategy research and related publications. Must have impeccable English language skills, excellent sense of organisation and logic, and superior proof-reading talent. Financial knowledge, computer skills and proven ability to work under tight deadlines are also essential.

Send resumé in confidence to: T.L. Roberts, Ref: 57FT, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

Please state any company to which your application should not be sent.

ASSOCIATES IN ADVERTISING

## FIXED INCOME SPECIALIST/ASSET MANAGER

CD Group specialises in assisting major Scandinavian corporations designing foreign exchange, interest rate and business risk hedging strategies. Our UK operation, CURRENCY DERIVATIVES (UK) Ltd, a member of SFA, executes these strategies.

We are looking for a person to join the CD Group with the following attributes:

- highly analytical with a strong mathematical background
- experience and verifiable track record in either asset management or the use of fixed income instruments, foreign exchange and derivatives on these products
- university degree with emphasis on relevant fields
- computer literate and marketing minded
- age 25-35

We operate a performance related benefits scheme and offer highly competitive remuneration commensurate to qualifications and experience. Asset management experience will be viewed as a bonus.

Please reply with C.V. to:

CURRENCY DERIVATIVES (UK) Ltd  
1st Floor  
119 High Street  
Croydon CR0 1QG

Closing date for application - June 25, 1993.

## SENIOR FUTURES EXECUTIVE

Competitive Package

A senior Business Development Executive is required by a major European bank to develop an international business in futures and options. The successful candidate will have at least ten years' direct experience of the exchange traded futures markets, preferably in the United States and also Europe. An excellent track record in building new business contacts and successful management experience of a sizeable team are essential.

Please reply in writing with full CV, Ref: JN157



2 South, Abchurch Lane, London EC4N 3DF Tel: 071-495 1900 Fax: 071-498 1449  
A division of BML & Co. International

## INSTITUTIONAL FINANCIAL FUTURES BROKER

One of the major financial futures brokers in London wishes to recruit a Senior Institutional Financial Futures Broker to broker their Japanese client base.

The successful candidate will be able to demonstrate extensive knowledge of the world's financial futures markets; have a minimum of three years' financial futures experience; have an existing Japanese client base; be a Japanese national or speak fluent Japanese and have a broad exposure to the Japanese culture.

Remuneration would be by salary and bonuses as well as a competitive benefits package.

If you are interested in applying for the position, please send your resume and a covering letter to: Box B1554, Financial Times, One Southwark Bridge, London SE1 9HL.

All letters will be acknowledged and treated in the strictest confidence. No agencies please.



Due to the success of our new on-line European financial information and advisory service, Standard & Poor's is recruiting additional staff for

### European Equity Markets

Candidates should have extensive knowledge of European equity markets and speak at least one European language. An extensive background in broking/fund management/journalism is required for investigative reporting on equity markets throughout Europe. Extensive contacts within the European financial community are a prerequisite. Editing capabilities are also preferred.

Please reply to: Matthew Windridge, Standard & Poor's MarketScope, Wimbledon Bridge House, 1 Hartfield Road, Wimbledon, England SW19

## CREDIT ANALYST

£25-£35K

Several vacancies have arisen in the leasing arm of one of the world's largest companies for graduates fluent in FRENCH or GERMAN with experience in analysing/approving credit applications.

Please call Joanna Denham on

071-434 4512

Crone Corkill Multilingual

## INVESTMENT MANAGER (PENSION FUNDS)

c. £37,000 + benefits  
London

City Asset Management Company, managing UK and overseas pension funds, seeks an Investment Manager with at least 10 years experience. 5 of which have been in fund management. Reporting to the Director, you will be responsible for researching, implementing and monitoring pension fund investment policy.

The successful candidate will probably be in the mid thirties and have a degree or suitable professional qualification.

To apply, please send a full c.v. to Box C228, Dawson Advertising Ltd, 1 Cresswell Park, Blackheath, London SE3 9RD.

## APPOINTMENTS WANTED

### German Business Degree (Taxes)

23 yrs. German female, living in Ger., experience in tax declarations, annual closings of accounts, salary statements and financial accounting, wants to work in London based tax consultancy or int. company from 1.10.93.

Box No. B1221, Financial Times, One Southwark Bridge, London SE1 9HL

### TRADING

35 year old British businessman experienced in International Trade (import/export/trading) seeks position in the U.K. or overseas in a company or as an assistant to a businessman.

Please write to Box B1079, Financial Times, One Southwark Bridge, London SE1 9HL

Le Centre Européen de Développement de la Statistique (CESO-Communauté)

a.s.b.l. basé à Luxembourg (Grand Duché de Luxembourg) recherche dans les meilleurs délais des

STATISTICIENS-ECONOMISTES (H/F)

pour des programmes communautaires de coopération statistique avec les républiques de l'ancienne Union Soviétique.

Les candidats recherchés auront idéalement âgés de 35-50 ans, disponibles pour des missions régulières et/ou une semi-résidence dans les républiques de l'ancienne Union Soviétique.

Une rémunération motivante correspondant aux qualifications sera octroyée aux candidats retenus qui devront avoir l'aptitude du travail en équipe et la faculté d'établir des contacts.

Le profil souhaité des candidats est le suivant:

- La maîtrise de la langue russe et au moins d'une des 3 langues communautaires: anglais, allemand, français (anglais est souhaité).
- Une connaissance pratique des mécanismes d'une économie en transition vers une économie de marché.
- La connaissance générale du système statistique de l'ancienne Union Soviétique.
- La connaissance pratique de la statistique en milieu européen.

Veuillez envoyer votre candidature, votre CV ainsi qu'une photographie récente avant le 31 juillet 1993 à l'adresse suivante:

CESO-Communauté  
Route de Trèves 2-6  
ESBC 116  
L-2638 SCHWINGEBERG

## SENIOR EUROBOND TRADER

City Bank requires an experienced trader to fill the post of Senior Eurobond Trader in an expanding trading operation.

The successful candidate will be a graduate and able to demonstrate full knowledge of the market, based on a minimum of 5 years proprietary trading.

Preferred age 27-35 and at least one European language desirable.

Usual banking benefits. Salary by negotiation.

Telephone Marilyn Allen: 071 628 6506

## QUALIFIED ACCOUNTANTS

Saudi Arabia

c £30,000 pa Tax Free + Benefits

Positions exist for suitably qualified accountants to work in Saudi Arabia. The responsibilities of the positions fall into two areas as follows:

1. Financial Accounting, Bookkeeping, Statutory Accounts, Internal Audit.
2. Management Accounting, Budgeting, Computer system development.

Previous experience gained in a healthcare environment would be an advantage, as would a working knowledge of Arabic. Candidates should apply, enclosing a full CV to: Roger Coulson, ES6, UME Ltd, 21 Manchester Square, London W1M 5AP.

## MANAGER - ADMINISTRATION/ACCOUNTING

A Scandinavian private equity investment group with offices in London, Stockholm and Oslo seeks a Manager for Administration and Accounting.

The position involves responsibility for the establishment and operation of external and internal reporting on a group-wide basis as well as handling of the reporting to The Securities and Futures Authority, of which the firm is a member. The position also involves the organisation of and day-to-day management of administrative matters in the London office. The position requires daily contact with the group's other offices, clients and suppliers both in the UK and in all four Nordic countries. The working language in the office is Swedish/Scandinavian.

The applicant should have at least two years recent working experience from managerial positions in accounting and/or administration in the financial sector from both the UK and Sweden, preferably from smaller or medium sized investment firms. Similar professional experience from Norway is definitely considered an additional advantage. It is absolutely essential that the applicant is fully fluent, both spoken and written, in Swedish, English and preferably another Nordic language.

The applicant is expected to be 25-30 years of age. Terms and conditions are subject to negotiation, but the salary is expected to be in the £20-30K range, dependent on qualifications.

Please reply with your CV to: Box B1555, Financial Times, One Southwark Bridge, London SE1 9HL, no later than 8 July 93.

ROBERT  
HALF  
&  
FINANCIAL  
TIMES  
INVITE  
YOU TO A  
FREE  
BUSINESS  
BREAKFAST

If you wish to attend the Free Business Breakfast, please write stating your company name and job title to:

Rachelle Nelson at Robert Half Walter House 418 The Strand, London WC2R 0PT.



THE HUMAN FACTOR

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## LEADERSHIP & MOTIVATION

on Wednesday 21st July 1993 at The London Marriott Hotel, Grosvenor Square, London W1. 8.15am to 9.30am

Every manager aspires to be an outstanding leader. Why? Because people work for a manager or boss, but they do their best for a leader. There is a ready realisation that ten well led people will easily outperform thirty who are badly led. As a result, over the years, there has been considerable investment in training for leadership.

The most effective and enduring of all approaches has been Action-Centred Leadership (ACL) which identifies three sets of actions - namely 1) Achieve the Task 2) Build the Team and 3) Develop Individuals - which every effective leader must take and subsequently sustain in a sense of harmony. Dr Julian Feinstein, the head of Leadership Training at Leadership Development Limited (LDL) takes this elegant and easily comprehensible approach one stage further and discusses how the ACL model can and should be used as a decision making model to deal with business situations.

However, an appreciation of the functions of leadership is not enough if Directors and Managers are to motivate and inspire. In the time available, Dr Feinstein identifies two further key points which leaders might incorporate into their repertoire of responses and which, in turn, will assist them to acquire

leadership characteristics which are much admired but too seldom understood.

LDL will very soon be celebrating its 20th anniversary as a major provider of training and consultancy services to the UK market place. Specialising in professional, financial and negotiating skills, leadership and personal development, LDL has always placed strong emphasis on providing not only state-of-the-art skills and ideas to its international client base, but also the drive, determination, and motivation required to put the skills into practice.

Dr Feinstein, a Director of LDL, has for over fifteen years, explored every avenue associated with leadership. In particular, he has focussed on how leadership skills might best be conveyed to business professionals. For the past ten years he has been with LDL, where, besides his innovative work on leadership, he has pioneered sales training for professional people and found his public speaking skills in constant demand.

In a more personal capacity, Dr Feinstein has been keenly involved in the sporting world, where he serves as President of a thriving sports federation.

Places at the Breakfast are strictly limited.

## FINANCIAL CONTROLLER

Uxbridge

to £30,000

Our client, a £100m/vo oil wholesale operation with major blue chip clients throughout the UK, is entering an exciting phase of development and wishes to appoint a Financial Controller.

Reporting to the Managing Director, responsibilities will include the preparation and interpretation of management accounts, systems development and the daily direction of the accounts and stock control teams. In addition to fulfilling the normal statutory duties, the successful candidate will have significant contact with the board as Company Secretary and will be expected to contribute to the overall development of the company.

Candidates should be qualified accountants capable of building good working relationships with a genuine interest in the commercial realities of life.

Please reply to Stephen Williams, CEDAR International, 15 Bloomsbury Square, London WC1A 2LJ.



CORPORATE - EXECUTIVE  
DEVELOPMENT - AND - RESOURCES - PLC



# Per Astra ad pyrotechnic auditing Ardua

Andrew Jack looks at a probe related to arms for Iraq with explosive implications for the profession

The weighty tome published last week about the investigation by Department of Trade and Industry inspectors into Astra Holdings, the munitions group, makes explosive reading for the accountancy profession.

While many will be frustrated at the absence of commentary on the sensational allegations linking the company to the British intelligence services and the provision of arms to Iraq, the 550-page text is sober reading for accountants.

Though couched in careful words, it is a depressing catalogue of the worst excesses of "creative accounting" in the 1980s. It also raises questions about how far auditors and their firms serve directors at the expense of shareholders.

In 1981, Astra Fireworks, a modest-sized fireworks manufacturer and distributor, was bought by a management team and began diversifying into military pyrotechnics. The team became the directors, and their advisers - solicitors Baileys Shaw & Gillett and accountants Stoy Hayward - remained with them over the following years.

The company had a private placing of shares in 1985 and, as a result of a reverse takeover of Sumner, it circumvented the requirements of the Unlisted Securities Market to obtain a full listing in 1986, renaming itself Astra Group in the process.

A meteoric rise in its performance then began, fuelled by acquisitions. Pre-tax profits were £24,000 in 1984. They rose to £103,000 the next year, £240,000 in 1986, £1m in 1987 and £5m in 1988. By 1989, it had become a

£200m turnover company with £80m in net assets and £9.5m in profits.

Between 1986 and 1989 Astra bought seven companies, leaving little time for consolidation between each. "The ink was hardly dry on one acquisition before the board diverted their attention to another," say the DTI inspectors. The purchases cost £115m, generated through £91.7m in cash from shareholders, and borrowings of £23m.

It could not last. In September 1989, Astra bought PRB, a Belgian munitions company, which "proved to be a disaster". The investment was a complete write-off, generating losses in 1990 of £65.2m. The company limped on until receivers were appointed in February last year. Secured creditors have received 88p in the pound. Others are unlikely to receive anything.

After the DTI investigators began work in August 1990, their remit was rapidly extended from the acquisition of PRB to a wide range of accounting issues in earlier years. What emerges is a company determined to maintain a strong profits record through hasty acquisitions and liberal accounting, at the expense of consistency and fair disclosure to shareholders.

In 1986, Astra discovered an accounting error which would have led to a profits shortfall sufficient to jeopardise its flotation. As a result, the DTI inspectors conclude, a false invoice for £240,000 was raised against Astra through an offshore company, Export Marketing International of Guernsey, controlled by the group, and paid to by two directors through a Swiss bank.

They do not criticise Stoy Hayward

for failing to detect the false invoice. But they highlight the failure to compare in detail two inconsistent lists of sales prepared by the company; and lack of documentation to check that the amounts invoiced had been included in turnover.

A second issue concerned the acquisition by Astra of Richard Unwin International in time to include it in the 1987 accounts most favourably. It was effected through what the inspectors call "a manifestly artificial scheme".

Astra was keen to include a £729,000 contract with Unwin from the Nigerian Ministry of Defence dating from July 1985. By using merger accounting, Astra would be able to include the profits - including the contract - for the entire year, regardless of how much had been earned after the purchase.

A report from Stoy argued that Unwin was nearly insolvent and only showed positive assets by revaluing its site and including sales prior to their despatch. It also questioned how far the Nigerian contract was recoverable.

None the less, Stoy suggested a different approach, known as "the Ashdown scheme". Unwin's owner would sell his shares to Ashdown Investments, an Isle of Man company, which would then be bought by Astra. The structure of the deal permitted Astra to bring in the profit on the Nigerian contract while excluding the losses of the past.

In 1986 Astra also bought MFA International, which proved a severe drain on cash. To avoid showing its losses in the group accounts, Stoy

helped devise a way to keep it controlled by the company but off-balance and hence not consolidated in the accounts.

The vehicle was Doveshrewd, devised with four classes of shares and two independent shareholders simply, according to a lawyer's note at the time, "so that it did not really look like a sham ... one may as well keep it as much at arms length as one could".

Over three years, the directors made interest-free loans totalling £4m to MFA which were never disclosed in the accounts. The Stoy auditors accepted minutes of a Doveshrewd meeting as evidence that the company could be treated as off-balance sheet, and assurances from the directors that the loans would be repaid so that no provisions were required.

No such repayments took place. MFA was finally consolidated in 1989, and Astra happily used acquisition accounting, which meant previous losses would not be consolidated. The goodwill on purchase of the company through Doveshrewd was written off through reserves and not separately disclosed, but instead subsumed with large write-offs from the acquisition of BMARC.

The BMARC purchase itself was also an ideal candidate for acquisition accounting. This allowed for the creation of enormous fair value provisions, which were then released from reserves to contribute 40 per cent to profits in 1989 alone.

There was a provision of £7.2m "established as at date of acquisition" for the 5 months before purchase in May 1988. The figure was not consid-

ered or calculated until June 1989. It included write-offs for all munitions for which there were no orders in hand at the time of purchase, even though substantial new orders were known of by that time.

Accounting on other issues was equally opaque. In 1987, for instance, all of the remuneration of four directors was deferred and capitalised. Astra argued that this was legitimate because their time had been spent on acquisitions. The inspectors disagree.

In 1988, a note that 83 per cent of turnover was from the US was the only indication that two acquisitions - Walters and Kilgore - were the only profitable parts of the group. The directors report argued greater disclosure "would be prejudicial to the interests of the group" - an argument accepted by Stoy for which the firm is criticised by the inspectors.

Stoy rejects the criticisms made by the DTI inspectors and argues that the points raised are interpretational or judgemental. The DTI is considering whether to begin disqualification proceedings against the company's directors. The relevant legal, accounting and securities disciplinary bodies are also mulling possible action.

The Accounting Standards Board has proposals for reducing flexibility in acquisition provisions and merger accounting. The rules on off-balance sheet vehicles have been tightened.

But the relationship between accountancy firms and directors remains relatively unquestioned. And how many other companies given the same degree of scrutiny for their accounting during the 1980s would emerge unscathed?

## ..... something completely different!

If you are a qualified accountant with a strong commercial background, preferably in a retail company or with a supplier to the retail trade, we may be able to offer you an escape from company politics and an opportunity to reap the rewards of your own efforts. Successful applicants are likely to be between 45 and 50 years of age.

We are a group of self-employed professionals carrying out an unusual service for our clients who include many of the country's leading retailers. We review their records for archived overpayments and our fees are based entirely on recoveries made. Amounts recovered are significant and personal earnings follow that pattern. It is challenging and rewarding work, sometimes frustrating, often fun!

We are currently looking to strengthen our representation in many parts of the country and so, if you believe you have the positive, lively, self-motivated approach necessary for this work, please send c.v. in confidence to:

Peter Bennett FCA,  
Howard Schultz & Associates  
77-81 High Street  
Tring  
Herts HP23 4AB

howard schultz & associates

## PART-TIME GROUP FINANCIAL ACCOUNTANT

**Background**  
A position to assist the Board of a young and successful group of companies, with all the complexities of a major international corporation.

**Skills and Requirements**  
A qualified accountant with international experience to coordinate group finances, covering corporate tax and VAT, treasury, company start ups and acquisitions, foreign exchange, financial strategy, financial staff development and secretariat.

**Qualities**  
A hands on, proactive executive with rigorous attention to detail, commercial drive and an enthusiastic team player.

An early retired group financial director would be considered for this position which will be based in West London.

Please respond with reference to your experience in each of the above mentioned requirements, enclosing your C.V. and stating your salary expectations to Box B1556, Financial Times, One Southwark Bridge, London SE1 9HL.

## BANK OF CYPRUS (LONDON) LTD

### Head of Internal Audit Central London

Bank of Cyprus (London) Limited is the UK banking arm of the Bank of Cyprus Group, the premier banking and financial institution of Cyprus. Employing more than 150 people across eight locations in the UK, it has a consistent record of profitable growth, offering a full range of banking services, mainly to small businesses and individuals.

Reporting to the General Manager of the UK operation, the Head of Internal Audit will implement an internal audit strategy based upon a risk oriented review of controls. Leading a small team of people, the Head of Internal Audit will also review the quality of management, improvements in efficiency and the achievement of value for money.

To be considered for this high profile position candidates must be qualified chartered accountants. Experience will include either working in the audit function of a quality commercial environment or managing audits

within a leading professional firm. Experience of banking auditing is desirable but not essential. A knowledge of the Anglo-Cypriot community will be a significant advantage.

This is a first class opportunity to develop a career in the demanding and challenging banking sector in a role which has excellent career development potential. The comprehensive remuneration package, which includes a competitive salary, profit share, non-contributory pension, company car and mortgage subsidy, will not be a limiting factor for the right candidate.

To be considered please send your curriculum vitae together with an explanation of how you meet the criteria for the position, including details of current salary, to Nicolas Mabin, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, quoting ref: NMA458.

**ERNST & YOUNG**

## FINANCE DIRECTOR/CONTROLLER

"Big 4" A.C.A. aged 36 with twelve years post qualification experience at group and subsidiary levels with Procter & Gamble, B.A.T. Industries and Plessey/GEC seeks No.1 or No.2 role in Central Southern England or on the South Coast.

Write to Box No B1552, Financial Times, One Southwark Bridge, London SE1 9HL

YOU CAN ADVERTISE YOUR SKILLS IN THE FINANCIAL TIMES RECRUITMENT PAGES FROM AS LITTLE AS £84 + V.A.T.

Looking for a Career Change?

FOR FURTHER DETAILS PLEASE CONTACT: PHILIP WHEATLEY ON TEL: 071-573 3351 FAX: 071-573 3054 OR BY WRITING TO: FINANCIAL TIMES, RECRUITMENT, ACCOUNTANTS, MANAGERS (ONE SOUTHWARK BRIDGE), LONDON SE1 9HL.

## Transactions Accountant

- Structured Finance
- Capital Markets
- Leasing
- Corporate

To £40,000

For further details of this important position, please contact Alison Smith or Gerald Edmonds at Badenoch and Clark, 16-18 New Bridge Street, London EC4V 6AU Tel: 071-583 0073 Fax: 071-553 3908

This is a unique opportunity with one of the City's most progressive legal partnerships. Its contribution to the banking and financial structures world is well established. The work is complex and often international, requiring the dedicated service of a multidisciplinary team of tax lawyers, capital markets lawyers, leasing experts and corporate lawyers. To complement this they have identified a key role for a first class financial accountant.

- You will:
- Be an integral member of this team
  - Build expertise in the capital markets arena
  - Enjoy contact with a number of key players in the market
  - Be involved in the structuring of specific deals and the development of new products.

Suitable candidates will be ACA qualified with 3-5 years' experience ideally gained in the banking or financial services group of a Big 6 firm or in the financial accounting department of an investment house. You will be familiar with off balance sheet products, capital adequacy principles and the relevant accounting standards.

A strong academic and professional exam record is essential combined with the maturity and presence to handle client meetings confidently and to work as part of a professional team.

**BADENOCH & CLARK**  
recruitment specialists

## MANAGER - REVENUE ACCOUNTING

Milton Keynes/ Bletchley

c£40,000, car and benefits

Mercury Communications is bringing unprecedented levels of quality and customer service to private and business telecommunications users. With some 25,000 new customers subscribing to Mercury each month, we are one of Europe's fastest growing telecommunications companies.

We are seeking a qualified accountant or MBA who in a recent or current role has been used to evaluating, analysing and presenting information derived from a high volume of transactions, in a fast moving pressurised and rapidly developing business environment. The key responsibility is the monthly reporting of end commentary on all revenues and margins within the product range, servicing two major business units and group finance.

There is a significant technical challenge in both understanding and subsequently clearly interpreting and communicating the financial results. Additionally, the successful candidate will be expected to continue ongoing systems development to improve the quality and availability of information and the service to internal customers. This will also involve managing major systems migration during the next three years. Supporting the Manager - Revenue Accounting is a highly qualified and successful 20 person team.

The successful candidate for this very demanding, challenging and high profile role will be used to a large service company environment and preparing detailed information to vary

tight deadlines within a high transaction level business. The young environment makes it likely that the successful candidate will be in his/her early 30s and will possess a highly numerate academic background. He/she will have spent the last five years in a senior accounting/reporting role in commerce. In addition to sophisticated communication skills, proven team management abilities must be evidenced as well as resilience and a flexible approach.

The candidate with these qualities will have the opportunity of continuing an already successful career with an organisation which believes in rewarding high performance, achievement and excellence.

If you are interested in this opportunity, please send your curriculum vitae, quoting reference 4522 to James Forte at KPMG Selection & Search, 1-2 Dorset Rise, Blackfriars, London EC4Y 8AE, together with remuneration details, home and day telephone numbers.



POWERED BY PEOPLE

## FINANCIAL DIRECTOR DESIGNATE Manchester c £30K + Car + Bonus

A recently expanded private Group is seeking to strengthen its most senior level management team. Operating in mechanical handling services the Group's activities include hire, merchandising, manufacturing and servicing through a UK branch network and fledgling overseas subsidiaries. Group turnover is £20M. Capability to assume responsibility for Group financial management, reporting, information systems, and relevant external professional relationships will be required. Professional qualification and approach, bringing a strategic financial view and dynamic value to the nucleus of a team are envisaged qualities. Please write with C.V. to:

S H Botterworth, Managing Director, Lifting Gear Hire Limited, Bolton Road, Atherton, Manchester M29 9JZ.

## DIRECTEUR FINANCIER £45K + benefits Southern England

Filiale GB grand groupe auto recherche diplômé MBA/CACIMA, 35-40 ans. Bonne exp. contrôle gestion et fabrication grande série. Mission: n° 2 structure, resp. contrôle gestion, reporting, trésorerie, comptabilité, budgets etc.

CVs will be treated in the strictest confidence. Please reply to Box No. B1559, Financial Times, One Southwark Bridge, London SE1 9HL.

## FINANCIAL CONTROLLER c. £45,000 + CAR + BENEFITS

Our client has established an outstanding reputation amongst its clients for providing a professional, personalised, international stockbroking service. City based, their pre-tax profits have reached £1 million per annum since their launch only six years ago.

The finance team now requires a qualified chartered accountant, with at least three years post qualification experience in a financial services business environment to produce annual/management accounts, prepare budgets and manage three staff.

Reporting to the Managing Director, your sound grasp of technical detail must be supported by innovative, strategic thinking. The pace is fast and they need a professional tuned to

delivering under pressure. Your brief will include the development of the existing PC based systems for which extensive computer skills are essential.

This is a career opportunity within a young, dynamic and profitable organisation for a professional aged up to 35 who wants the responsibility of managing the entire financial infrastructure of the company.

Please send your CV to the Confidential Reply Manager, Bartlett Advertising Limited, Bartlett House, Greenhill's Rents, Smithfield, London EC1M 6HS. Please indicate in your covering letter any organisation to whom your application should not be forwarded.



**BARTLETT ADVERTISING  
CONFIDENTIAL REPLY SERVICE**

## FINANCIAL CONTROLLER

Brighton

Salary c£35,000



EuroLink Group PLC is a leading multi-national organisation at the forefront of the supply of computer and technical human resources.

Reporting directly to the Chairman and Chief Executive you must be capable of working on your own initiative to organise the accounts function to the production of Management Accounts/Reports and actively assist with the business strategy and planning. Responsibilities will also include budgeting, profitability and performance analysis, treasury, preparation of statutory accounts, legal and company secretarial matters and provision of financial information and advice to senior management.

The successful candidate must have a recognised accountancy qualification; be of strong character; highly numerate and computer orientated; able to produce high quality work to tight deadlines; fluent and persuasive in face-to-face discussion; action oriented, lively and innovative; and able to lead, inspire and motivate a small team.

Please reply enclosing a comprehensive CV and current remuneration to The Chairman & Chief Executive, EuroLink Group PLC, Blenheim House, 56 Old Steine, Brighton, BN1 1NH, marked 'private & confidential' Ref FCL."



whiteheadselection

**Group Finance Manager**

London

c. £40,000 + bonus + car

The company is a profitable UK plc with substantial trading and distribution businesses both in this country and in Continental Europe. Group turnover is over £500 million.

As part of a reorganisation of the head office finance function, an exceptional opportunity exists for an ambitious qualified accountant, reporting to the Group Financial Controller. With the assistance of a small, high-calibre team, you will be responsible for managing and adding value to all regular group financial information as well as important ad hoc activities, such as systems development.

Preferably an ACA aged 27-30, you will have spent a significant, successful period post-qualifying within the group financial function of a major organisation. Computer literacy will be essential. Personal qualities will include a probing, analytical mind, a "hands on" approach and a high degree of self discipline. You must be able to communicate effectively at all levels.

Please write enclosing a full CV, quoting reference 624, to Nigel Bates, Whitehead Selection Limited, 43 Welbeck Street, London W1M 7HF.

A Whitehead Mann Group PLC company.

whiteheadselection

**Financial Planning & Analysis Manager**

East Yorkshire

£ Negotiable

Northern Foods plc is one of the largest and most diverse food companies in the UK. They are the leading supplier of milk and fresh dairy products and also manufacture prepared meals, biscuits, cakes and meat products. Turnover exceeds £2 billion and employees number 30,000. This position has been achieved through a commitment to excellence and through constant innovation and the group is well positioned to take advantage of growth opportunities.

They seek to strengthen the group finance function through the appointment of a high calibre Financial Planning & Analysis Manager. Reporting to the Group Financial Controller, you will be responsible for the analysis of business performance across all profit centres, examining historic and current performance to identify key action points in order to achieve the strategic goals of the group. You will also be responsible for capital expenditure appraisal and post-review, the further development of forecasting techniques and cash

management systems and you will play a central role in the formulation of business plans and strategies.

Candidates will be qualified accountants who possess good technical ability along with a high degree of business acumen. In addition you will need to demonstrate a proactive and innovative approach coupled with a high degree of personal presence and maturity in order to contribute significantly in this high profile role. Success in this role will lead to further opportunities within this diverse and rapidly expanding group.

Northern Foods is committed to equality of opportunity, all applicants will be judged solely on their merits.

Interested applicants should forward a curriculum vitae to Stephen K Banks ACMA at Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ. Please quote reference 156097.



Michael Page Finance

Specialists in Financial Recruitment  
London Bristol Windsor St Albans Leatherhead Birmingham  
Nottingham Manchester Leeds Glasgow & Worldwide

**Operational Audit Manager**

West Yorkshire

c £30,000 + Bonus + Car

Our client is one of the region's foremost public groups with a diverse range of activities encompassing the provision of specialist services to both industrial and consumer markets. The Group is highly successful and profitable growth will be maintained both organically and through substantial joint ventures and acquisitions. Within the Group, the audit function enjoys a high profile position. Due to internal promotion they now seek to add an experienced manager to the high calibre team.

Responsibilities will encompass a wide range of significant project based assignments covering a variety of operational issues in addition to the maintenance of Group controls and procedures. Whilst the position reports directly to the

Group Audit Controller, there is a large degree of autonomy and scope for individual flair within a strong team environment.

Applicants, aged up to 35, should be qualified accountants with post qualification experience gained in an industrial/commercial audit function. This is seen as a development role within the Group and consequently candidates must possess the technical, managerial and interpersonal abilities to succeed in this demanding position. Career prospects are excellent.

Interested applicants should contact David Colgrave at Michael Page Finance, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Please quote reference 148312.



Michael Page Finance

Specialists in Financial Recruitment  
London Bristol Windsor St Albans Leatherhead Birmingham  
Nottingham Manchester Leeds Glasgow & Worldwide

**Costing and Contribution Programme Manager**

The Royal Mail is undertaking a major two to three year Business and Systems project to upgrade and develop systems for costing contributions and regulatory purposes and we are looking for an exceptional individual to manage this highly demanding programme.

You will have a minimum of three years multi-project management experience and be able to conceptualise complex issues in order to develop common-sense solutions. The ability to plan and manage the delivery of a multi-project environment on time, to budget and to set quality levels is critical, as is the capacity to communicate effectively with a multi-level audience.

This ability to communicate is vital in maintaining commitment to the project from senior managers up to Board level, and to ensure the overall integrity, direction and viability of the project. In addition, you will have the necessary skills to monitor and manage the interface with the customer.

Experience of complex project environments is essential and you should be well versed in computer analysis techniques and their application. Of graduate calibre, you will ideally be CCAB qualified with costing experience, and a self-motivated with exceptional leadership qualities.

To apply, please send a detailed CV, including home and work telephone numbers, to:

L.J. Associates, Recruitment Consultants  
12 Celbridge Mews,  
Porchester Road,  
London W2 6EU,  
quoting Reference  
number 06/470.



Royal Mail is an equal opportunities employer.

**Commercially-oriented CA****Can you make a decisive contribution to our financial management?**

EAST MIDLANDS / C.£40,000 + BENEFITS

With top-selling international brands and a reputation for excellence in every area of its operations, Pedigree Petfoods is a key part of the European Mars petcare business. As we gear up to tap the potential of our developing European markets, we have an opportunity for an ambitious, commercially-focused chartered accountant with an impressive blue-chip track record to make a broad-based contribution to our financial management.

Our modern UK head office, set in an attractive rural location, is the financial hub of a £multi-million petcare business - providing the ideal opportunity for a high-calibre achiever to make a significant impact on business performance. Your wide-ranging initial responsibilities will

include the statutory financial reporting and control of all tax advisory issues for all Mars businesses in the UK, liaising with auditors and professional advisers, and providing central support and co-ordination on key related issues. Successful performance will open up future career opportunities within Europe - so fluency in a second language would be an advantage.

A good honours graduate and a qualified CA with well-developed communication skills, you will have at least two years' post-qualification achievement - either with a leading accounting practice providing exposure to major multinational clients, or in blue-chip manufacturing industry. This is a highly visible and proactive role, so you must be able to command respect

both for the quality of your professional contribution and for your ability to influence key decision-makers.

Salary will be supported by a comprehensive range of non-contributory benefits, including bonus schemes, pension, life assurance, medical cover and, if appropriate, assistance with relocation.

For more information and an application form, please telephone 0664 416926 (24-hour recorded line) before Friday 9th July 1993. Please quote ref. TA6. We are an equal opportunity employer.



Pedigree Petfoods 1993

**People with Potential****NEW ACQUISITION: INTERNATIONAL INSURANCE SERVICES**

Gloucester

Financial Controller

£40K + Car + Reloc

**The Proposition.** By linking a successful management team with the power of a major US investor, a unique business opportunity has been created that will dominate this exciting market and become a major force in the sector.

**The Role.** Provides the Board with accurate performance information, strong financial control, meaningful business planning, sound working capital management, efficient tax planning and a commercial pricing policy. This position reports direct to the UK Operations Director and manages a small dedicated team. This is the most senior financial role in the Group and will be responsible for merger and acquisition work.

**The Incumbent.** Will be a Graduate Chartered Accountant with a minimum of six years PQE, preferably gained with an international or US Multinational business.

Experience of main-frame and network p.c. systems and of US Reporting Standards and deadlines are important. Previous sector experience is not. A robust, man-management style will fit the corporate culture. Commercial leadership skills will be essential to assist in the Group in the next few years.

**The Prospects.** Self fulfilling, linked to the growth of the business and the financial acumen displayed. Outstanding opportunities for a strong financial controller with a can-do attitude, whose delivery matches the Board's ambitions.

Interested applicants should send their resume to:

Adrian Wheale, With Executive Resourcing, 13 Berkeley Square, Clifton, Bristol, BS8 1HG quoting reference no. 4202471.



WHEALE THOMAS HODGKINS PLC

Scottish Nuclear

**Finance Director**

Excellent Package

Near Glasgow

Scottish Nuclear is responsible for generating almost half of Scotland's electricity needs with a remit to operate and develop Scotland's nuclear power stations at Torness and Hunterston. It has an excellent record of efficiency and safety. There are 2000 employees on 3 sites. Profits in 1992/3 were £66m.

**THE POSITION**

- Full responsibility for all financial matters. Member of Board. Report to Chief Executive. Maintain Government relationship.
- Set and manage financial strategy. Control budgeting, cost reduction initiatives, investment appraisals and statutory reporting.
- Key tasks to develop full commercial structure, identify strategic options and funding for replacement plant and diversification/j.v. projects.

**QUALIFICATIONS**

- Qualified accountant with extensive, senior level large company experience. Aged 35-50.
- Emphasis on private sector/commercial experience but mix of private and public sector ideal. Must have funded large capital projects.
- Good City and financial sector contacts. Excellent negotiating skills. High achiever.

Please write, enclosing full cv, Ref LM2445  
54 Jernyn Street, London, SW1Y 6LX

N B SELECTION LTD  
a Norman Broadbent International  
associated company



London 071 493 6392  
Glasgow 041 204 4334 • Slough 0753 819227  
Bristol 0272 291142 • Aberdeen 0224 638060  
Birmingham 021 233 4658 • Manchester 0625 539955

**INSURANCE ACCOUNTANT**

City

Sal: c£35,000 + Benefits

The London contact office of a major overseas reinsurer is in the process of acquiring full branch status and therefore needs a qualified Accountant with London market exposure. Reporting to the London Manager, the successful candidate will be fully conversant with all of the statutory reporting requirements as well as the financial reporting needs of a professional reinsurer. A high degree of computer literacy is also required as you will play a major role in selecting and installing a new system. You will also be expected to become an integral part of the senior management team involved in all aspects of strategy and expansion plans. Please reply to:

Tony Normile at Inter-Selection, 16 Byward Street London EC3R 5BA.

Tel: 071 480 7220 (Agy).

**NEARLY / NEWLY QUALIFIEDS**

SECONDMENT/AUDIT EXPERIENCE GAINED  
WITHIN INSURANCE/ASSURANCE INDUSTRY 2

commercial roles await you. £25k+

Mort.sub./£30k+car

Call Amanda Weaver at Accent

Accountancy (AGY)

0273 730006

159 North Street, Brighton BN1 1EA



## RAILTRACK

Excellent salary  
+ benefits

London

## Group Taxation Manager

One of the most demanding intellectual and managerial challenges of post war business will be the privatisation of British Rail. Railtrack will become an independent business by April '94 with responsibility for managing the track and operating infrastructure and selling access to train operating franchisees. This new post with a small team will report to the Financial Controller and have responsibility for all the tax affairs of Railtrack. The role will focus on developing policy, interpreting agreements, identifying priorities, commissioning consultants and monitoring compliance to maximise tax efficiency on all fronts. Railtrack is committed to equal opportunities.

- Railtrack will be exposed to Corporation Tax and will have a multi billion investment programme over the next 10 years. The Group Taxation Manager must ensure the most tax efficient profiles throughout.
- Operating PAYE and income taxes for staff through the Zones ensuring the main thrust of compliance through first class systems. Leading negotiations on dispensations and agreements.
- Close involvement in a highly complex regime involving every aspect of VAT with a particular emphasis on the implications for property. Monitoring central compilation of VAT returns.
- Graduate ACA/ACMA/ATI with first class record of progress in a blue chip organisation - probably a large trading plc, professional practice or inland Revenue. Strong preference for experience of all three taxes with current knowledge.
- Excellent technical skills, full familiarity with complex transactions and the negotiation and documentation of significant issues. Well developed communication and interpersonal skills with a proven ability to establish effective relationships at all levels.
- Commercially minded with the appetite for an exceptionally attractive post with full involvement in the top financial management of a major enterprise and interface with leaders in the taxation authorities.

London 071 973 8484  
Manchester 061 499 1700Selector Europe  
Spencer StuartPlease apply with full details to  
Selector Europe, Ref: FT1446363,  
16 Cornhill Place,  
London EC2A 3BX

## Management Accountant

Barclays is one of the world's most successful banking groups with many firsts to its name, including the introduction of credit cards and Saturday opening. Nearly 500 businesses operating in 75 countries and an outstanding record of innovation clearly creates an environment of change and evolution.

Providing the global telecommunications infrastructure for the Barclays Group is Barclays Network Services (BNS), a relatively young venture and already a significant business in its own right with a turnover of £100 million. Its networks carry both voice and data traffic with the team itself being responsible for the development of sophisticated networking software to support the latest generation of UNIX based distributed systems.

Their Finance function, based in Bishopsgate and building steadily, is now looking to recruit a graduate calibre qualified accountant with a minimum of 2 years POE to join the team.

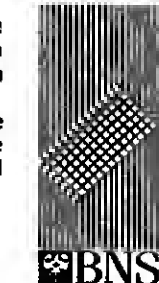
Within this new role, you will be responsible for consolidating financial information for the BNS Executive as well as enhancing and

developing existing management information within the business. Extremely comfortable using PCs you will be familiar with large accounting based computer systems. Experience of preparing management accounts to strict deadlines would be a distinct advantage.

Confident in your ability to succeed, you will possess a lively, outgoing personality along with demonstrable interpersonal skills. Furthermore you will be expected to have the potential and determination to progress to more senior financial roles within the Barclays Group.

If you feel you have the enthusiasm, dedication and communication skills to excel in a dynamic and challenging environment, then you can expect an attractive package that includes a competitive salary and banking benefits.

If you like the idea of joining BNS, please send your CV by 8th July to: Mr C T Griffiths, Head of Finance and MIS, Barclays Network Services, Bishopsgate Exchange, 155 Bishopsgate, London EC2M 3XA.



AN EQUAL OPPORTUNITIES EMPLOYER

English Churches  
HousingDeputy  
Finance Director

£35,000 - £40,000 PLUS BENEFITS

English Churches Housing Group is committed to achieving equal opportunities and welcomes applications from all sections of the community.

English Churches Housing Group is a Christian based association seeking to house those in greatest need.

We are a progressive organisation operating in a rapidly changing environment. Our aim is to quadruple our 9,000 homes in the next decade. Working closely with the newly appointed Finance Director, this is a key role in developing our asset base and improving the quality of our service.

## THE ROLE

- Manage a substantial loan portfolio and make a major contribution to originating and structuring funding initiatives.
- Full responsibility for effective collection of £20 million revenue and control of expenditure on capital development programmes which exceed £70 million.
- Maximising operational effectiveness, including the training, management and motivation of staff.

## THE PERSON

- Graduate calibre, ACA/ACMA with 3 to 5 years post qualification experience
- Excellent technical skills and experience gained in a blue chip organisation, possibly a property company
- A clear communicator at all levels with strong leadership skills. Able to take a broad organisational view and adopt a hands-on role.
- Commercial awareness, bright, energetic, personable, with a sense of humour.

Applications should arrive no later than 9th July 1993. To apply, please contact the Personnel Department, English Churches Housing Group, Sutherland House, 70-78 West Haddon Broadway, London NW9 7BT. Telephone: 081 203 9233.

Urban Regeneration Agency  
FINANCE AND  
ADMINISTRATION DIRECTOR

The Urban Regeneration Agency will be a major new public body sponsored by the Department of the Environment. Its task will be to unleash the potential of the 150,000 acres of vacant and derelict land in the towns and cities of England, making it available for housing, employment, green-space or any other use that will help to regenerate the area. It will also be responsible for reclaiming derelict land in rural areas.

The Agency will subsume the Derelict Land Grant and City Grant programmes now operated by the Department of the Environment with funding at £177m in 1993/94. It will also take over the present work of English Estates which this year has programmes totalling some £91m aimed at promoting the provision of industrial and commercial space, mainly in Assisted Areas.

As a member of both the Agency's Board and top-management team, you will make a major contribution to the development and implementation of its strategy and policies. As Finance and Administration Director, your prime objective will be to ensure that the Agency's stewardship of public funds is to the highest standards of regularity, propriety and value for money but you will also have a leading role in attracting external investment in support of the Agency's objectives. This will involve negotiating at the highest level with the private sector, as well as local authorities and other public bodies.

## You will have:

- Substantial experience of senior management and policy development.
- Proven ability to introduce and manage effective financial and other administrative systems.
- Understanding of how the finance and property markets operate and, ideally, a track record in attracting external investment.
- Ability to communicate, influence and persuade at all levels.

The appointment is for a fixed term of three years with the possibility of an extension on an annual basis. The post offers an attractive reward package with a basic salary of around £60,000 and the opportunity to earn up to an additional 15% in performance related pay.

For further details and an application form (to be returned by 16th July 1993), write to Recruitment & Assessment Services, Alencun Link, Basingstoke, Hampshire RG21 1JB or telephone Basingstoke (0256) 468551 or fax 0256 846374/846565. Please quote ref: B/1925.

This appointment is subject to the enactment of the Leasehold Reform, Housing and Urban Development Bill which is now before Parliament.

An equal opportunities employer.

## THE ENERGY SAVING TRUST

## Head of Finance

£35,000 - £45,000

Central London

The Energy Saving Trust is an independent, private company set up to develop and manage new programmes promoting the efficient use of energy in the domestic and small business sectors.

The Trust now requires an experienced Head of Finance to help it achieve its objectives. This is a new position, reporting to the Chief Executive, with responsibility for the provision of full and effective management accounting systems and internal controls.

Responsible for the design, development and implementation of financial planning and budgetary procedures, you will also work closely with the Project Management Team in evaluating proposals for major energy efficiency projects, drafting contracts and

reviewing project development plans, forecasts and performance.

You will be aged 30 plus, hold recognised accountancy qualifications and have significant experience in financial management and control. You will also possess first class communication and interpersonal skills along with the ability to influence others. Drive and enthusiasm are essential qualities in order to play an effective central management role in a constantly evolving and dynamic organisation.

An awareness of the political, social and economic issues surrounding energy utilisation would be an obvious advantage.

Please write - in confidence - with full career details to Paul O'Carroll, Ref FT44708, MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

MSL International  
CONSULTANTS IN SEARCH AND SELECTIONFMS  
GROUP FINANCIAL REPORTING  
EXCITING CAREER OPPORTUNITY FOR YOUNG ACA

Our client is an innovative brand leader, occupying a leading position in this area of Consumer products. The Group has successfully established itself internationally and is set up for impressive growth and development in the 1990s. Recent developments have created the need for a young ACA who, reporting to the Group Financial Controller, will be responsible for the Monthly Consolidation of 20+ subsidiaries including:

- International Accounting
- Multi-currency & Exchange Accounting
- Annual Statutory Accounting
- Rolling 12 month P&L, BS and Cashflow forecasting
- 10 day reporting deadlines.

In addition to the above you will be heavily involved in the development and use of the Company's financial consolidation systems and will work as part of a team on Monthly Management reporting. In order to both perform and develop the above role, and thereafter take advantage of the excellent career opportunities within the Group, you must clearly demonstrate:

- A strong academic background, 'Big 6' training and a high level of technical knowledge (including multi-currency consolidation)
- Excellent communication and interpersonal skills, with an ability to work independently as well as part of a team.
- A proactive approach including the assessment of the commercial impact of legislative changes.

This is an environment of constant progress and change and hence the successful candidate will need to be flexible and adaptable and able to thrive in these challenging and pressured conditions. If you feel that you can respond to the above opportunity you should telephone Karen Wilson BA ACMA on 071-405 4161 or write to her at FMS, 5 Bream's Buildings, Chancery Lane, London EC4A 3DF enclosing a recent CV and a note of current salary.

BERKS

AGE 24-28  
YEARS£25-28,000 PA  
PLUS CAR

## FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world.

For information on rates and further details please telephone:

Clare Peasnell on 071 873 4027

## Tax Managers

Moscow, Prague, Warsaw

The Price Waterhouse tax practice in Eastern Europe is expanding quickly and needs a number of corporate tax professionals to contribute to further success and meet many business challenges. Our extensive client list in these offices includes many European and US multinationals.

We are looking for people with:

- 3-4 years post qualification tax experience, probably gained in either an accountancy or law firm
- good experience of working for multinational clients
- personal drive and resilience

German language skills are desirable. A knowledge of East European languages and experience of working there would be helpful, but are not requirements.

Appointments would be for an initial period of about two years. At the end of the appointment there will be the possibility of transferring to Price Waterhouse London, or to another PW office in our worldwide network.

The benefits package is first class, including a highly competitive salary, accommodation allowance, medical care and trips home.

You should send your detailed CV to: Bonnie Paton, Head of Tax Recruitment, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse





## Financial Controller and Administration Manager

**STARTING SALARY  
UP TO £36,435**



Department of the  
Environment

Expected to become an Executive Agency in the near future, Property Holdings, a part of the Department of the Environment, manages an estate of 3000 properties providing office accommodation for all Government departments in the United Kingdom. With some 500 staff in 8 locations, its portfolio incurs costs, recovered by rental charges, in the region of £1 billion per annum.

Aided by a staff of 16, you will be responsible for the operation and improvement of the existing accounting system as well as acting as project manager and co-ordinator for further planned developments to keep the Agency at the forefront of good financial and management accounting practices. In addition you will manage an administrative unit with policy and executive responsibility for accommodation, personnel related matters, office services, central filing and typing.

You should hold an appropriate professional qualification and have experience of developing and running computerised accounting systems. Experience of both commercial and Government accounting systems would be an advantage.

Starting salary will be up to £36,435 with further progression up to a maximum of £46,140, depending on individual performance.

For further details and an application form for this high profile appointment (initially for three years but with the possibility of extension) please write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hampshire, RG21 1JN, telephone Basingstoke (0256) 68551 (24 hours) or fax 0256 846565. Please quote Ref. 13/1931.

DOE is an Equal Opportunity Employer

## Financial Controller

To £35,000 + relocation package Dorchester

The Defence Research Agency is an Agency of the Ministry of Defence. Our mission is to be the prime provider of technical advice to the MoD. We also provide advanced technical services to other Government departments and to private industry. Under the leadership of a Chief Executive recruited from industry, we are undertaking a dramatic programme of change to become a progressive, professional and efficient commercially-run organisation, whilst preserving our traditional scientific excellence, objectivity and international standing.

As part of this process we need to recruit an enthusiastic Financial Controller for a high profile role in a £75M turnover business sector.

The Financial Controller will be a key member of the sector's management team and will advise the Director on all aspects of financial and business management. The Financial Controller will lead a team of finance staff to provide sector management with the advice and information needed to run the business and ensure effective financial control. This work will encompass the development of systems and controls, preparation of budgets and the preparation, review and analysis of monthly reports.

Candidates should be graduate qualified accountants with a record of achievement gained in a similar role in a large corporate environment. Essential requirements are to manage change and to communicate effectively with professionals of other disciplines.

The appointment is for a fixed term of three years' and may be extended to five years'.

Please forward your C.V. together with a letter explaining how your skills and experience would suit you to this role, quoting reference FT/2.62/93, to the Specialist Recruitment Office, DRA Portsmouth, Hampshire PO6 4AA. Telephone (0705) 334455/333632, (0705) 385285 (24-hr).

Closing date for receipt of completed applications is 9th July 1993.



DEFENCE RESEARCH AGENCY  
WE ARE AN EQUAL OPPORTUNITIES EMPLOYER

## Property Development

## FINANCIAL CONTROLLER

£35,000 plus car and benefits

Eastern Home Counties

Our client is a property company with a turnover of over £15 million and a substantial land bank and property portfolio. It is part of a major British group.

A Financial Controller is required to report to the managing director. The selected candidate will be expected to make a significant contribution to the overall management of the division and duties will include being responsible for all financial and management reporting, providing financial advice on all areas of the division's activities and further developing the computerised systems.

Candidates for this position will be Chartered Accountants, aged 30 to 40 years.

Experience in commercial property development is not essential, but knowledge of the workings of the financial sector is important, as is in-depth knowledge of managing an accounting function and developing computerised systems. The selected candidate will be accustomed to doing most of his/her work personally but will also have to motivate a small team.

Attractive benefits include a competitive salary, bonus scheme, 2 litre car, life, health and medical cover and contributory pension scheme.

Please send your career and current salary details, together with daytime telephone number, to Richard Brasher, at the address below:

MIKA MANAGEMENT CONSULTING LTD.  
Tectonic Place, Holyport Road, Holyport,  
Maidenhead, Berkshire SL6 2YE.  
Tel: 0628 788015.  
Fax: 0628 788136.

**MIKA**

BELGIUM • FRANCE • GERMANY • ITALY • SPAIN • SWEDEN • SWITZERLAND • THE NETHERLANDS

## DIRECTORS SEEKING A NEW ROLE?

Europe's leading outplacement and career management consultancy, InterExec has over 15 years' experience of managing career change for senior executives and many of Britain's largest companies.

By accessing over 6,000 unadvertised vacancies a year, mostly at £40-150,000 p.a., InterExec provides clients with vital market intelligence AND its subsidiary, InterMex, makes recommendations from its candidate bank without charge.

For further information call Keith Mitchell on 071-930 5041

INTEREXEC PLC Landseer House, 19 Charing Cross Road, London WC2H 0ES

ACCESS THE UK'S LARGEST SINGLE SOURCE OF UNADVERTISED VACANCIES

## YOUNG INNOVATIVE ACCOUNTANTS

Marlow/Hemel Hempstead

Our client 3Com, is an innovator in standards based data networking with products that offer customers a broad base of connectivity options. A rapidly expanding and successful U.S. company with a unique and powerful blend of global presence, technical expertise and industry vision, 3Com is poised to lead the market into the 21st Century. In just ten years it has already achieved a turnover in excess of \$600 million. As a result of continuing growth, 3Com is seeking to recruit three accountants for its U.K. and European operations. To be considered for these roles you will be a graduate and possess a progressive career to date.

### UK FINANCE MANAGER TO £35,000 + CAR

Marlow

Reporting to, and working closely with the 3Com UK Managing Director, the U.K. Finance Manager will be responsible for reporting and analysing financial information for senior Management. Additional responsibilities will include product and revenue forecasting, customer information analysis and overall financial management for the region.

The position requires a commercially minded, sales orientated accountant to serve as the business manager. This key role will provide the interface between the subsidiary and 3Com Europe, therefore communication and interpretation skills are of paramount importance.

### FINANCIAL ACCOUNTANT Circa £25,000 + CAR

Hemel Hempstead

This key role is responsible for all aspects of general accounting and reporting, both directly and through the supervision of junior staff. The financial accounting function incorporates nominal ledger, payroll, fixed assets and cash book. You will play a key role in the development of systems and procedures as well as day-to-day accounting and analysis.

The ideal candidate will be qualified and possess good communication and interpersonal skills for this highly visible position. You will have had prior supervisory experience as well as experience with sophisticated accounting systems.

### TREASURY ANALYST Circa £25,000 + CAR

Marlow/Hemel Hempstead

Reporting to, and generally assisting the Treasury Manager, this role will supply operational treasury support for U.K. Financial Accounting and Reporting group on cash and FX risk management.

The ideal candidate will be a young qualified accountant who has first class communication skills and the ability to absorb and report financial information accurately. The position is responsible for some routine aspects, however we are looking to recruit a high calibre candidate who is capable of working within an environment where complex accounting issues prevail. You must be willing to work in either Hemel Hempstead and Marlow.

3Com has a dynamic U.S. culture requiring individuals who are 'hands on' in their approach and who can demonstrate the ability to contribute to this growing and profitable company.

All positions carry an attractive benefits package.

For further information please contact Karen Heathfield on (0444) 416636 or alternatively fax your details to her on (0444) 416002



HEATHFIELD HARGREAVES

London

Chancery House, 6 Holborn Place, London WC1A 1SB  
Tel: 0444 416002 Fax: 0444 416002

## Greenfield Opportunity: Expanding Merchant Bank

## Head of Audit

City

to £60,000 + benefits

Our client is a UK based bank committed to innovation in its product base and to the employment and retention of high quality staff. During the past eighteen months the organisation has consolidated its position in the international markets and grown its financial management team. To complete the control infrastructure the bank now wishes to establish an internal audit function.

Reporting to the senior executive the successful candidate will work closely with business managers. He/she will ensure that adequate controls exist throughout the organisation and that risk, particularly in the trading areas, is fully assessed and controlled.

Interested candidates should write to Suzie Mummé at BBM Associates Ltd (Consultants in Recruitment) enclosing a full Curriculum Vitae which should include contact telephone numbers. All applications will be handled in the strictest of confidence.

76, Woking Street, London EC4M 9BJ



Tel: 071-248 3653 Fax: 071-248 2814

## INTERNAL AUDITOR

World Minerals Inc., a leading worldwide producer of industrial minerals, has an opening for an Internal Auditor. Reporting to the Manager of Internal Audit and responsible to the audit committee, the successful candidate will personally conduct audit functions at locations in Europe, to see that proper verification of financial controls is assured and continued management compliance with the prescribed policies and procedures of the company and with sound business practices is validated.

We desire a candidate who speaks English, French, and Spanish and possesses a minimum of 5+ years of corporate audit experience with a publicly owned corporation or equivalent experience with a major public accounting firm, a BA in accounting and a CPA.

This is an outstanding opportunity for the right person. The position will be based in Paris, France. Heavy international travel will be required. World Minerals offers an excellent benefits package. Salary dependent on experience. Please send your resume to:

World Minerals Inc.

P.O. Box 519

Lompoc, CA USA 93438-0519

E.O.E./M/F/D

## The Queen's University of Belfast

### School of Finance and Information LECTURESHIP IN FINANCE Division of Accounting and Finance

This lectureship is tenable from 1 October 1993 or such other date as may be arranged, to undertake teaching and research in finance, in particular at the postgraduate level. The successful candidate will benefit from an active research environment, the promotion of research being a major policy priority of the Division. In both teaching and research, the Division is committed to the delivery of a high quality product.

Applicants must be graduates in finance, economics, statistics or a related discipline and possess an appropriate postgraduate degree. Research work published or in process of publication is essential. An appropriate doctorate, and research experience within money and banking, microeconomics or finance is desirable.

Salary scale (Lecture Grade A): £13,602 - £18,855 (minimum at age 27 or over: £15,189) per annum with eligibility for USS. Assistance with relocation as appropriate.

Further particulars (please quote ref 93/FT) are available from the Personnel Officer, The Queen's University of Belfast, BT7 1NN (telephone (0232) 245133 ext. 3044/5044 or FAX (0232) 324944). Closing date: 31 July 1993.

The University is an Equal Opportunity employer and welcomes applications from all sections of the community. The University reserves the right to interview only those applicants who appear, from the information available, to be the most suitable in terms of experience, qualifications and other requirements of the post.

## Financial Accounting Controller

North West

c.£43,000, Car,  
Substantial Benefits

This major public Group operates several divisions principally in the financial services and retail sectors, based from its head office in the North West. Innovative marketing, new product development and significant investment together with TQM and customer care, has given it an edge in a highly competitive market place. Stringent performance guidelines and cost savings have further helped the Group increase profitability. Following reorganisation, a new key position has now been created for an ambitious finance professional.

### The Role

- Appraise and restructure the Group's central financial accounting and tax management functions into a cohesive, focused and pro-active force.
- Lead, motivate and manage 25 plus staff through three qualified professionals. Report directly to the Group Financial Controller with exposure to Board.
- Upgrade the quality of accounting, MIS systems and procedures where appropriate, bringing a professional and disciplined approach to working practices.
- Exert strict controls to balance sheet management, statutory accounting and tax planning. Ongoing development of Group's accounting standards and financial control policies. Effective liaison with external advisors and bodies.

Please apply in writing, enclosing full CV, quoting reference number LBA/141.



LAWRENCE  
BARNETT  
ASSOCIATES

Metropolitan House, City Park Business Village, 20 Brindley Road, Manchester M16 9JQ.  
Tel: 061-877 4439 Fax: 061-877 6708

## FINANCIAL CONTROLLER

£35,000 PACKAGE + BENEFITS / CAR ALLOWANCE

SOUTH LONDON

A UK Division of a major US Corporation, serving the capital goods market on a worldwide basis, seeks an ambitious, hands-on Financial Controller to take responsibility for its finance and accounting function.

Based in South London, the role is broad requiring business acumen as well as accounting skills. Key responsibilities will include project cost and inventory control, systems development and strategic and financial planning.

Aged 30 to 45, candidates should be computer literate, qualified accountants with several years experience at a senior level in a manufacturing/project environment. Prospects for advancement are good.

In the first instance, applicants should send a full CV, including salary and benefit details to the Group Financial Director at:

Eltron Chromalox  
Elton House, 20-28 White House Road, Croydon CR9 2NA



# Portfolio

**Recently Qualified**  
Surrey to £30,000 + Bens

- \* Fast Track Opportunity
- \* Growing International Leisure plc

CIMA/ACA qualified with up to 2/3 years post qualified experience for newly created role requiring technical input and a flair for systems. Interested candidates must have a commercial outlook and the ambition to progress in a growth environment.  
Please send CV's to David Browlow, quoting reference FT93.6.111A.

**Operational Review**  
UK and International Travel  
£25,000 + Bens

- \* Good Spanish, Italian or German
- \* Superb career development

Join top quality team in blue-chip industrial group, reviewing businesses throughout Europe. Recently qualified big firm ACA's able to achieve fast, commercial progression to a line or project role.  
Please send CV's to Pippa Curtis, quoting reference FT93.6.111B.

**Finance Manager**  
London to £40,000

- \* Blue-chip Group
- \* Staff management experience

Qualified accountant with 4/8 years post qualification experience sought by high profile company. Substantial staff management experience in the industrial/commercial sector is essential. Excellent track record for progression.  
Please send CV's to Peter Green, quoting reference FT93.6.111C.

**Bank Audit**  
£27,000 + Bank Benefits

- \* NQ/RQ ACA
- \* Investment Bank

Leading institution seeks a high calibre ACA to join its high profile audit department. Early exposure to all trading and support activities of an international banking organisation. Excellent first move for "Big 6" accountants with Financial Services background.  
Please send CV's to Joe Thomas, quoting reference FT93.6.111D.

**Management Accountant - City**  
London to £32,000 + Bank Bens

- \* Front-line exposure
- \* 2 years PQE

Merchant bank requires qualified accountant to take responsibility for management information reporting, systems enhancement and business planning. Significant liaison with business units and traders. Candidates will have experience in a banking environment and a good understanding of treasury products.  
Please send CV's to Joe Thomas, quoting reference FT93.6.111E.

**Finance Executive**  
West End £25,000 + Bonus

- \* Start-up Company
- \* Varied financial and business responsibilities

Imaginative, lively qualified accountant required by innovative investment management company. Applicants should be extremely bright, enthusiastic and creative, and keen to thrive in a non-bureaucratic culture.  
Please send CV's to Peter Green, quoting reference FT93.6.111G.

**Strategic Performance**  
Improvement Consulting  
London £42,500 + Car

- \* ACA/CIMA/MBA
- \* Small, high profile team

Use your analytical skills and commercial abilities to advise financial organisations at the highest levels on performance and profitability improvement. International firms. Excellent prospects.  
Please send CV's to Ian Tomlinson, quoting reference FT93.6.111H.

For temporary assignments contact Jacque Field or Jim Nairn.  
Douglas Llambras Associates, 410 Strand, London, WC2R 0NS. Tel: 071 836 9501. Fax: 071 379 4820.



RECRUITMENT CONSULTANTS



**FINANCE DIRECTOR AND COMPANY SECRETARY**

GAP Activity Projects (GAP) Ltd  
International Projects for Youth Exchange

GAP, an educational charity based in Reading, requires a Finance Director from 1st August.  
This is a demanding but rewarding position for someone interested in the development of young people and who likes to work as part of a small team.  
We are looking for someone with proven accounting and computer skills who is adaptable and has an open temperament. Good communication skills are essential. The salary is circa £17,000.  
Please send 3 copies of your CV, together with a handwritten letter of application including details of 2 referees to:  
John Cornall, GAP House, 44 Queen's Road, Reading RG1 4BB.  
Closing date for applications is 30th June.  
THERE IS NO POINT IN APPLYING IF THE APPLICANT DOES NOT LIVE WITHIN EASY COMMUTING DISTANCE OF READING.  
No Agencies.



Warner Bros Studio Stores

## UK Finance Manager

London

circa £30,000 plus benefits

Warner Bros Studio Stores is the newest division within the Time Warner Company, making it part of the largest communications organisation in the world. The Studio Stores are a unique combination of entertainment and retail merchandising, and were conceived with the goal of sharing the excitement of Warner Bros' long colourful history as a major motion picture, television and recording studio with the millions of fans who enjoy Warner Bros' entertainment products every year. Following its success in the USA the concept is now being brought to the UK, and then into Europe.

This is a newly created and high profile position, reporting to the European Director of Finance and Operations. You will be responsible for the day to day operation of the UK finance function, and your broad end

challenging brief will encompass systems development, budgeting, forecasting, monthly management reporting, staff management and development, and ad-hoc projects. Rapid expansion in the UK will result in considerable opportunity for personal development and progression.

You will be a qualified accountant in your late twenties or early thirties with retail accounting experience gained in a multi-site fashion environment. Spreadsheet and computer literate, you will have an enthusiastic hands-on approach, a sense of fun, and a desire to work as part of a small, committed team in a start-up situation. An ambitious individual with excellent interpersonal skills, you must possess the potential to progress rapidly within this dynamic, expanding business.



Please reply in confidence to Richard Holland at the address below quoting reference 1717E. Please include a CV, full salary details and a daytime contact number. BDO Consulting, 20 Old Bailey, London EC4M 7AH. Tel: 071-488 8244.



Severn Trent Plc

### PLANNING AND RESOURCING A CORPORATE RESPONSE TO AUDIT

**Group Audit Manager** c£40k + quality car + benefits

A major international Group, Severn Trent's portfolio of business interests fully reflects our status as one of the UK's top 100 companies. Spread across its core water and waste business as well as systems, technology and property and with a presence in domestic, European and North American markets, ours is a diverse business culture - and one which will continue to expand.

It is clearly essential that the activities of this portfolio are carefully controlled and monitored. To this end, our Corporate Controls Function has been designated responsibility for co-ordinating the planning, resourcing and reporting of Group-wide audit activities, and for ensuring they are carried out in accordance with required accounting standards. Your specific brief is to manage this process specifically for the formulation and presentation of a group-wide audit plan, and overseeing its delivery.

Accepting personal responsibility for a key activity, this influential role will thoroughly test your skills and professional competence. Accordingly, you should be a qualified accountant (preferably Chartered), able to demonstrate management skills, as well as previous audit experience. Gained almost certainly in a similarly diverse business, this will ideally embrace business planning and control in an operational environment.

Like the professional challenge, salary and rewards are exceptional.

If you have the right blend of experience and energy to contend with such a demanding brief, please telephone 021-722 4700 between 9.00 am and 5.00 pm weekdays for an application form and further details. Please quote ref 256.



### INTERNAL AUDIT MANAGER

*Start-up role for a recently qualified ACA - Insurance Broking*  
City £30,000+Car+Bens

Our client is a prestigious City based Plc operating in three principal areas of insurance broking - wholesale, retail and reinsurance. They have enjoyed a consistent record of growth and 1992 was their most profitable year to date. The group is committed to widening its activities in related fields, creating a balance of complementary businesses and continued profit growth. They are now seeking to appoint an Internal Audit Manager to institute a modern, value added system of audit and control.

The successful applicant will establish and maintain internal audit standards and be responsible for planning and executing a cyclical program of audits. Reporting through the Administration Director to the audit committee, it is perceived as a hands on role where emphasis will be placed on the day to day operational aspects of the business.

Applicants will most likely be graduate chartered accountants who having qualified within a large firm environment have at least two years post qualification experience. Alternatively applicants may be experienced internal auditors who are young and ambitious enough to undertake this challenging role. Previous exposure to insurance broking is considered highly desirable.

This is an exciting and progressive opportunity requiring applicants to have well developed interpersonal skills and the ability to market themselves effectively throughout the group.

For further details please contact Adrian Simpson ACA, on 071-836 2601 or write to him at Barclay Simpson Associates, Hamilton House, 1 Temple Avenue, Victoria Embankment, London WC2E 0HA.

YOU COULDN'T TALK TO BETTER QUALIFIED PEOPLE

**BARCLAY SIMPSON**

HAMILTON HOUSE, 1 TEMPLE AVENUE, VICTORIA EMBANKMENT, LONDON WC2E 0HA

### SOCIAL SERVICES

#### Finance Director

Up to £36,396 per annum  
plus subsidised lease car

Northamptonshire Social Services need to recruit to this critical post on the Senior Management Board of a diverse organisation with a gross budget of £70M.

It is the source of financial expertise and direction for the Board. It combines the strategic issues of business planning and financial management with responsibility for the accounting and administrative functions.

The role demands a flexible approach and imaginative problem solving skills supported by financial management experience gained in, preferably, both the private and public sectors.

Effective communication, leadership and planning skills are essential and your technical credibility will need to be based on a professional accountancy qualification.

For an informal discussion telephone Paul Blackham, Director of Social Services or Roy Brooks, Deputy Director on Northampton (0804) 236452.

For an application form and job description for the above Social Services post, ring Northampton (0804) 236459 (24 hour answerphone).

Selection Dates: 19th, 26th & 27th July 1993.  
Closing date: 9th July 1993.

The County Council welcomes all applicants regardless of ethnic origin, sex, marital status or disability.



Northamptonshire  
County Council

### APPOINTMENTS WANTED

#### POLAND

An experienced English Chartered Accountant, bilingual English/Polish, is seeking a senior financial appointment on location within a Western Organisation developing business opportunities in Poland. Short-term consultancy appointments will also be considered. Write Box B1220, Financial Times, One Southwark Bridge, London SE1 9HL.

## Finance Director

£40,000 + Bonus + Benefits North East

Our client is the UK Group of an overseas multinational, which manufactures, produces and distributes a range of industrial products. The Group consists of ten operating subsidiaries with an annual turnover of £120 million.

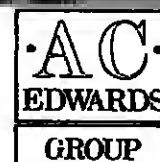
There is a requirement to recruit a Finance Director for the largest operating subsidiary, a £30 million turnover, manufacturing company. Reporting to the MD and managing 20 staff, this position will be involved with commercial and strategic decisions, and will be responsible for all financial and accounting issues. There is also a need to raise the profile and strengthen the role of the Group function. The Finance Director will also, therefore, be appointed as Company Secretary to the Group holding company to develop this role. The workload is envisaged to be evenly split between the two roles.

Applicants will need to be qualified accountants, aged 35-45, with at least seven years experience of line management within a manufacturing, processing or engineering environment. Experience of group accounting and of working within a group structure at subsidiary level, would be preferable. Candidates will need to be computer literate and possess good communication skills.

Interviews will be conducted in the North East and London. Applicants should apply in writing, enclosing a detailed CV and quoting reference number 6873 to:

Jonathan Wilkinson  
Pannell Kerr Forster Associates  
New Garden House  
78 Hatton Garden, London EC1N 8JA

**Pannell Kerr  
Forster  
Associates**  
MANAGEMENT CONSULTANTS



## GROUP FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

Package c. £35k (including Car)

We are a market leader in the design, manufacture and installation of corporate sign programmes. This privately owned Group of companies with a turnover of 12m is at an exciting stage of its development, and future plans demand the recruitment of a highly competent finance professional with well developed accounting and management skills.

Reporting to the Chief Executive, you will have the ability to contribute to strategic plans and further develop both the financial controls and computerised accounting and management systems.

The successful candidate will have a "hands on" approach whilst carrying responsibility for finance, cash flow management, legal and secretarial functions across the Group.

You will be qualified to ACCA, ACA or equivalent with a proven track record in a fast-moving manufacturing/construction type industry.

The position requires a dynamic, ambitious committed professional who can communicate at all levels and have the ability to become a board member within a short period.

Benefits include Pension, Private Health Care, Life Insurance etc.

Send C.V.'s to: T Tennyson (Office Service Manager)  
A C Edwards Plc.  
Monro Industrial Estate, Station Approach,  
Wallham Cross, Herts, EN8 7LX  
Telephone: (0992) 760666  
Facsimile: (0992) 769859

## Executives Corporate Finance

Due to growth in our business, our Corporate Finance Division is looking to recruit additional high calibre executives. The successful individuals will work in a close knit team, and will be responsible for the provision of corporate finance services to clients throughout the UK and Continental Europe.

Applications are invited from Graduate ACAs and Lawyers with a strong academic background and excellent communication skills. Successful candidates will have between 1-4 years post qualification experience.

Benefits include an attractive remuneration package, performance related bonus, mortgage subsidy and the opportunity to develop an outstanding career based on individual merit.

For further information contact our advisor Jon Vonk on 071-408 1312, (eves/w/ends) 071-720 1527 at Marks Saffin, Financial Recruitment Consultants, 18 Hanover Street, London W1R 3HG.

## Kleinwort Benson Limited

### UNIVERSITY OF WARWICK SENIOR ASSISTANT FINANCE OFFICER

Up to £32,000

The University has a large and growing set in income-earning activities including post-experience training centres, retail services and research contracts, constituting over £58 million of the University's revenues.

The successful candidate will lead a team of 7 providing accounting and advisory services to these activities. The postholder will also advise academic departments and work on a variety of special projects.

Applicants should have relevant accounting and managerial experience and preferably an appropriate professional qualification. University experience will be helpful but is not essential. The appointment will suit an ambitious candidate anxious to gain wide experience of university administration and income generation.

Application forms (returnable by 16 July 1993) and further particulars from the Personnel Office, University of Warwick, Coventry CV4 7AL (telephone 0203 523627) quoting Ref. 47/28/92/77 (please mark clearly on envelope).

AN EQUAL OPPORTUNITIES EMPLOYER

### Hong Kong based INTERNATIONAL FINANCIAL CONTROLLER

£Attractive + Benefits

Fund Management Company with an established reputation as a leading player in South East Asia seeks an experienced qualified accountant with a strong background in the financial services industry.

Reporting to the Board, the Financial Controller is responsible for the day to day implementation of financial controls for the Group's international business network and for corporate financial management. The successful applicant should have particular awareness of fund accounting, corporate secretarial matters, treasury management, international tax legislation and have strong administrative skills.

A graduate chartered accountant from a leading firm, probably in your early 30s, results-driven, confident, industrious team-spirited and adaptable with experience gained in a commercial environment and used to communicating at the highest level. Single Status preferred.

Please write enclosing a full CV, recent photograph and salary expectations to:

Box No. B1543, Financial Times,  
One Southwark Bridge, London SE1 9TL

Closing Date 2nd July, 1993



## Buying flurry lifts gold price

By Kenneth Gooding,  
Mining Correspondent

GOLD'S PRICE jumped by \$5.80 a troy ounce to close at \$373.80 in London yesterday. The sudden change followed some days when the price had drifted gently downwards. But trading was dull and one dealer described yesterday's volatility as "a blip in a quiet market where professional moves are exaggerated".

New York professional investors started the flurry on Tuesday. Having failed to drive the gold price down below \$366 an ounce, they changed tactics and had much more success pushing it the other way. The market was quiet overnight because of a holiday in Hong Kong but the London market reflected the New York activity.

Gold touched \$375.20 an ounce at one stage before falling back.

Trade in physical gold was slow. "Demand is falling away, particularly in the Far East and producers are doing no hedging," said Mr Andy Smith, analyst with Union Bank of Switzerland.

He pointed out that, since the gold price sprang to life in April imports of the precious metal to Dubai had dropped by about 25 per cent from the monthly average in the first quarter, those to Singapore were 30 per cent down and those to Taiwan were down 50 per cent. Only in Hong Kong, where jewellers were stocking up because China was easing its currency export regulations, had there been a rise in gold imports in April.

## Divisions remain over tropical timber pact

By Frances Williams in Geneva

UNITED NATIONS-sponsored talks on a new tropical timber pact are due to end today with little progress on key issues, despite initial optimism. A third round of negotiations on a successor to the 1983 International Tropical Timber Agreement, which expires next March, is likely in two or three months' time.

Consuming and producing countries are still split over the scope of a new agreement. Consumers are resisting producer calls to include temperate and boreal timber in the pact. Producers complain that tropical timber is discriminated against in international trade because it has to satisfy stricter environmental criteria. Tropical timber has been losing market share to temperate timber in recent years, in part because of environmental concerns.

At the beginning of the week-long talks, consumers put forward a three-pronged

compromise plan that would keep temperate timber out of the agreement but commit consumer nations to aim at sustainable forest management for traded temperate wood. The plan also included language in the new agreement to bar trade discrimination against tropical timber as such and more finance for projects of benefit to producer nations.

Producers then said they wanted consumer nations to take on environmental commitments "as clear and unambiguous" as those in the proposed tropical timber agreement. If consumers have their way, the new accord will require all traded tropical timber to come from sustainably managed forests by the year 2000, a target already set by the International Tropical Timber Organisation.

Although consumers have refined their proposals over the week, conference sources said yesterday that they remained unacceptable to producers.

## US widens wheat trade attack

By Nancy Dunne in Washington

THE US Agriculture Department has succumbed to pressure from Capitol Hill and farm lobbyists to direct some of its export subsidies for wheat into Mexico, where Canadian wheat has made large inroads into the market.

An offer to Mexico for 1,400 tonnes of subsidised US wheat was included in an announcement of a 32m tonne multi-

country package of subsidised offers for the 1993-94 marketing year. In the past, the US has used export subsidies almost exclusively to challenge the European Community.

The National Association of Wheat Growers praised the Clinton Administration for combating "blatantly unfair trading practices," which are alleged to include Canada's subsidised rail rates and prices subsidised by the Canadian Wheat Board.

## Anglo set to challenge for top spot in copper league

Kenneth Gooding on the South African group's expansion plans, focused mainly on South America

ANGLO AMERICAN Corporation of South Africa, best known for its gold and diamond operations, is laying the groundwork for a huge copper business in South America that will place its subsidiary in the region among the world's leading producers.

The group also has the right of first refusal when Zambia privatises its copper business, Zambia Consolidated Copper Mines, scheduled to go ahead by 1998.

If all goes to plan, Anglo would jump from about 15th place among the world's leading copper producers possibly to challenge Codelco in Chile, which currently leads the field with annual output of more than 1m tonnes.

Anglo has been focusing attention primarily on its South American projects in presentations to analysts and institutions in South Africa and Europe. The group's interests in the region are held by Anglo American Corporation of South America (Amsa), a 50 per cent-owned mining, finance and industrial company that Mr Julian Ogilvie Thompson, Anglo's chairman, describes as "a mini-Anglo in South America".

He says that the stock market reaction to Anglo's development projects are more advanced.

In Chile, Amsa's most impor-

tant interest is a 76 per cent stake in Mantos Blancos, which is already producing about 78,000 tonnes of copper a year.

Mr Ogilvie Thompson says that Mantos Blancos is embarking on four projects in Chile and Peru which will cost US\$442m.

Some \$85m will go to expand open pit copper output at Santa Barbara in Chile from 30,000 tonnes a year to between 35,000 and 40,000 tonnes. A feasibility study will be completed shortly. Another \$56m may be spent on installing a modern solvent extraction-electrowinning processing plant at Santa Barbara.

A second feasibility study is close to completion for the Mantovado copper project in Chile, which is expected to produce 87,000 tonnes of open pit copper a year and cost \$150m.

Mantos Blancos recently paid \$12m for the Quellaveco copper deposit in southern Peru, in which about 24m tonnes of copper have been identified. There is to be a \$2.5m, three-year feasibility study.

Mantos Blancos and Anglo's subsidiary Minorco also recently bought between one third of the Collahuasi copper project in Chile from Chel-

tion is likely to start in 1988 and reach about 300,000 tonnes a year.

The Royal Dutch/Shell group owns another third of Collahuasi but is at present considering an offer for most of its metal and mining assets from General of South Africa. Mantos Blancos, Minorco and the other partner, Falconbridge of Canada, have pre-emptive rights to Collahuasi and Mr Deuchar says Mantos Blancos will certainly pre-empt "if the price is right".

In Brazil, Amsa's interests are held largely in association with the Bazona Simonsen group through Mineracao Morro Velho which has mines that last year produced about 12 tonnes of gold. Morro Velho recently won a lawsuit with RTZ Corporation of the UK for a stake in a world-class copper deposit at Salobo in the Carajas region of the Amazon, owned by Companhia Vale do Rio Doce, Brazil's biggest state-controlled mining group.

The project is expected to cost \$750m. Morro Velho and CVRD hope to develop a mine producing 150,000 tonnes a year of copper and 3,000 tonnes of gold. A feasibility study should be completed in one year and it would take another three years for mining to begin.

The Salobo deposit was dis-



Mr Dave Deuchar, Anglo's chief metallurgist, says Collahuasi will become "one of the world's great copper mines".

covered in 1976. Since then CVRD has spent \$120m on it. The company has already established that the ore body consists of at least 700m tonnes, containing 0.7 per cent copper and 0.5 grams of gold a tonne, with more ore to be discovered. Development has been held back because of its unusual ore. It has to be ground into a very fine powder because the copper is disseminated through it.

Meanwhile, Mr Ogilvie Thompson says that Anglo has "first refusal rights" on the Collahuasi government's 60 per cent stake in ZCCM. "We are getting on well with the new

management and would buy the government interest on the right terms and conditions," he adds. Anglo already owns 27.3 per cent of the Zambian copper producer. The rest of the shares are in public hands.

ZCCM has also been talking to analysts in London and says it needs \$50m over the next 15 years to keep production from falling any further. Mr Larry Hanschar, ZCCM's consultant metallurgist, says, however, that a big chunk is needed almost immediately.

He says ZCCM is ready to go ahead with financing for the \$800m Konkola deep mine project where it has an estimated 344m tonnes of ore containing a juicy 3.8 per cent copper. ZCCM hopes to produce about 150,000 tonnes of copper in concentrate for about 50 years from Konkola.

In its last financial year, to March, the company produced 432,000 tonnes of copper and 4,706 tonnes of cobalt. To put that in perspective, in the heady days of 1989, ZCCM produced 689,254 tonnes of copper. Mr Hanschar says that although ZCCM's mines could yield another 4.2m tonnes of copper over the next ten years, if there is no further investment, ZCCM's reserves will virtually run out by then. That is why the Zambian government wants to privatise the company.

Acknowledging that there

has been some heated debate about this, he adds: "But the debate is not about whether ZCCM should be privatised, it is simply about the timing of privatisation".

Copper mining provides about 95 per cent of Zambia's foreign exchange earnings and contributes at least 15 per cent of the country's gross domestic product, so some people in both the government and the company would prefer to see ZCCM privatised sooner rather than later.

Analysts reckon that one big drawback to smooth privatisation is the number of people ZCCM employs: 52,000. That equates to production last year of 8.3 tonnes per employee compared with RTZ's 118 tonnes a head at its Bingham Canyon copper mine in the US.

But Mr Hanschar insists that, once cobalt revenue is taken into account, ZCCM's cash costs are about 60 US cents a lb and that all-in costs are below 70 cents.

Mr Hanschar also suggests that ZCCM does not need to wait for privatisation before pressing on with its life-saving Konkola project. The company is looking for funding from the World Bank, the African Development Bank and other aid agencies and expects to get a favourable response even though it is already in debt to the tune of \$700m.

## Banana sales crisis forces Ecuador to reduce producer prices by 9%

By Raymond Collett in Quito

IN RESPONSE to a growing sales crisis and international price slump, Ecuador, the world's largest banana exporter, has cut the price of its bananas. The government-regulated price that exporters pay producers is down by 40 US cents a box, or nearly 9 per cent, from last month.

Sales in the first four months of this year were down 31 per cent from the same period last year. About 17 per cent of the fall was caused by diminished sales volume (649,000 tonnes this year), while a decrease in price accounted for the rest.

With prices having been driven lower by oversupply on the world market, and with the European Community import restrictions likely to cut sales further, Ecuador's price cut is an attempt to boost its competitiveness.

Announcing the price cut, Mr Mariano Gonzalez, the minister of agriculture, said it was "intended to aid our exporters and signal to consumers that

we are serious about remaining competitive". He added: "We hope the measure will mitigate our sales crisis somewhat in the second half of the year".

The productivity of Ecuador's banana plantations compares unfavourably with that of its competitors. While growers in Honduras produce 2,800 boxes a hectare and those in Costa Rica 3,000 boxes, Ecuador's manage to average only 1,400 boxes a hectare. But lower overall costs have so far enabled Ecuadorian bananas to be more competitive internationally.

The Union of Banana Growers and Exporters, an organisation representing producers from Central America and Colombia, blames Ecuador, which has increased its planted area by at least 30 per cent since 1991, for the current oversupply.

The EC restrictions are certain to reduce Ecuador's sales volume further and analysts estimate that the country faces a potential loss of \$70m.

Mr Jose Riofrio, head of promotion and marketing for bananas in the ministry of agriculture, says that at least 20,000 hectares of banana plantations will have to be destroyed or phased out to compensate for the sales loss resulting from EC import restrictions. He adds, however, that only the least productive fields will be eliminated. Mr Riofrio does not expect the price of bananas to fall much further. "The price in European markets is stabilising," he says, "while floods on plantation and strikes by industry workers in Central America and Colombia are curbing supply in the short-term".

Ecuador will not face the full force of the crisis until late this year when the country's banana harvest reaches its peak and new crop supplies will flood the market.

Meanwhile, street vendors in Quito and Guayaquil, Ecuador's largest cities, have begun to sell export quality bananas, usually earmarked for the US or Europe, at bargain prices.

## Norwegian methanol plan to go ahead

By Karen Fosell in Oslo

STATOIL, THE Norwegian state oil company, announced yesterday that it would proceed with plans to build a \$2.8bn (€2.8bn) methanol plant, despite a \$1.6bn cost escalation.

In April, Statoil warned that the costs, originally put at \$1.2bn, threatened to rise by several hundred million kroner, prompting a comprehensive review of the plan. Statoil 82 per cent of the project and partners Conoco Norway and parent company on Pont du Nemours 18 per cent.

The plant is to be supplied, from the fourth quarter of 1996, with 650m cu m of gas annually from the Heidrun oil and gas field. It will produce 830,000 tonnes of methanol a year.

"The decision to continue the methanol project has been based on an overall assessment of both solutions for Heidrun gas [refined] of the gas into the field's reservoir or supplying it to the methanol plant," Statoil said.

## Quotas on CIS 'could hit aluminium prices'

By Kenneth Gooding

ALUMINIUM PRICES could go down if the European Commission imposes quotas on imports to Europe from the Commonwealth of Independent States, according to Intercomal, the organisation recently set up to promote and defend the CIS aluminium industry.

CIS producers would be forced to look for new markets and might have to offer additional discounts to tempt new customers. This would have a knock-on impact on world-wide aluminium prices, Intercomal suggests.

This is one of the points the organisation will make in written presentations to the commission, scheduled to be delivered on Tuesday.

The commission is being urged by European producers to impose draconian quotas on the former Soviet Union's aluminium imports and is inquiring into their complaints under rules that allow measures to "safeguard" European Community industries. Its decision is

expected very soon.

Details of the CIS industry's strenuous plea against quotas were finalised at an Intercomal meeting in St Petersburg this week.

Intercomal will also point out that any drop in the CIS's income would make it even more difficult for the aluminium industry to carry out environmentally necessary work at its smelters. There would, moreover, be less money for downstream joint ventures with western groups for such things as aluminium can production plants, which would absorb more CIS metal domestically.

Mr Elliott Spitz, a vice chairman of Intercomal and also a director of the New York-based AIOC Corporation, said that Intercomal would shortly set up an office in London. He said the UK capital was chosen to emphasise that the office would provide "a conduit for investment in the CIS by way of joint ventures" and not just for political lobbying.

## WORLD COMMODITIES PRICES

### MARKET REPORT

NICKEL crashed to seven-month lows on the LME as speculative liquidation and investment fund sales were triggered below \$5,540 a tonne for three-month metal. Expectations that stocks will rise again soon also weighed on the market. Three-month metal closed at \$5,420 a tonne, down \$162.50. Three-month ALUMINIUM broke higher, extending a technical move above \$1,200 a tonne, and ending near new 314-month highs. Dealers said the market continued to benefit from a constructive chart picture, but the rise was in danger of becoming top-heavy, and resistance was likely around current

levels. On the fundamental side no fresh factors emerged, although there was persistent talk of some approaching development, such as a smelter closure. COPPER trading was largely routine, with the market settled comfortably into a range and paying little heed to talk of sizeable stock movements. The current LME downturn shows little sign of abating. Three-month metal fell to a new 20-year low of \$5,005 a tonne, and the \$5,000 level now looks vulnerable. London COCOA suffered a moderate downward correction following the recent climb to a three-month peak. Compiled from Reuters

### London Markets

SPOT MARKETS	
Grain oil (per barrel FOB/ML)	+/-
Dubai	\$15.31-5.38 +0.04
Brent Blend (dug)	\$17.23-7.25 +0.00
Brent Blend (dug)	\$17.23-7.25 +0.00
WTI (1 year oil)	\$16.82-6.81 +0.01
Oil products	
WTI prompt delivery per barrel CIF	+/-
Premium Gasoline	\$20.02
Gas Oil	\$18.16-1.15 +1.1
Heavy Fuel Oil	\$20.51 +1.0
Naphtha	\$17.2-1.73 +0.5
Petroleum Argus Estimates	
Other	+/-
Gold (per troy oz)	\$373.80 +6.80
Silver (per troy oz)	\$38.50 +6.0
Platinum (per troy oz)	\$880.00 +7.85
Palladium (per troy oz)	\$128.16 +2.85
Copper (US Producer)	\$8.0
Lead (US Producer)	\$1.85
Tin (British Lumper market)	\$2,290 -1.17
Tin (New York)	\$2,285 -1.0
Zinc (US Prime Western)	\$62.0
Cash (five weight)	\$144.25 +0.18
Cash (five weight)	\$118.75 +0.14
Pigs (five weight)	\$68.50 +0.08
London daily sugar (raw)	\$286.5 +4.0
London daily sugar (white)	\$276.0 -1.0
Tate and Lyle export price	\$283.0 +3.0
Wheat (English hard)	Unq
Maize (US No. 3 yellow)	\$1.08
Wheat (US Dark Northern)	\$1.08
Rubber (Lug)	\$58.75 +0.25
Rubber (Aug)	\$59.00 +0.25
Rubber (N. RSS No 1 Jul)	\$58.50
Cocoa of (Philippines)	\$43.25 +2.5
Palm Oil (Malaysian)	\$247.50 -2.5
Copra (Philippines)	\$276.0
Soyabean (US)	\$131.00 +5.0
Cotton "A" Index	\$7.25 -0.7
Wool (W. S. Super)	\$82.0

SUGAR - London POX (\$/tonne)	
White	Close Previous High/Low
Aug	276.50 276.00 276.00 276.00
Oct	286.50 276.00 276.00 286.50
Dec	286.50 276.00 276.00 286.50
Mar	272.00 276.50 276.00 272.00
White 901 (500) Paris White (FF) per tonne	
Aug 1991/24 Oct 1991/24	
Aug	276.50 276.00 276.00 276.00
Oct	286.50 276.00 276.00 286.50
Dec	286.50 276.00 276.00 286.50
Mar	272.00 276.50 276.00 272.00
CASH OIL - IPE (\$/barrel)	
White	Close Previous High/Low
Aug	17.85 17.45 17.45 17.85
Oct	17.85 17.45 17.45 17.85
Dec	17.85 17.45 17.45 17.85
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16.25 16.25 16.35
Jun	16.35 16.25 16.25 16.35
Aug	16.35 16.25 16.25 16.35
Oct	16.35 16.25 16.25 16.35
Dec	16.35 16.25 16.25 16.35
Mar	16.35 16







## LONDON SHARE SERVICE

## INVESTMENT TRUSTS - Cont.

## AMERICANS

Share	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	59
-------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	----



**INDEX** 2-1**FT Annual Reports Service**







[illegible]



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (971) 873-4978 for more details.

2000 2001 2002 2003

[illegible]

**BERMUDA (SIB RECOGNISED)**

[illegible]

41 Cedar Ave., Hamilton, Bermuda  
World Success Jan 21 5- 8.0005

[illegible]

**AJB Grofund for Managers (Bournemouth) Ltd**  
PO Box 266, St Peter Port, Guernsey GJ 0-481 77

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Adams & Wells Pd Mgmtnt (Guernsey) Ltd			
Country	City	Phone	Telex
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22 22	950100
DK	Copenhagen	033 22 22 22	950100

Air Graduate International Ltd			
Country	City	Phone	Telex
USA	New York	212 693 6000	950100
UK	London	01-493 8888	950100
FR	Paris	1 47 60 60 60	950100
DE	Bonn	0228 222 222	950100
IT	Rome	06 47 60 60 60	950100
ES	Madrid	91 47 60 60 60	950100
PT	Lisbon	213 22 22 22	950100
GR	Athens	210 22 22 22	950100
TR	Ankara	312 22 22 22	950100
IN	New Delhi	011 22 22 22	950100
JP	Tokyo	03 22 22 22	950100
TH	Bangkok	02 22 22 22	950100
SG	Singapore	04 22 22 22	950100
MY	Kuala Lumpur	03 22 22 22	950100
PH	Manila	02 22 22 22	950100
FI	Helsinki	09 22 22 22	950100
SE	Stockholm	08 22 22 22	950100
NL	Amsterdam	020 22 22 22	950100
BE	Brussels	02 22 22 22	950100
LU	Luxembourg	04 22 22 22	950100
CH	Zurich	043 22 22 22	950100
AT	Vienna	01 22 22 22	950100
CZ	Prague	02 22 22 22	950100
SK	Bratislava	02 22 22 22	950100
HU	Budapest	01 22 22 22	950100
PL	Warsaw	022 22 22 22	950100
YU	Belgrade	011 22 22 22	950100
RO	Bucharest	01 22 22 22	950100
BG	Sofia	02 22 22 22	950100
MD	Chisinau	02 22 22 22	950100
UA	Kyiv	044 22 22 22	950100
RU	Moscow	095 22 22 22	950100
BY	Minsk	010 22 22 22	950100
LT	Vilnius	011 22 22 22	950100
LV	Riga	079 22 22 22	950100
EE	Tallinn	06 22 22 22	950100
IS	Reykjavik	01 22 22 22	950100
NO	Oslo	02 22 22	

[illegible][illegible][illegible][illegible]



39

39

39



## FOREIGN EXCHANGES

## Widespread falls in D-Mark

THE D-MARK slipped against virtually all the major currencies yesterday and set a new post-war low against the yen, writes *Sandep Deol*.

It closed in London at ¥193.79, against ¥194.50 on Wednesday. Against the dollar it weakened to DM1.715 from DM1.6935 on Monday.

The D-Mark's decline began with a call from Mr Edmund Alphandery, French economy minister, for a meeting with German government ministers to discuss "co-ordinated monetary policy issues".

Mr Alphandery said "the Germans must speed up their rate cuts". The news knocked the D-Mark to DM1.71 per dollar by mid-morning.

The German finance ministry later denied that the two countries were discussing co-ordinated rate reductions, but pressure on the D-Mark intensified.

There were strong rumours of Bundesbank action to buy D-Marks via German commercial banks to prop up the currency. However, any such

summit. The increased pressure for a cut in German rates raised expectations the Bundesbank will not be forced into an early easing. As a result, the D-Mark may move up slightly before dipping again.

The D-Mark's loss of favour has been reflected in the rise of the French franc. Despite French interest rates being lower than German official rates, the franc firmed early yesterday against the D-Mark before slipping later on profit taking. It ended unchanged at FF3.363 per D-Mark.

Sterling rallied against the weaker D-Mark, closing at DM2.5125, up 2 pence from the previous close. Against the

dollar, it closed at \$1.4685 after \$1.4725 on Wednesday. The pound's performance is being hampered by political tensions. Yesterday's resignation of another UK government minister was viewed by many traders as further eroding the government's credibility.

However, assuming the political tensions subside, the pound could recover quickly. Many dealers report that continental European institutions are waiting to buy pounds when the political mood has settled.

This is considered the more likely on the grounds that growth prospects this year for the UK economy are considered relatively good, compared with the gloomy outlook for much of the developed world.

Elsewhere in Europe, the reduction of European interest rates continued as the Danish central bank cut its two-week repo rate by 15 basis points to 7.95 per cent.

## EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% of GDP	Change in GDP
Portuguese Escudo	100	162.64	-0.01	2.88	0.01
Spanish Peseta	100	166.38	-0.01	2.88	0.01
Italian Lira	1,000	1,376	-0.01	2.88	0.01
French Franc	100	6.55	-0.01	2.88	0.01
German Mark	100	1.00	0.00	2.88	0.00
British Pound	100	1.47	-0.01	2.88	0.01
Dutch Guilder	100	2.36	-0.01	2.88	0.01
Swedish Krona	100	8.46	-0.01	2.88	0.01
Japanese Yen	100	194	-0.01	2.88	0.01

US central rates set by the European Commission. Conversions are to the nearest cent. Percentages change are for the year ending March 1993. Percentages change are for the year ending March 1993. Percentages change are for the year ending March 1993.

## POUND SPOT - FORWARD AGAINST THE POUND

Month	Rate	% Change
1 month	1.4685	-0.01
3 months	1.4685	-0.01
6 months	1.4685	-0.01
12 months	1.4685	-0.01

## CURRENCY RATES

Currency	Rate	% Change
US Dollar	1.4685	-0.01
Japanese Yen	194	-0.01
Swiss Franc	1.4685	-0.01
French Franc	6.55	-0.01
German Mark	1.00	0.00
British Pound	1.47	-0.01
Dutch Guilder	2.36	-0.01
Swedish Krona	8.46	-0.01
Italian Lira	1,376	-0.01
Spanish Peseta	166.38	-0.01
Portuguese Escudo	162.64	-0.01

## CURRENCY MOVEMENTS

Currency	Rate	% Change
US Dollar	1.4685	-0.01
Japanese Yen	194	-0.01
Swiss Franc	1.4685	-0.01
French Franc	6.55	-0.01
German Mark	1.00	0.00
British Pound	1.47	-0.01
Dutch Guilder	2.36	-0.01
Swedish Krona	8.46	-0.01
Italian Lira	1,376	-0.01
Spanish Peseta	166.38	-0.01
Portuguese Escudo	162.64	-0.01

## OTHER CURRENCIES

Currency	Rate	% Change
US Dollar	1.4685	-0.01
Japanese Yen	194	-0.01
Swiss Franc	1.4685	-0.01
French Franc	6.55	-0.01
German Mark	1.00	0.00
British Pound	1.47	-0.01
Dutch Guilder	2.36	-0.01
Swedish Krona	8.46	-0.01
Italian Lira	1,376	-0.01
Spanish Peseta	166.38	-0.01
Portuguese Escudo	162.64	-0.01

## MONEY MARKETS

## Cheaper money

FALLS in interest rates in Denmark and Italy yesterday widened the pattern of easier borrowing conditions across Europe, *Peter Marsh writes*.

The Danish central bank said it offered to enter two-week repurchase agreements at a fixed yield of 7.95 per cent, down from 8.10 per cent in the previous two-week offer. But it left its discount and deposit rates unchanged at 7.75 per cent.

In Milan, the minimum rate at the Bank of Italy's repo fell 40 basis points to 9.50 per cent, possibly foreshadowing cuts in official interest rates.

Ms Marianne Jeyl, Danish finance minister, said Danish short and long-term interest rates were likely to fall below German levels over the next six months. The Bundesbank's key discount rate stands at 7.25 per cent.

While UK speculation on imminent cuts in base rates has cooled, many believe the government is likely to sanction easier borrowing conditions over the next few months to boost the recovery.

In Amsterdam, dealers said the Dutch central bank would stick to its policy of protecting the mark/guilder parity despite a string of recent independent rate cuts, led by the French central bank. Call money in Germany edged to 7 per cent from 6.93 per cent.

On UK money markets the Bank of England injected £922m into the banking system, after a forecast shortage of £950m.

While UK speculation on imminent cuts in base rates has cooled, many believe the government is likely to sanction easier borrowing conditions over the next few months to boost the recovery.

## FINANCIAL FUTURES AND OPTIONS

## LIVE LONG-TERM FINANCIAL FUTURES

Contract	Price	% Change
10-year Treasury	112.21	-0.01
5-year Treasury	112.21	-0.01
3-month Treasury	112.21	-0.01

## LIVE SHORT-TERM FINANCIAL FUTURES

Contract	Price	% Change
3-month Treasury	112.21	-0.01
6-month Treasury	112.21	-0.01
9-month Treasury	112.21	-0.01

## LIVE EUROPEAN FINANCIAL FUTURES

Contract	Price	% Change
10-year Euro	112.21	-0.01
5-year Euro	112.21	-0.01
3-month Euro	112.21	-0.01

## LIVE US FINANCIAL FUTURES

Contract	Price	% Change
10-year US	112.21	-0.01
5-year US	112.21	-0.01
3-month US	112.21	-0.01

## LIVE JAPANESE FINANCIAL FUTURES

Contract	Price	% Change
10-year Japan	112.21	-0.01
5-year Japan	112.21	-0.01
3-month Japan	112.21	-0.01

## LIVE AUSTRALIAN FINANCIAL FUTURES

Contract	Price	% Change
10-year Australia	112.21	-0.01
5-year Australia	112.21	-0.01
3-month Australia	112.21	-0.01

## LIVE NEW ZEALAND FINANCIAL FUTURES

Contract	Price	% Change
10-year NZ	112.21	-0.01
5-year NZ	112.21	-0.01
3-month NZ	112.21	-0.01

## LIVE SOUTH AFRICAN FINANCIAL FUTURES

Contract	Price	% Change
10-year SA	112.21	-0.01
5-year SA	112.21	-0.01
3-month SA	112.21	-0.01

## LIVE SINGAPOREAN FINANCIAL FUTURES

Contract	Price	% Change
10-year SG	112.21	-0.01
5-year SG	112.21	-0.01
3-month SG	112.21	-0.01

## LIVE HONGKONG FINANCIAL FUTURES

Contract	Price	% Change
10-year HK	112.21	-0.01
5-year HK	112.21	-0.01
3-month HK	112.21	-0.01

## LIVE TAIPEI FINANCIAL FUTURES

Contract	Price	% Change
10-year TW	112.21	-0.01
5-year TW	112.21	-0.01
3-month TW	112.21	-0.01

## LIVE BEIJING FINANCIAL FUTURES

Contract	Price	% Change
10-year CN	112.21	-0.01
5-year CN	112.21	-0.01
3-month CN	112.21	-0.01

## LIVE SHANGHAI FINANCIAL FUTURES

Contract	Price	% Change
10-year SH	112.21	-0.01
5-year SH	112.21	-0.01
3-month SH	112.21	-0.01

## LIVE HANGZHOU FINANCIAL FUTURES

Contract	Price	% Change
10-year ZH	112.21	-0.01
5-year ZH	112.21	-0.01
3-month ZH	112.21	-0.01

## LIVE NANJING FINANCIAL FUTURES

Contract	Price	% Change
10-year NJ	112.21	-0.01
5-year NJ	112.21	-0.01
3-month NJ	112.21	-0.01

## LIVE WUJIANG FINANCIAL FUTURES

Contract	Price	% Change
10-year WJ	112.21	-0.01
5-year WJ	112.21	-0.01
3-month WJ	112.21	-0.01

## LIVE XINJIANG FINANCIAL FUTURES

Contract	Price	% Change
10-year XJ	112.21	-0.01
5-year XJ	112.21	-0.01
3-month XJ	112.21	-0.01

## LIVE QINGHAI FINANCIAL FUTURES

Contract	Price	% Change
10-year QH	112.21	-0.01
5-year QH	112.21	-0.01
3-month QH	112.21	-0.01

## LIVE GUANGDONG FINANCIAL FUTURES

Contract	Price	% Change
10-year GD	112.21	-0.01
5-year GD	112.21	-0.01
3-month GD	112.21	-0.01

## FINANCIAL FUTURES AND OPTIONS

## LIVE LONG-TERM FINANCIAL FUTURES

Contract	Price	% Change
10-year Treasury	112.21	-0.01
5-year Treasury	112.21	-0.01
3-month Treasury	112.21	-0.01

## LIVE SHORT-TERM FINANCIAL FUTURES

Contract	Price	% Change
3-month Treasury	112.21	-0.01
6-month Treasury	112.21	-0.01
9-month Treasury	112.21	-0.01

## LIVE EUROPEAN FINANCIAL FUTURES

Contract	Price	% Change
10-year Euro	112.21	-0.01
5-year Euro	112.21	-0.01
3-month Euro	112.21	-0.01

## LIVE US FINANCIAL FUTURES

Contract	Price	% Change
10-year US	112.21	-0.01
5-year US	112.21	-0.01
3-month US	112.21	-0.01

## LIVE JAPANESE FINANCIAL FUTURES

Contract	Price	% Change
10-year Japan	112.21	-0.01
5-year Japan	112.21	-0.01
3-month Japan	112.21	-0.01

## LIVE AUSTRALIAN FINANCIAL FUTURES

Contract	Price	% Change
10-year Australia	112.21	-0.01
5-year Australia	112.21	-0.01
3-month Australia	112.21	-0.01

## LIVE NEW ZEALAND FINANCIAL FUTURES

Contract	Price	% Change
10-year NZ	112.21	-0.01
5-year NZ	112.21	-0.01
3-month NZ	112.21	-0.01

## LIVE SOUTH AFRICAN FINANCIAL FUTURES

Contract	Price	% Change
10-year SA	112.21	-0.01
5-year SA	112.21	-0.01
3-month SA	112.21	-0.01

## LIVE SINGAPOREAN FINANCIAL FUTURES

Contract	Price	% Change
10-year SG	112.21	-0.01
5-year SG	112.21	-0.01
3-month SG	112.21	-0.01

## LIVE HONGKONG FINANCIAL FUTURES

Contract	Price	% Change
10-year HK	112.21	-0.01
5-year HK	112.21	-0.01
3-month HK	112.21	-0.01

## LIVE TAIPEI FINANCIAL FUTURES

Contract	Price	% Change
10-year TW	112.21	-0.01
5-year TW	112.21	-0.01
3-month TW	112.21	-0.01

## LIVE BEIJING FINANCIAL FUTURES

Contract	Price	% Change
10-year CN	112.21	-0.01
5-year CN	112.21	-0.01
3-month CN	112.21	-0.01

## LIVE SHANGHAI FINANCIAL FUTURES

Contract	Price	% Change
10-year SH	112.21	-0.01
5-year SH	112.21	-0.01
3-month SH	112.21	-0.01

## LIVE HANGZHOU FINANCIAL FUTURES

Contract	Price	% Change
10-year ZH	112.21	-0.01
5-year ZH	112.21	-0.01
3-month ZH	112.21	-0.01

## LIVE NANJING FINANCIAL FUTURES

Contract	Price	% Change
10-year NJ	112.21	-0.01
5-year NJ	112.21	-0.01
3-month NJ	112.21	-0.01

## LIVE WUJIANG FINANCIAL FUTURES

Contract	Price	% Change
10-year WJ	112.21	-0.01
5-year WJ	112.21	-0.01
3-month WJ	112.21	-0.01

## LIVE XINJIANG FINANCIAL FUTURES

Contract	Price	% Change
10-year XJ	112.21	-0.01
5-year XJ	112.21	-0.01
3-month XJ	112.21	-0.01

## LIVE QINGHAI FINANCIAL FUTURES

Contract	Price	% Change
10-year QH	112.21	-0.01
5-year QH	112.21	-0.01
3-month QH	112.21	-0.01

## LIVE GUANGDONG FINANCIAL FUTURES

Contract	Price	% Change
10-year GD	112.21	-0.01
5-year GD	112.21	-0.01
3-month GD	112.21	-0.01

## MONEY MARKET FUNDS

## Money Market Trust Funds

Fund	Assets	Yield
First State	\$1.2B	7.5%
Fidelity	\$1.1B	7.4%
Putnam	\$1.0B	7.3%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%
Fidelity	\$1.1B	7.4%
First State	\$1.2B	7.5%

Fund	Assets	Yield
Putnam	\$1.0B	7.3%



**CANADA**

CANADA														
Sales	Stock	High	Low	Close	Sales	Stock	High	Low	Close	Sales	Stock	High	Low	Close
TORONTO														
4 pm close June 24														
Traded in cents unless marked S														
27750 Abbott P	\$145	145	144	+	28825 Echo Bay I	\$145	145	144	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
32085 Agrium S	\$12 1/2	12 1/2	12 1/2	+	1000 Enli S	\$9 1/4	9 1/4	9 1/4	+	16370 Knowledge	\$5	5	5	+
51159 Alcan S	\$12 1/2	12 1/2	12 1/2	+	1000 Empire	\$12 1/2	12 1/2	12 1/2	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
12850 Algon S	\$11 1/2	11 1/2	11 1/2	+	63373 Enbridge	\$12 1/2	12 1/2	12 1/2	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
42200 Algon S	\$10 1/2	10 1/2	10 1/2	+	4000 FPI Ltd	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
41120 Algon S	\$10 1/2	10 1/2	10 1/2	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
45186 Ato S	\$10 1/2	10 1/2	10 1/2	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
35300 Ato S	\$10 1/2	10 1/2	10 1/2	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
115500 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	25428 Holt Ind A	\$10 1/2	10 1/2	10 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	16370 Knowledge	\$5	5	5	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	30374 M&N Corp	\$25 1/2	25 1/2	25 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10370 Midcon S	\$35 1/2	35 1/2	35 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	29770 Miron S	\$20 1/2	20 1/2	20 1/2	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415	+	10000 Musco S	35	35	35	+
120200 Al St Mnt S	\$25	25	25	+	4500 F&I S	415	410	415						

## INDICES

[illegible]

## NEW YORK ACTIVE STOCKS

[illegible]

---

TOKYO - Most Active Stocks						
Thursday, June 24, 1993						
Stocks	Closing Traded	Change Prices on +/-		Stocks	Closing Traded	Change Prices on +/-
Suntory Int'l Ltd	10.50	1,050	+5	Haseki	2.10	-2
Kawasaki Steel	2.00	353	-4	Suntory Int'l Ltd	2.10	+8
Nippon Steel	2.60	388	+8	Mitsui Min & Sm	2.00	+18
NEC Corp	2.20	945	+3	Sanryo Elec	2.00	+30
Mitsubishi Hy	2.30	600	+2	Dai Nippon Print	2.00	+10

# IS THIS YOUR OWN COPY OF THE FINANCIAL TIMES?

Or do you rely on seeing someone else's? Every day the FT reports on the topics that matter to people doing business every day, in and from Europe.

We cover the latest European, U.S. and international news, and analyse the implications from a European perspective. In fact you'll find far more than finance in the FT.

No surprise then, that the Financial Times is read by over four times as many senior European businessmen and women as any other international newspaper.\*

Make sure you're one of them by getting your own copy of the newspaper delivered daily to your office.

\*Source: EBRS 1991

### SPECIAL INTRODUCTORY SUBSCRIPTION

**SPECIAL INTRODUCTORY SUBSCRIPTION:**

**TWELVE FREE ISSUES**  
**DELIVERED TO YOUR OFFICE**

To: Gillian Hart, Financial Times (Europe) GmbH, Nibelungenplatz 3, 6000 Frankfurt/Main 1, Germany.

YES, I would like to subscribe to the Financial Times, and enjoy my first 12 issues free. I will allow up to 21

days before delivery of my first copy. Please enter my subscription for 12 months at the following rate:

Austria	ÖS 5,500	France	FFR 1,950	Luxembourg	LFR 12,500	Spain	PTS 56,000
---------	----------	--------	-----------	------------	------------	-------	------------

Address to which I would like my Financial Times delivered:

Belgium	BFR 12,500	Germany	DM 700	Netherlands	DFL 141	Sweden	SEK 2,100
Denmark	DKK 3,020	Greece**	DR 12,800	Norway	NOK 2,300	Switzerland	SFR 660

Finland FMR 1.980 Italy LIT 560.000 Portugal ESC 57.000 Turkey TL 1.000/ltan

☐ me    ☐ Eurocard/VISA Account    Expiry Date \_\_\_\_\_ Signature \_\_\_\_\_ Done \_\_\_\_\_  
*No order shipped without a signature* F1

\*Country codes are assigned by the country in which they are issued. Subsequent PAs will reflect the full name of the country.

\*Currency rates are subject to change. The rates shown are for the purpose of illustration only. The actual rates may vary. The rates are for the purpose of illustration only. The actual rates may vary. The rates are for the purpose of illustration only. The actual rates may vary.

To subscribe to the FT in North America (including New York) Tel 212 512 2000, Fax 212 512 2001, Tel 212 512 1711, Fax 212 512 1712.

---

ENTRADA 25 (#170221) 25/06/93, EUR, 41,1

WSM EUR25(#170221) 20100101

[illegible]



**2004**

**Continued on next page**

1-800-451-7243



# NYSE COMPOSITE PRICES

4 pm close June 24

Stock	High	Low	Open	Close	Change
22 1/2% S. & P. 500	128.75	128.50	128.75	128.75	+0.25
20% S. & P. 500	128.50	128.25	128.50	128.50	+0.25
15% S. & P. 500	128.25	128.00	128.25	128.25	+0.25
10% S. & P. 500	128.00	127.75	128.00	128.00	+0.25
5% S. & P. 500	127.75	127.50	127.75	127.75	+0.25
0% S. & P. 500	127.50	127.25	127.50	127.50	+0.25
22 1/2% S. & P. 500	128.75	128.50	128.75	128.75	+0.25
20% S. & P. 500	128.50	128.25	128.50	128.50	+0.25
15% S. & P. 500	128.25	128.00	128.25	128.25	+0.25
10% S. & P. 500	128.00	127.75	128.00	128.00	+0.25
5% S. & P. 500	127.75	127.50	127.75	127.75	+0.25
0% S. & P. 500	127.50	127.25	127.50	127.50	+0.25

# AMEX COMPOSITE PRICES

4 pm close June 24

Stock	High	Low	Open	Close	Change
22 1/2% S. & P. 500	128.75	128.50	128.75	128.75	+0.25
20% S. & P. 500	128.50	128.25	128.50	128.50	+0.25
15% S. & P. 500	128.25	128.00	128.25	128.25	+0.25
10% S. & P. 500	128.00	127.75	128.00	128.00	+0.25
5% S. & P. 500	127.75	127.50	127.75	127.75	+0.25
0% S. & P. 500	127.50	127.25	127.50	127.50	+0.25

# GET YOUR FT DELIVERED TO YOUR HOME OR OFFICE IN GERMANY.

A subscription hand delivery is available in all major cities throughout Germany. We will deliver your daily copy of the FT to your home or to your office at no extra charge to you. If you would like to know more about subscribing please call Karl Capp for further details on Frankfurt Tel: 0130 5351, Fax: 069 5964481.



Perrier bottle ends with something for everyone

# NASDAQ NATIONAL MARKET

4 pm close June 24

Stock	High	Low	Open	Close	Change
22 1/2% S. & P. 500	128.75	128.50	128.75	128.75	+0.25
20% S. & P. 500	128.50	128.25	128.50	128.50	+0.25
15% S. & P. 500	128.25	128.00	128.25	128.25	+0.25
10% S. & P. 500	128.00	127.75	128.00	128.00	+0.25
5% S. & P. 500	127.75	127.50	127.75	127.75	+0.25
0% S. & P. 500	127.50	127.25	127.50	127.50	+0.25



## AMERICA

## Futures related buying helps Dow to advance

## Wall Street

AFTER two days of losses equities turned higher yesterday morning, helped by a round of futures-related program buying, writes Karen Zagor in New York.

At 12.30 pm, the Dow Jones Industrial Average was up 11.90 to 3,478.71. The more broadly based Standard & Poor's 500 was 1.76 higher at 444.96, while the Amex composite eased 0.62 at 434.08, and the Nasdaq composite was up 2.77 at 887.56. Trading volume on the NYSE was more than 130m shares by 12.30 pm, and rises outnumbered declines by 969 to 748.

On Wednesday, the Dow dropped 30.72 to 3,468.81 after falling 13.29 on Tuesday.

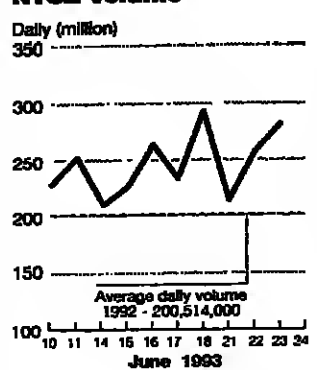
The stock market, which was depressed by Wednesday's bearish economic data, shrugged off the morning's report that initial jobless claims for the week ended June 19 had risen by 8,000. Most analysts had expected claims to fall by about 1,000.

Shares in Goodyear Tire, the last of the big US-owned tyre companies, jumped \$2 to \$40.75 in active trading on the back of encouraging second quarter net earnings predictions of \$130m to \$140m, compared with \$106.9m a year earlier. In the last year, the stock has traded

in a range of \$27 to \$41.

A number of pharmaceutical stocks were actively traded including Glaxo Holdings, which eased \$4 to \$16. Johnson & Johnson added \$4 to \$41.4, Merck rose \$4 to \$38.6 and Schering-Plough rose \$1 to a 52-week high of \$70.4. In the steel sector, USX-US Steel Group tumbled \$2 to \$40.4 after the company filed for an offering of 9m common shares.

## NYSE volume



The athletic shoe maker, Nike, held steady at its 52-week low of \$54. The stock took a battering earlier this week after the company issued a profits warning.

In the Nasdaq market, shares in Digital Microwave plunged \$3 to \$34 on warnings of a possible first quarter deficit.

Merrill Lynch cut its investment rating on the stock to short-term neutral from above average.

Shares in Sun Microsystems firmed \$1 to \$25.7 after the company said that it plans to repurchase about 9.5 per cent of its common stock in a buy-back funded from available working capital.

Shares in two semiconductor companies, Advanced Micro Devices and Intel, lost ground after the stocks were downgraded by a PaineWebber analyst. Advanced Micro Devices fell \$4 to \$20.7 and Intel lost \$1 to \$33.4.

Motorola gained \$1 to \$84 after the company's advertising supplement in the Wall Street Journal triggered fears that its new PowerPC chips would pose a threat to other manufacturers in the semiconductor field.

## Canada

TORONTO moved ahead in quiet dealings as the market consolidated its recent solid rally. By noon the TSE 300 composite was 6.68 higher at 3,858.31 in turnover of C\$312m. Advancing stocks outpaced declines 309 to 253, with 283 issues steady.

The precious metals index rose 69.30, or 0.8 per cent, to \$722.62, defying a slide in gold futures.

## EUROPE

## Interest rate cuts come into prospect

INTEREST rate cuts came into prospect again in most bourses, and happened in Copenhagen. In Frankfurt, however, depression seemed to be setting in on this score, writes Our Markets Staff.

PARIS climbed on rate cut hopes and foreign buying, even though today's meeting between French and German monetary authorities was postponed. The CAC 40 index rose 30.89, or 1.1 per cent to 1,963.30, turnover holding at a high of 1.1 billion.

But it was not all plain sailing for interest rate sensitive stocks. In banks, BNP certificates fell FF14 to FF15.3 as it forecast a slump in first half profits for 1993 and blamed provisions against both sovereign and small business loans.

Other news was better. Alcatel Alsthom gained FF11 at FF16.77 as it confirmed that it expected to maintain profits this year. Peugeot extended its gains after Wednesday's agn, rising FF10 to FF15.59.

The strength of the dollar, meanwhile, lifted Lafarge and Saint Gobain, up FF14.50 to FF13.88 and FF16.40 to FF14.99.90 respectively. But Canal Plus continued to fall, losing another FF21 to FF11.250, this time after

rumours that it will lose the privilege of broadcasting films only 12 months old.

FRANKFURT fell on the poor state of German economy and on receding rate cut hopes, the DAX index closing 13.10 lower at 1,686.29 as turnover declined from DM7.7bn to DM6.9bn.

Banks fell in unison. Deutsche Bank losing DM10.80 to DM676.20. However, the weakness of the D-Mark now extends back to mid-April, and banks have been relatively poor performers over that period. The most interest rate-sensitive, Bayernrhop and Bayernverein, dropped DM5 to DM393.50 and DM9.50 to DM415, down by 8.1 and 9.9 per cent respectively since last March 31.

There were still one or two winners. Lufthansa climbed DM3 to DM113 after a large foreign order. In a mixed automotive sector, Volkswagen rose DM5.30 to DM356.30.

MILAN lost ground, disappointed at the failure of unions, employers and government to produce any deal on labour costs. The Comit index shed 2.77 to \$34.63, but selling pressure was light as the market began to concentrate on the prospects for a further cut in Italian interest rates.

## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
June 24	Hourly changes										
FT-SE Eurotrack 100		1200.10	1200.91	1199.98	1198.31	1197.54	1197.54	1197.81	1199.58		
FT-SE Eurotrack 200		1251.49	1252.53	1254.44	1251.76	1248.70	1250.77	1250.28	1251.56		
		June 23	June 22	June 21	June 20	June 19	June 18	June 17			
FT-SE Eurotrack 100		1197.17	1198.69	1193.31	1186.72	1182.68	1182.68	1182.68			
FT-SE Eurotrack 200		1249.23	1253.34	1250.44	1242.58	1242.58	1242.58	1242.58			

Base index 1000 (1990=100) High/Low: 100 - 1201.26 200 - 1255.67 Low/Low: 100 - 1185.00 200 - 1240.25

Olivetti put in a strong performance, rising 1.85 or 6.5 per cent to fix at L1.385 on news that its L903bn rights issue had been fully taken up by investors. It was also boosted by hopes that it will be successful in its bid to manage cellular telephone operations once the state telecommunications sector is opened up.

RAS, the insurer, dipped L200 to L27.313, its 73 per cent fall in profits proving in line with market expectations. BCI was L62, easier at L4.882, although it said that first half profits were much better than those for the same 1992 period.

ZURICH's consolidation proved short lived, the market returning to a record high after Wednesday's dip. The SMI index finished 13.2 ahead at 2,336.1.

Early hopes for lower rates were reinforced by reports that

France and Germany would meet on Friday to discuss co-ordinated interest rate cuts, but the meeting was postponed. Nevertheless, banks were beneficiaries of the focus on rates. UBS bearers, which topped the active list, rose SF22 to SF10.72.

Bearers shares in Baer Holding firmed SF35 to SF13.15 after the bank said that its consolidated profit in the first half of 1993 would equal the profit for the whole of 1992.

AMSTERDAM was mixed, disappointed that there would be no concerted Franco-German move on interest rates, but still supported by the strength of the dollar. The CBS Tendency index eased 0.2 to 110.7.

The publishing sector was in demand. VNU added 60 cents to F113.60 on news that it has

taken a 38 per cent stake in a Dutch commercial television station. Elsevier gained F1.00 to F113.60.

Chemicals issues were mixed. DSM losing F1.00 to F19.60 after news that it will curtail its plastics and hydrocarbons production. But also added 50 cents to F113.60 on plans to double production capacity at two of its Dutch fibre producing plants.

COPENHAGEN shook off its recent lethargy as the central bank cut its 14-day repo rate by 15 basis points to 7.55 per cent. The KFX index closed 0.38 higher at 88.94.

Danisco rose DKR4 to SKR735, while Moeller's D/S 1912 A and B rose DKR142 and DKR2,000 respectively to DKR108,000 and DKR107,500.

ISTANBUL took its series of consecutive all-time highs to its sixth in succession and the eleventh this month, the market index rising 15.4, or 1.1 per cent to 11,507.5.

TEL AVIV dropped for the fourth consecutive session, mutual funds acting for the general public selling, while provident and pension funds were the dominant buyers as the Mishkanim blue chip shares index lost 2.07 to 128.20 in turnover of Shk210m.

## Foreign ownership talk brings Jakarta to life

William Keeling on this year's surge in Indonesia

THE Indonesian stock market tends to catch pundits unawares. After an unalloyed crash in 1991, the market was all but written off as a backwater of poor earnings growth, low turnover and ceaseless scandal.

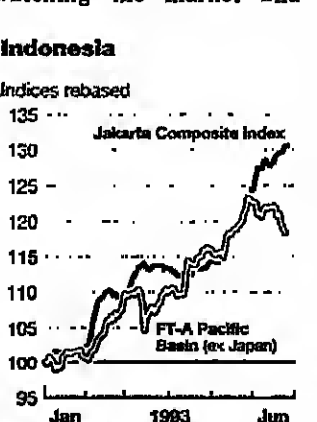
But like one of the archipelago's many volcanoes, equities have bubbled back into life. Since the new year the Jakarta Composite Index has risen by 31 per cent to yesterday's 1993 high of 358.39. While this is still far below its 1990 peak of 682, local and foreign investors alike are rediscovering their appetite for stocks.

Much of the recent gain has been prompted by government officials suggesting that the limit on foreign ownership - currently set at 49 per cent of companies' listed shares - will be raised, probably to 60 to 50 per cent. In the belief that foreign fund managers will grab at the opportunity to increase their Indonesian exposure, local investors have been buying stock.

In the last month, daily turnover has consistently exceeded Rp500bn, considerably better than the Rp200bn (\$9.6m) or less averaged in quieter periods. The top dealing houses may now be turning a profit for the first time in a year, allowing formerly disgruntled brokers to wear their Mont Blanc pens with pride.

How long the bullish smiles will remain is an open question. Many brokers fear that local interest will wane once the foreign ownership limit is raised, only returning on the back of a fresh and spicy rumour. Others argue that the arrival of new foreign money

will push the index up, attracting more locals into the game. Mr Peter Arkell, Indonesia specialist at Barclays de Zoete Wedd in London, says the point is close where the internal dynamics of the market will tie investors in place. Indonesian investors will 'start watching the market and



spreading rumours like Malaysia and Hong Kong", he adds.

A bullish outlook is also supported by evidence that the fundamentals of the Indonesian economy are improving. Whilst the had debts of the banking system are disturbingly high, interest rates are coming down, and inflation after an initial spurt at the start of the year, appears to be under control. Foreign donors are expected to pledge about \$5bn to Indonesia for the next year when they meet in Paris on Monday.

There is a danger, however, that bad news is being glossed over, a concern heightened by the lack of bearish brokers in town. Economists warn of a

falling off of private direct investment and call into question the government's policy of subsidising state-owned high-technology industries.

On the corporate scene, many companies remain highly geared and 1993 results were generally poor, with Astra International, the automotive conglomerate and the market's second largest company, a typical example.

While the purchase of a stake this week by Toyota, of Japan, has lifted its ownership crisis, Astra remains hounded by poor sales and more than \$800m in foreign debt. Yet its share price has appreciated by 55 per cent in the last six months.

An indication of the strength of investor sentiment will be the response to a forthcoming tranche of new issues, including Barito Pacific, a leading timber company headed by the politically well connected Mr Prajogo Pangestu. Barito Pacific is expected to raise \$300m, equal to the total that was raised by all 16 new issues last year, and valuing the business at \$3bn.

It may be that Indonesia is coming into form at the right time, given the stagnant performance of the economy, the dal-ridden Thai market and the political turmoil in Japan. As Mr Anthony Davies, managing director of Baring Securities Indonesia, explains, American unit trusts are currently awash with cash and looking to invest. "Unit trust subscriptions are at record levels, and if their managers put just a tiny bit into Indonesia the market will go up," he says.

## ASIA PACIFIC

## Japanese mining issues gain on Soros tale

## Tokyo

ANOTHER strong day for the futures market prompted technical buying, and the Nikkei average gained ground on support by public funds and dealers, writes Emiko Terazono in Tokyo.

The Nikkei was finally up 132.55 at 19,685.07, after opening at the day's low of 19,501.46 and hitting a high of 19,729.65 in the afternoon. Volume remained almost flat, at 250m shares, against 244m.

Advances led declines by 868 to 179, with 107 issues unchanged. The Toxip index of all first section stocks rose for the third consecutive day, climbing 21.69 to 1,584.08. In London the ISE-Nikkei 50 index added 4.42 at 1,203.70.

The bond market closed higher thanks to the stronger yen, prompting renewed hopes of monetary easing by the Bank of Japan. The dollar closed Y197 down at Y108.60, while the yield on the No 145 10-year benchmark bond fell 3.5 basis points to 4.425 per cent.

Traders said public fund support limited the downside for the Nikkei, but that the unexpected weakness in the economic recovery had limited the prospects of a rise above the 20,000 level.

Mr Takatoshi Okuyama at Daiwa Securities expects the index to move between 19,000 and 20,000 in the near term. "Market participants still cannot evaluate the implications of the political upheaval," he added.

Mining issues were popular on rumours that Mr George Soros was once again buying the gold market. Sumitomo

## SOUTH AFRICA

GOLDS attracted strong local interest after the sharp overnight bullion rally, and the index gained 89, or 5.3 per cent, at 1,781, after an intra-day high of 1,806. Industrials put on 8 at 4,695 and the overall index rose 33 to 4,026.

Metal Mining was the most active issue of the day, forging ahead Y57 to Y1,030, while Mitsui Mining and Smelting rose Y18 to Y515.

The higher yen supported electric power utilities, which gained 2.74 per cent on the day. Tokyo Electric Power put on Y30 to Y3,550. High-technology exporters were lower.

Short-covering helped steel issues. Nippon Steel moved up Y6 to Y366 and Sumitomo Metal Y8 to Y330. Uniden, a mobile phone maker, appreciated Y140 to Y3,090 on reports that it had received approval for its mobile phones from the Chinese government.

Hosiden, a consumer electronics parts maker, rose Y70 to Y2,040 as investors were encouraged by the US decision

to lift the anti-dumping duty on Japanese high performance liquid crystal displays.

In Osaka, the OSE average ended 249.56 firmer at 21,773.03 in volume of 26.6m shares.

## Roundup

THE REGION mostly turned easier. Hong Kong and Taiwan were closed for public holidays.

AUSTRALIA was marginally higher as stronger bullion prices drove golds, taking the sector index up 45.1 to 1,775.0. The All Ordinaries index edged 0.9 ahead to 1,699.7 in heavy turnover of A\$412.1m.

Placer Pacific appreciated 21 cents to A\$2.76. News Corporation moved forward 9 cents to A\$7.54 on expectations of strong profits figures for

the current financial year.

SINGAPORE suffered a wave of selling in nervous afternoon dealings after Wednesday's rebound, and the Straits Times Industrial index fell 20.21, or 1.1 per cent, to 1,770.90. The nervous tone was attributed to reports of heightened tension on the Iran-Iraq border.

BANGKOK was also depressed by reports of heightened tension in the Gulf and the SET index weakened 16.25, or 1.8 per cent, to 894.03.

Bangkok Bank of Commerce shed Bt2.25 to Bt22.50 and NTS Steel lost Bt2 to Bt53 after the exchange authorities said that trades in the two issues must be settled in cash, instead of the normal policy of half cash and half credit, following recent "irregular movements".

SEOUL saw continued profit-taking in blue chip manufacturers and financial issues but the market was carried higher by some healthy demand for small and medium-capitalisation shares. The composite index added 0.42 at 762.95.

BOMBAY began firmly but the advance was reversed after mid-session on rumours that allies of Prime Minister PV Narasimha Rao's government were planning to withdraw support. The BSE index closed 6.51 down at 2,228.55.

KUALA LUMPUR extended its downward correction and the composite index dropped 16.30, or 2.3 per cent, to 701.66, the mood still soured by news that the authorities were investigating alleged trading irregularities.

# Get your hands on other companies' profits.

The FT's Annual Reports Feature, from next Tuesday.

For four days, the Financial Times will be running a special colour feature in the Company and Markets section, featuring the Annual Reports of leading UK and International companies, together with a summary of each company's activities and results.

All you have to do is decide which reports you want and then fill in the form provided.

It's just one more way you can profit from the FT.

FT. Because business is never black and white.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		WEDNESDAY JUNE 23 1993										TUESDAY JUNE 22 1993										DOLLAR INDEX																																															
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Div. %	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Div. %	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Div. %	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Div. %																																				
Australia (88)																																		181.57	-2.4	132.47	90.77	115.84	123.36	-1.2	3.67	134.78	135.17	94.85	118.89	130.94	144.18	117.39	147.74	148.55	+0.2	140.57	102.50	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78				
Austria (11)																																		148.55	+0.2	140.57	102.50	130.78	130.78	+0.3	1.46	148.20	148.65	104.32	130.78	130.78	130.78	130.78	130.78	130.78	130.78	+0.2	140.57	102.50	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78		
Belgium (42)																																		143.69	+1.2	144.65	99.11	125.49	123.29	+0.7	4.84	142.02	142.47	95.98	125.30	141.41	158.76	131.18	171.42	143.01	+0.1	140.57	102.50	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78			
Canada (106)																																		130.01	+0.1	130.00	89.89	114.46	120.59	+0.4	2.78	129.83	130.23	91.38	114.54	120.10	130.01	111.41	124.52	131.20	+0.1	130.00	89.89	114.46	120.59	120.59	120.59	120.59	120.59	120.59	120.59	120.59	120.59	120.59	120.59	120.59			
Denmark (33)																																		213.20	-0.8	214.87	147.10	187.71	187.88	-0.8	1.20	214.43	215.09	150.99	189.18	189.42	225.84	185.11	238.80	213.20	-0.8	214.87	147.10	187.71	187.88	187.88	187.88	187.88	187.88	187.88	187.88	187.88	187.88	187.88	187.88	187.88			
Finland (23)																																		185.83	-1.8	88.42	59.22	75.57	102.13	-0.8	1.18	87.25	87.33	61.42	76.98	102.90	100.92	65.50	76.38	185.83	-1.8	88.42	59.22	75.57	102.13	102.13	102.13	102.13	102.13	102.13	102.13	102.13	102.13	102.13	102.13	102.13			
France (67)																																		152.03	+0.6	153.07	104.89	133.84	135.75	+0.3	3.33	151.16	151.63	104.38	125.30	141.41	158.76	131.18	171.42	143.01	+0.1	140.57	102.50	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78			
Germany (62)																																		109.49	+0.2	110.24	75.55	90.40	96.40	+0.0	2.20	109.24	109.58	79.90	96.37	109.49	110.24	75.55	90.40	96.40	+0.2	110.24	75.55	90.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40	96.40			
Hong Kong (55)																																		286.16	+0.2	288.14	17.45	251.87	284.96	+0.4	3.31	285.68	288.57	20.01	252.06	283.82	301.61	218.62	251.87	284.96	+0.2	288.14	17.45	251.87	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96	284.96		
Ireland (17)																																		159.59	+0.3	159.68	109.42	139.63	150.63	+0.2	3.31	158.08	158.57	111.26	139.48	154.84	170.40	129.28	157.87	159.59	+0.3	159.68	109.42	139.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63	150.63		
Japan (40)																																		142.06	+2.5	143.04	96.02	125.09	96.02	+0.5	0.85	138.08	139.03	67.56	96.02	125.09	96.02	125.09	96.02	125.09	+2.5	143.04	96.02	125.09	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02	96.02		
Malaysia (50)																																		323.56	-2.2	325.78	72.38	484.87	322.38	-2.1	2.09	330.18	331.71	231.72	259.24	323.26	349.34	251.66	323.56	72.38	-2.2	325.78	72.38	484.87	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38	322.38		
Mexico (16)																																		1490.20	-1.6	1500.41	1023.17	1312.04	507.69	-1.5	1.35	1514.18	1516.88	1065.77	1335.61	5152.81	1413.20	1413.20	1413.20	1413.20	-1.6	1500.41	1023.17	1312.04	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	507.69	
Netherlands (24)																																		146.20	+0.2	146.20	102.50	130.78	130.78	+0.2	1.46	145.78	146.20	102.50	130.78	130.78	130.78	130.78	130.78	130.78	+0.2	146.20	102.50	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78	130.78		
New Zealand (13)																																		49.03	-0.2	49.36	33.83	43.17	43.83	+0.3	4.61	48.11	48.68	110.96	146.80	144.25	167.12	150.39	160.88	49.03	-0.2	49.36	33.83	43.17	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83	43.83		
Norway (22)																																		152.88	+0.6	153.94	105.46	134.61	148.06	+0.3	1.78	152.13	152.60	107.08	134.22	147.69	166.21	152.88	105.46	134.61	+0.6	153.94	105.46	134.61	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06	148.06		
Singapore (38)																																		248.05	+0.8	248.73	189.08	215.75	184.06	+0.8	1.87	243.14	243.90	171.14	214.51	163.25	252.72	207.04	222.50	248.05	+0.8	248.73	189.08	215.75	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	184.06	
South Africa (38)																																		192.08	-0.5	194.32	128.11	198.69	198.69	-0.5	1.54	193.08	193.69	135.50	170.35	199.83	201.01	144.72	192.08	128.11	-0.5	194.32	128.11	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	198.69	
Spain (49)																																		127.73	-0.5	128.61	86.18	112.46	124.88	-0.8	4.72	128.90	129.40	80.73	112.73	128.07	132.82	115.23	127.73	86.18	-0.5	128.61	86.18	112.46	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	124.88	
Sweden (18)																																		155.82	-2.2	156.76	114.27	145.92	158.36	-1.3	1.78	160.41	159.94	130.73	118.24	149.47	160.79	149.47	155.82	114.27	-2.2	156.76	114.27	145.92	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	158.36	
Switzerland (54)																																		125.33	+0.2	126.19	86.48	110.38	117.02	-0.2	1.98	122.02	123.41	88.00	110.32	117.27	123.36	108.51	125.33	86.48	+0.2	126.19	86.48	110.38	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	117.02	
United Kingdom (219)																																		173.48	-0.5	174.87	119.68	172.82	174.77	-0.2	3.97	174.43	174.67	122.71	133.88	174.87	173.48	119.68	172.82	174.77	-0.5	174.87	119.68	172.82	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77	174.77		
USA (516)																																		161.18	+0.5	162.40	124.99	159.51	161.16	+0.5	2.83	162.15	162.71	122.76	150.01	162.15	161.18	124.99	159.51	161.16	+0.5	162.40	124.99	159.51	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16	161.16		
Europe (761)																																		142.72	+0.0	143.70	98.47	128.68	136.06	-0.0	3.28	142.73	143.22	100.50	125.97	136.06	148.02	133.92	142.72	98.47	+0.0	143.70	98.47	128.68	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	136.06	
Nordic (114)																																		157.23	-1.6	159.31	108.49	138.43	151.19	-1.0	1.58	158.15	160.28	112.48	140.97	158.81	171.17	142.13	157.23	108.49	-1.6	159.31	108.49	138.43	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	151.19	
North America (719)																																		144.50	+0.2	144.58	99.86	127.21	117.54	+0.2	1.88	142.77	143.22	100.50	125.97	136.06	148.02	133.92	144.50	99.86	+0.2	144.58	99.86	127.21	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	
Pacific Basin (719)																																		144.50	+0.2	144.58	99.86	127.21	117.54	+0.2	1.88	142.77	143.22	100.50	125.97	136.06	148.02	133.92	144.50	99.86	+0.2	144.58	99.86	127.21	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	117.54	
North America (827)																																		177.96	+0.5	178.18	122.60	166.71	177.02	-0.5	2.82	178.68	179.44	125.46	157.85	177.01	182.38	171.51	162.00	177.96	+0.5	178.18	122.60	166.71	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02	177.02
Europe Ex. UK (542)																																		123.80	+0.3	124.45	85.50	108.86	114.24	-0.1	2.78	123.33	123.61	66.75	108.74	114.04	128.65	112.51	123.80	85.50	+0.3	124.45	85.50	108.86	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	114.24	
Pacific Ex. Japan (43)																																		184.12	-0.5	185.38	120.30	158.15	116.29	-0.2	2.02	183.66	184.13	130.84	171.06	184.08	192.70	172.69	184.12	120.30	-0.5	185.38	120.30	158.15	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29
World Ex. US (680)																																		145.30	+0.4	145.74	100.00	127.85	116.29	-0.2	2.02	143.66	144.13	130.84	171.06	184.08	192.70	172.69	145.30	100.00	+0.4	145.74	100.00	127.85	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	116.29	
World Ex. Japan (1709)																																		156.20	+0.5	157.27	107.76	137.54	138.20	-0.1	2.83	155.45	155.94	109.25	137.17	138.93	162.74	154.29	156.20	107.76	+0.5	157.27																	



## NEWS: EUROPE

## Bosnian leader urged to drop boycott of talks

By Frances Williams in Geneva

MR Alija Izetbegovic, Bosnia's president, is under mounting pressure from all sides, including his own, to abandon his boycott of peace talks in Geneva, where the three Bosnian factions are discussing a Serb and Croat plan to divide the country into three loosely connected ethnic republics.

The seven Bosnian presi-

dency members in Geneva for the talks said yesterday they were taking collective charge of the negotiations on Bosnia's future and would not rule out any ideas that could lead to a durable and just peace.

Lord Owen, the European Community mediator, said he had phoned Mr Izetbegovic in Sarajevo, leaving no doubt he urged him to take part in the talks. Warning that Bosnia

could be "literally dismembered and destroyed" if the conflict continued, Lord Owen said crucial leaders of Bosnia's Muslims must be involved in the negotiations.

The Bosnian presidency, minus Mr Izetbegovic and his deputy, Mr Ejup Ganic, left for Zagreb yesterday and will meet the EC "troika" of foreign ministers in Brussels tomorrow. Members plan to return to

Geneva for talks on Monday with Lord Owen and Mr Thorvald Stoltenberg, the United Nations mediator.

Mr Franjo Boras, a Croat and presidency head in Mr Izetbegovic's absence, yesterday denied any "coup d'état", citing Bosnia's constitution which stipulates a collective presidency with the rotating president only *primus inter pares*. Mr Boras became "act-

ing president" after Mr Fikret Abdic, a Muslim critic of Mr Izetbegovic, waived his rights under an alphabetical order rule.

Presidency members said they were listening to all ideas and would consult with political groups in Bosnia before taking any decisions. Mr Abdic rejected accusations that the presidency, which includes Serbs and Croats, was involved

in a "sell-out" of Muslims.

Mr Boras said Wednesday's meeting with the Serbian and Croatian presidents was largely concerned with nine constitutional principles on which a confederal state would be based. These principles, already agreed between the Serb and Croat sides and the international mediators, provide similar guarantees for freedom of movement, human

rights and demilitarisation to the nine principles in the ill-fated Vance-Owen plan for 10 autonomous provinces.

Unlike those provinces, the constituent republics could enter into separate agreements with foreign states unless this could "damage the interests of other republics". This would let Serbs and Croats have economic and political links with their "mother" countries.

## Italy ends political control of television

THE Italian parliament yesterday approved legislation to end political control of the state-run Rai broadcasting organisation, writes Robert Graham in Rome.

The Rai board, which controls three television channels and radio, will be cut from 18 to five and appointments to it will no longer be based on party influence.

Until now, the first television channel has been controlled by the Christian Democrats, the second by the Socialists and third by the Communists. The legislation is a stop-gap measure pending a far bigger shake-up in the organisation of television.

## Party may get new name

MR Mino Martinazzoli, the Italian Christian Democrat (DC) leader, is expected to announce plans today to rename the party, writes Robert Graham.

He has apparently decided that this is the best way of signalling his desire to change. So far, his efforts to revamp the party since taking over from Mr Arnaldo Forlani last autumn has met strong resistance.

The DC's poor showing in recent municipal elections has been widely attributed to its identification with the worst excesses of the corruption scandals. All the top party figures allegedly involved in taking bribes have refused to resign.

## Montedison taken to task

The European Commission said yesterday that Montedison, the Italian chemical giant, broke EC rules by preventing customers from shopping across borders for its cheapest weedkiller, AP reports from Brussels.

It imposed no fine, but ruled that companies could not carve up markets for a product by marketing slightly different versions in different countries.

Between 1983 and 1988, Montedison gave its German distributor Stahler exclusive rights to its herbicide Digermin which was a slightly different, and more expensive, version of the original Italian product. Montedison and Stahler prevented customers in Germany from buying the Italian herbicide as they refused to put the Italian product on the German market.

## Winners and losers in EEA

The Nordic and Alpine countries believe their iron and steel industries, along with the food and agriculture sectors, will be the chief losers in the planned free trade area with the EC, David Marsh reports.

However, the chemicals industry, electronics, electronics and tourism are all expected to benefit when the European economic area becomes operational later this year.

A survey of 300 leading companies from members of the European Free Trade Association shows enthusiasm for a single European currency.

## Irish to end bar on homosexuals

Homosexuality was set to be decriminalised in Ireland last night, after a bill to amend the Offences Against the Person Act, dating from 1861, received cross-party support in parliament. Tim Cooney reports from Dublin. Private homosexual acts between consenting adults over 17 years will no longer be criminal.

THE FINANCIAL TIMES  
Published by The Financial Times  
Europe GmbH, Nibelungenplatz 3,  
4000 Frankfurt am Main 1, Germany.  
Telephone: 49 69 156 150. Fax: 49 69  
2964481. Telex: 416193. Represented by  
Edward Hugo, Managing Director,  
Financial Times, Admiral-Schubert-  
Strasse 3a, 6078 Neu-Isenburg 4 (owned  
by Hürthgen International).  
Responsible Editor: Richard Lambert,  
c/o The Financial Times Limited,  
Number One Southwark Bridge,  
London SE1 9HL, UK. Shareholders of  
the Financial Times (Europe) Ltd.  
are: The Financial Times (Europe) Ltd.  
London and F.T. (Germany)  
Adressdruck Ltd, London. Shareholder  
of the above mentioned two companies  
is: The Financial Times Limited,  
Number One Southwark Bridge,  
London SE1 9HL. The Company is  
incorporated under the laws of England  
and Wales. Chairman: D.C.M. Bell.  
FRANCE  
Publishing Director: J. Rolley, 168 Rue  
de Rivoli, F-75004 Paris Cedex 01.  
Telephone: (01) 4297-0621. Fax: (01)  
4297-0629. Printer: S.A. Nord Edito,  
1571 Rue de Calixte, F-93100 Rosbait  
Cedex 1. Editor: Richard Lambert.  
ISSN: ISSN 1148-2753. Commission  
D'Enregistrement No 67808D.  
Financial Times (Scandinavia) Ltd,  
Vimleiskäftet 42A, DK-1161  
Copenhagen. Telephone 33 13 44 41.  
Fax 33 93 35 35.



Abdic: reviled in Sarajevo

## Canny survivor ready for carve-up deal

Laura Silber on the local hero on whom mediators are pinning their hopes

REVILED in Sarajevo as a traitor, Mr Fikret Abdic believes that he can save Bosnia's Muslims from annihilation.

Mr Abdic, 47, has emerged from a long silence in his home town of Velika Kladusa in north-west Bosnia to challenge President Alija Izetbegovic for leadership of the Muslims.

The bid is backed by the two international mediators, Lord Owen and Thorvald Stoltenberg, who have been frustrated by the intransigence of Mr Izetbegovic, who is clinging to the idea of a united Bosnia, which is longer on the western agenda.

The mediators are looking for an alternative Muslim to cut a deal with Bosnian Serbs and Croats on partition of the republic.

This week Mr Abdic made clear he

was willing to do the job. Asked about the proposal for a three-way partition, Mr Abdic said no plan should be rejected out of hand, in defiance of Mr Izetbegovic, he joined a Bosnian presidency delegation to Geneva to begin talks on the carve-up.

Mr Abdic is no newcomer to the political scene. In his native Cazin, a densely-populated entirely Muslim region of north-west Bosnia, he is known as Baho - Daddy in the local language. In elections for the Bosnian presidency in 1990 he won 1.2m votes - more than Mr Izetbegovic, who nevertheless became the first to hold the rotating position. Less religious than Mr Izetbegovic, Mr Abdic was always first and foremost a communist entrepre-

neur. He is credited with massively enriching Cazin's Krajina, one of Bosnia's poorest regions, by building up Agrokomerc, an agroindustrial plant. His fortunes plummeted when he was imprisoned in 1987 for issuing \$300m in unbacked promissory notes, Yugoslavia's biggest financial scandal.

Mr Abdic's supporters claimed he was a political prisoner framed by jealous rivals in the ruling communist party. Others said he was just one of the country's more successful white collar criminals. In any case, his stint in jail sent his popularity soaring.

However, Mr Abdic never succeeded in garnering much support within the Muslim-led Party for

Democratic Action.

Throughout the vicissitudes of war he has remained in his Velika Kladusa bastion, where he dedicated himself to ensuring the survival of his enclave, one of the six UN designated safe areas. The pocket is surrounded by Serb forces in Bosnia and neighbouring Croatia. This canny survivor has managed to keep up trade with Croatia despite the Serb blockade.

He has even traded with the Serb besiegers, not entirely surprising as Serbs and Muslims in the region have traditionally close ties having fought side by side as communist partisans in the second world war - not the case in most of Bosnia.

He was praised in a recent edition of the Serbian army magazine

gatekeeper, all staff - except for a handful of temporary support personnel - are Hong Kong recruits.



This is crucial to our philosophy.

We like to see our local installations run by local people; people who take real pride in doing something positive for their own community.

With the help of William Lau and Waste Management International, Hong

Kong has taken a major step

towards improving its environment.

Now, in the Year of the Rooster,

Hong Kong really does have

something to crow about.

Today, we provide environmental

services for over 150,000 businesses

and for millions of households in

16 countries across the world.

Our operations encompass

collection, treatment, recycling

and incineration of most types of

waste materials, landfill disposal,

waste-to-energy facilities, waste

water treatment, contaminated site

remediation, and on-site waste reduction

and minimisation services.

For more information, call us on

44-81-563 7000.



aspects of the operation are perhaps

even more important. Designed and

built by an international team, it is now

operated on a purely local basis. From

technical manager William Lau to our



Waste Management International plc

LOCAL PRESENCE GLOBAL KNOW-HOW

EVERY DAY, ENOUGH COPPER FLOWS INTO HONG KONG'S HARBOUR TO PLATE BIG BEN.

WILLIAM LAU IS WORKING ROUND THE CLOCK TO STOP IT.

This year, Waste Management International plc has made an important contribution to life in Hong Kong. Our Enviropace Ltd. subsidiary has opened Asia's first comprehensive waste treatment facility. And not before time, some might say.



Currently, the vast majority of Hong Kong's industrial waste is dumped - via an overburdened sewer system - into Victoria Harbour.

Daily, this includes enough copper to plate Big Ben. And enough metal to build two London double decker buses.

Now, with the start up of the Hong Kong Chemical Waste Treatment Centre, Enviropace is helping to stop the clock on these and other discharges.



Under a unique contract with the Hong Kong Environmental Protection Department, Enviropace designed, built and now operates the facility, providing

WASTE MANAGEMENT INTERNATIONAL PLC IS A MAJORITY-OWNED SUBSIDIARY OF WMX TECHNOLOGIES, INC., THE WORLD'S LEADING ENVIRONMENTAL SERVICES ORGANISATION.



The separatists' ceasefire of three months ago has given way to massacre, repression and more violence

## Kurds' blitz follows failure of peace moves

By John Murray Brown



A special forces policeman at the Turkish consulate in Munich

THE attacks on Turkish diplomats in Europe by radical Kurdish groups yesterday mark a new phase in Turkey's eight-year separatist rebellion. Just three months ago there was a real expectation of a breakthrough.

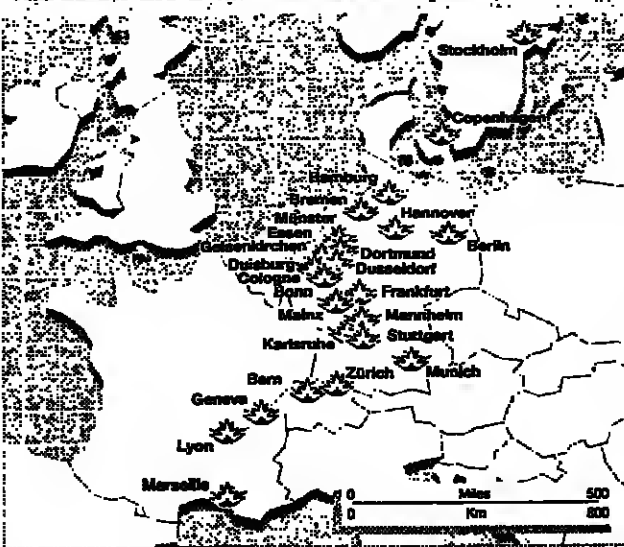
When the Kurdish separatist leader Apo Abdullah Ocalan called a unilateral ceasefire on March 20, Kurdish exiles in Europe, many of them deeply opposed to Apo's radical form of Marxism, applauded the move. The Turkish press, usually nationalistic on the Kurdish issue, urged the government to do something in response. Western governments waited expectantly.

Yesterday's attacks came at the same time as reports of a massive army operation against the rebel Kurdish Workers' Party, PKK, in the camps in the mountains near the Iraqi border.

The army offensive follows the massacre in Bingol of 33 young unarmed Turkish conscripts, who were dragged from a bus and shot at point blank range. The army operation, unlike many earlier headline responses, appears to be endorsed by a public opinion outraged by the attack which in effect derailed the real progress that had been made.

It is hard to see how the government in Ankara could have acted differently. Diplomats say the attacks around Bingol have been particularly vicious. The massacre was seen as final evidence that from his head-

Kurds on the attack across Europe



quarters in the Bekaa Valley in the Lebanon Apo no longer has real control over his field commanders.

The interior minister Ismet Sezgin had earlier announced that villagers were to be allowed to re-adopt their original Kurdish names - a further concession to cultural rights of the Kurdish minority.

The attack took place on the evening that the national security council approved a limited amnesty for rebels who laid down their arms. The decree was immediately revoked.

The violent change unleashed yesterday reflects an underlying frustration of many Kurdish groups at the breakdown of the initiative begun with the ceasefire.

At the same time events have conspired against those in the Turkish administration committed to reform. In retrospect, the death of President Turgut Ozal in April is now seen as a turning point. He was

perhaps the only Turkish politician courageous enough to adopt the sort of liberal policies needed to win over moderate Kurds and undermine the rural support for the rebel PKK.

During his presidency, Kurdish newspapers were allowed and a privately run Kurdish cultural institute was set up. However any further moves, such as allowing Kurdish-language television or even the teaching of Kurdish in schools have been blocked. The question of Kurdish-medium schools is not even on the horizon and political parties appealing to nationalist or separatist ideologies remain banned.

Mr Ozal's death and the political uncertainty that followed undercut the momentum for a settlement. And President Suleyman Demirel has never had the vision to see his way past the nationalist opponents of Kurdish reform.

### Tourist offices, airlines and banks hit

All around 8am London time

GERMANY:

Munich: Eight gunmen took 20 hostages, threatened to set fire to building. Demonstrators smashed up Turkish tourism offices, airlines and banks in Berlin, Hamburg, Hanover, Dortmund, Essen, Münster, Huesen near Cologne, Bonn, Frankfurt, Stuttgart, Bremen, Düsseldorf, Mainz, Duisburg, Gelsenkirchen, Karlsruhe, Ulm, Mannheim.

FRANCE:

Marseille: About 10 hostages taken in Turkish consulate and released after 3-hour siege. Lyons: Attack by demonstrators.

SWITZERLAND:

Berne: Demonstrator killed, eight injured in gunfire between about 60 Kurdish protesters and Turkish embassy staff.

Zurich: Seventy-eight Kurds attacked Turkish consulate. Five attacked Turkish bank and travel agency.

Geneva: Fifteen demonstrators invaded and ransacked Turkish consulate.

DENMARK:

Copenhagen: Windows of Turkish Airlines office smashed.

SWEDEN:

Stockholm: Tourist office ransacked by five Kurds.

The PKK has already warned that it will attack Turkish tourist targets, a threat so far not carried out. However yesterday's attacks are part of an attempt by the PKK to attract renewed European attention to their cause.

### Police act on Treuhand charges

By Judy Dempsey in Berlin

POLICE yesterday started investigating several investors in eastern Germany after evidence from the Treuhand, the agency charged with restructuring and privatising industry in the east, alleging corruption or misuse of funds.

Two directors of Twenty First Century, a Malaysian-based subsidiary of Dalmia, the Indian conglomerate, were temporarily detained after allegedly misusing funds granted by the Treuhand for environmental clean-up and other investments.

Dalmia had bought two east German enterprises employing more than 1,700 workers. According to the Treuhand, the company had invested only a small fraction of the DM100m (€40m) originally committed in its contract with the Treuhand.

Police have also taken action against Mr Wolfgang Greiner, who has bought 18 enterprises since late 1990 from the Treuhand's regional branch in Halle, near Leipzig. He has been accused of defrauding the Treuhand of DM24m. The agency has also heavily penalised Alcor AG, a Swiss trading house, for breach of contract because it failed to guarantee 1,700 jobs until the end of 1994. It will have to pay heavy compensation for redundancies.

The action follows a decision this week to establish a department to monitor implementation of the 40,000 sales contracts so investment commitments and job guarantees are honoured until the contracts expire. Most contracts are spread over four or five years.

A spokesman for the Treuhand said the agency was determined to close loopholes, introduce more accountability, and send a signal to those who have already bought property from the Treuhand that every contract will be monitored. He added that between 30 and 40 of the total 40,000 contracts drawn up by the Treuhand were considered "criminal cases".

### German exports to Europe may fall

By Ariane Genillard in Bonn

GERMAN exports to Europe could decline by 1.5 per cent this year but North America and Asia will offer good trade prospects, the German chambers of commerce and industry (DIHT) said yesterday.

In a survey of its chambers of commerce and trade representatives in 62 countries, the DIHT said exports to the European Community, which account for 55 per cent of Germany's exports, are expected to fall by 1 per cent. Exports to countries in the European Free Trade Association could fall slightly more.

The report indicates that exports to North America could grow this year by 4 to 5 per cent, as German competitiveness is enhanced by a strong dollar. In Latin America, exports are likely to grow by 8 per cent after a 6.2 per cent rise in 1992.

The report also shows good prospects for exports to Asian countries, except Japan. Exports to the Pacific rim could grow by 3 per cent this year but a sharp fall will continue to characterise exports to recession-struck Japan, particularly for luxury goods. German imports from the EC, which account for three-fifths of Germany's imports, could fall by 2 per cent, the report noted. But the strong reliance of east European countries on Germany will continue to rise. Thirty per cent of exports from Hungary, Poland, the Czech republic and Slovakia go to Germany.

Meanwhile the Munich-based economic institute, Ifo, said business confidence was rising in Germany despite the continuing downturn in the economy. It also noted that many enterprises were expecting improved export conditions worldwide.

In its monthly survey of manufacturers, distributors and building companies, Ifo said that "fewer enterprises were now pessimistic about the economic prospects for Germany".

### Denmark's social democrats cut top rate of income tax

DENMARK'S parliament yesterday passed by one vote a reform designed to boost economic growth and give highly taxed Danes income tax breaks over the next five years, Reuters reports from Copenhagen.

The legislation was passed by 85 votes to 84 with 50 members of the 179-seat parliament absent. The Social Democrat-

led four-party government has a one-seat majority.

The cutting of Denmark's exceptionally high marginal tax rates will be financed by new green taxes on petrol, electricity, certain categories of motor vehicles, heat and water consumption.

The reform also broadens the income tax base by eliminating

or reducing deductions, most notably for homeowners and increasing social security contributions by taxpayers.

The top rate of income tax will come down to around 60 per cent from just below 70 per cent, with the lowest rate down to around 40 per cent from just above 50 per cent.

But the measures, to be

implemented over five years from January 1, 1994, will reduce only slightly the total Danish tax burden, which is among the highest in the world.

Opinion polls are showing plummeting support for the government, indicating that Danes are sceptical about whether they

will be better off.

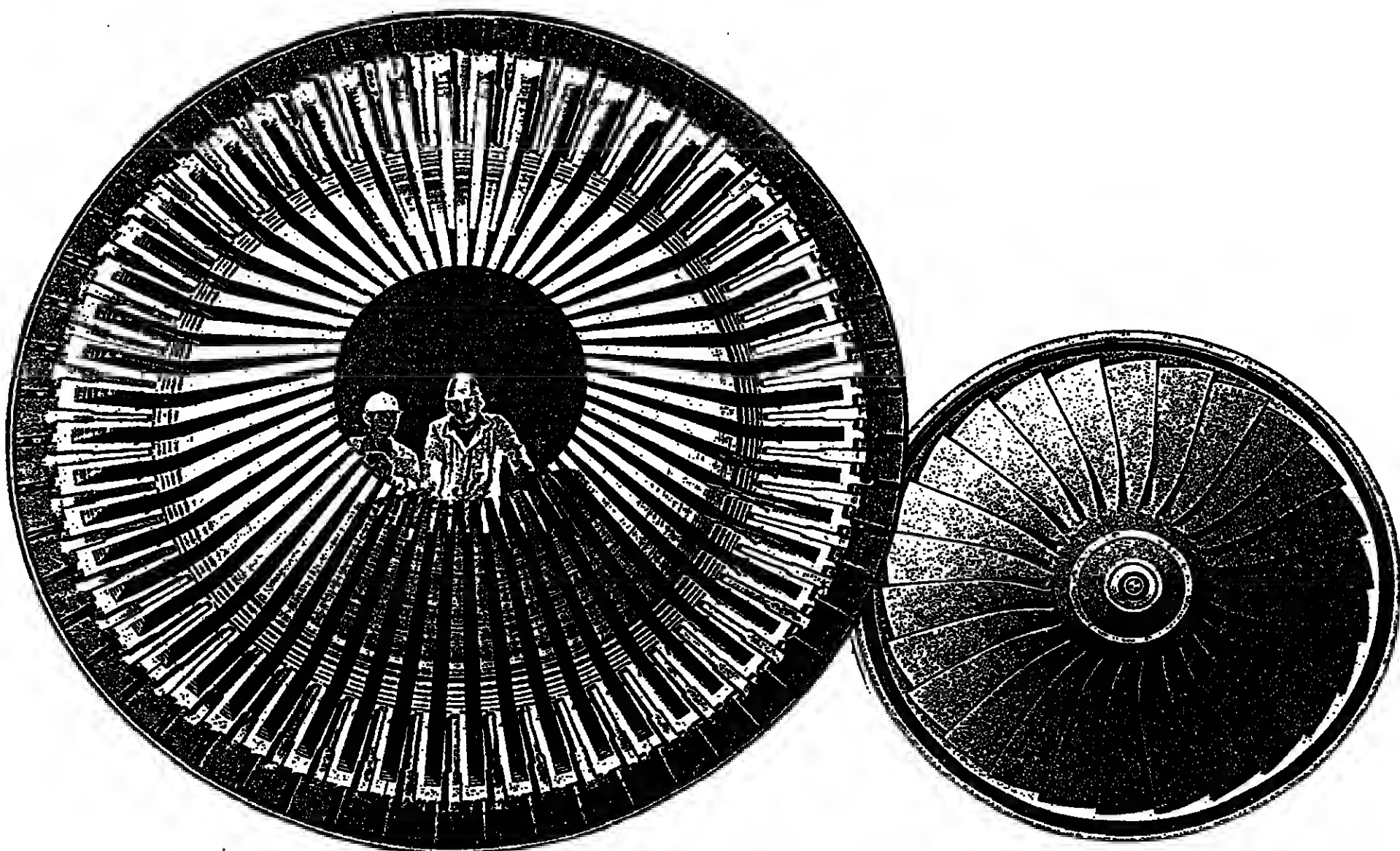
Prime Minister Poul Nyrup Rasmussen, who came to power in January, proposed the measures after years of failed attempts by successive centre-right minority governments to mobilise support for reforming the tax system.

The opposition Conservative and Liberal parties voted

against the package after a month of parliamentary negotiations failed to reach an all-party consensus, arguing it imposed a heavy new tax burden on industry.

The government calculates this at DKK31m (€460m) by 1998, but the Federation of Danish Industries estimates the burden at just under DKK8bn.

# ENGINEERS EXTRAORDINARY



Rolls-Royce is one of the world's leading engineering companies, making aero engines for a wide range of civil aircraft: Boeing, Airbus, Fokker, British Aerospace, Gulfstream. It is a major force in defence, powering the Harrier, Tornado and Hawk, amongst others.

But Rolls-Royce is also powerful in other markets. Its operating companies are involved in power generation, electrical power transmission and distribution, marine, oil and gas, mechanical handling and the nuclear industry. This diversity is good for business, producing a customer base in different markets worldwide.



THE SYMBOL OF POWER



## NEWS: INTERNATIONAL

# US and UK rap Nigeria on knuckles

By Paul Adams in Abuja and Michael Holman in London

NIGERIA'S military leader, General Ibrahim Babangida, is due to make a national broadcast today outlining a new political programme following the annulment of presidential elections earlier this month.

Britain and the US responded by imposing minimal military sanctions - more symbolic than substantial. However, the UK Foreign Office said Britain would be having discussions with Washington and the European Community and did not rule out further action.

It urged the Nigerian government to reverse its decision, adding: "Nigeria deserves better than a further period of unstable and undemocratic military rule." Mr Douglas Hurd, foreign secretary, called the annulment "an attempt to subvert democracy" and said the measures were aimed specifically at the military.

British sanctions include the withdrawal of military advisers from Nigeria, a bar on new military training courses and suspension of visas for military personnel from that country.

Baroness Chalker, UK overseas development minister, called in Alhaji Abubakar Abaji, Nigeria's high commissioner, to express displeasure. In Washington, the Clinton administration suspended \$450,000 in annual aid set aside for training Nigerian military personnel, and ordered the military attaché to leave. Several US military staff in Nigeria will also return.

The State Department is to issue a travel advisory discouraging US citizens from going to Nigeria. Some 9,000 Americans live there, among them about 200 US government employees. In the Nigerian capital, Abuja, Mr Amos Ihekweazu, spokesman for the Social Democratic party of Mr Moshood Abiola, who was believed to have won the election, said of the president's broadcast: "What will the government say now that the people will believe? They have brought on a crisis of confidence."

# Businessmen braced for troubles ahead

By Paul Adams in Abuja and Michael Holman in London

WITH relations between Nigeria and the west under strain after General Ibrahim Babangida's annulment of the presidential election, the country's long-suffering business community is bracing itself for difficult times.

Western threats to cut off aid and "review relations" with the military regime are being treated with caution and scepticism.

Many believe western leverage is limited. Cutting off aid, as Washington has threatened, will have little impact, unlike in Kenya where aid inflows are substantial and proved an important lever for western governments seeking political and economic reform.

"It's not as if we had great hopes for the civilian government anyway," said one businessman. "If anything we were preparing for continuing drift and mismanagement."

The country has experienced half a dozen coups since independence, endured a civil war over Biafra's secession, and seen the oil-boom years of the 1970s give way to austerity in the 1980s and 1990s. Businessmen and other observers

acknowledge, however, that Nigeria's predicament has seldom looked so bleak.

Yet for all the difficulties, they argue, it is not a market that can be ignored. With a gross domestic product of \$30bn (£20bn) and population approaching 90m it is the largest market in black Africa. Guinness, for example, sells 100m litres of stout a year in Nigeria, making it the third largest market after Ireland and the UK.

Trading conditions have long been difficult. Access to export credit facilities, for instance, are already very limited - hardly surprising given the level of arrears, more than \$600m owed to Britain alone.

The strain in relations with key trading partners does not help, but businessmen say it will not prompt any fundamental reappraisal of their own strategy.

Those already operating in Nigeria will stay, accepting that the book value of their assets is nominal; those contemplating a new or additional investment would probably have waited until the new civilian government had established a track record.

In theory, Nigeria is most vulnerable to pressure not over

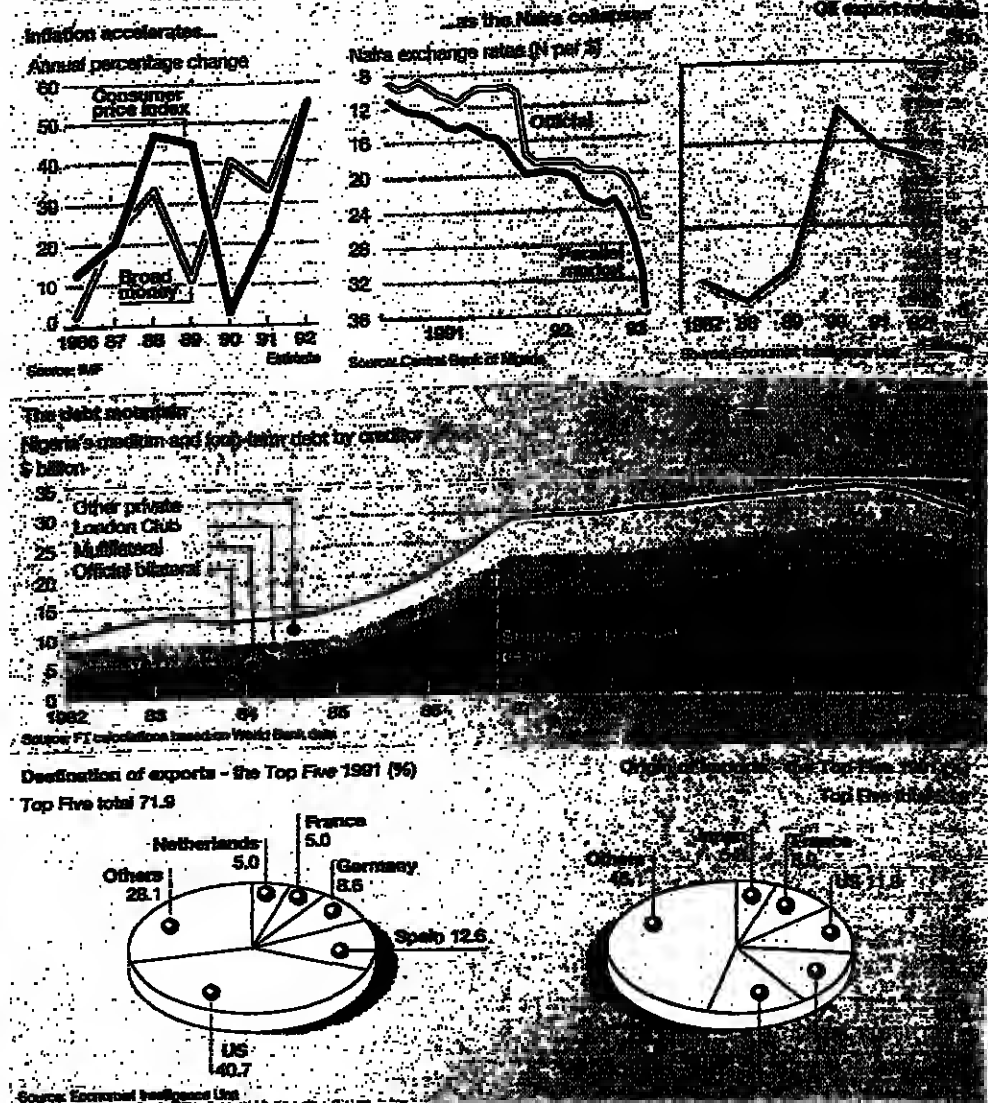
trade and investment, but over its external debt of around \$30bn. Servicing the debt should consume 40 per cent of export earnings. In practice, Nigeria sets aside around 25 per cent and allows arrears to mount, rising from \$2.2bn at the end of 1991 to \$3.4bn at the end of last year.

Without rescheduling, the debt burden becomes increasingly unmanageable, but rescheduling depends on renewing an International Monetary Fund agreement, which lapsed more than 18 months ago. Western governments may now warn Gen Babangida that debt relief is conditional both on economic reform and on an early handover to a civilian government.

However, Gen Babangida could respond by turning it into a populist issue, and trying to divert attention by calling attention to what he would argue is the unfair treatment Nigeria has received from its creditors, notwithstanding deepening austerity.

As the economic pressure increases the president may contemplate declaring a moratorium on debt, putting the blame on the traditional scapegoat for African and other leaders - "outside forces".

## Nigeria: an economy in trouble



# Beijing fears grow over runaway economy

Tony Walker reports inflationary spiral and political dislocation are starting to hurt

CHINA'S official press continues to trumpet economic gains, giving front page treatment to glowing testimonials such as yesterday's People's Daily report which hailed the "surging" economy.

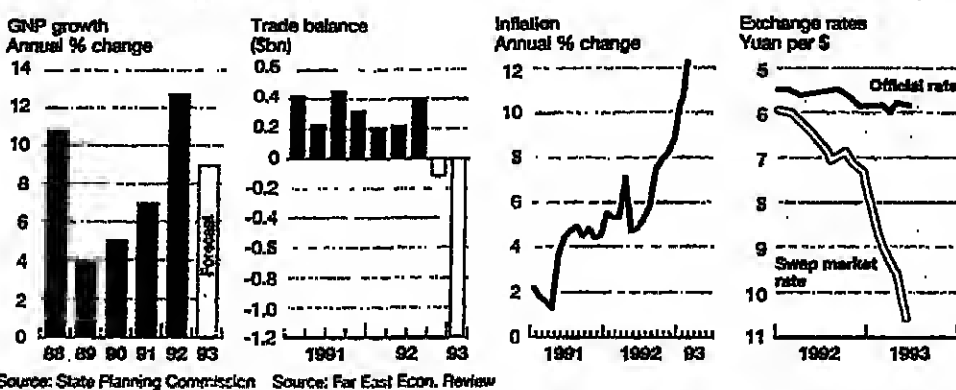
But at another level, officials are making little secret of their deepening concern at the government's apparent inability to slow what some are likening to a runaway train. Worries are also growing about the political costs of an overheating economy, accompanied by spiralling inflation, China's boom, while it is bringing a better life to millions, is also tending to emphasise differences between rich and poor, country and city.

Peasant unrest fuelled by heightened dissatisfaction over a widening gap between rural and urban incomes is not the least of the government's problems at present. Fear of increasing militancy among China's 900m rural dwellers has prompted a hasty re-think of economic priorities, leading to an easing of the financial burden on hard-pressed farmers.

Measures adopted thus far to restrain the macro-economy, including credit curbs, interest rate increases and a clamp on capital spending appear to be having limited impact in the face of the economic momentum generated in the past year since paramount leader Deng Xiaoping opened the doors wider to investment, urging his countrymen to "seize the moment".

Chinese economists and western officials say that unless evidence emerges soon

## China: turbulent times



of the economy slowing, and perhaps more important, of inflation abating, then more decisive steps will be required. Apart from a further tightening of credit and increases in interest rates, the authorities may be obliged to consider administrative steps such as import curbs they have forewarned thus far.

Mr Wu Mingyu, a senior economic adviser to the State Council, China's cabinet, believes that while the government is on the right track in pushing ahead vigorously and courageously with market reforms, steps to cool the economy such as interest rate increases were "too little, too late".

The government's economic advisers were urging such measures three to four months earlier, he revealed, but this advice was not heeded.

Among factors that delayed earlier action was the convening of the National People's Congress, or parliament, in March this year, that endorsed

speedier economic reform. Officials reportedly did not wish to convey negative signals about the pace of reform on the eve of this important event.

Lingering concerns over appearing to contradict Mr Deng's calls for a growth spurt may also have been a factor in delaying action longer than desirable.

China's senior leader has reportedly come round to the view recently that the economy needs to be calmed; but the leadership itself is far from united on the steps required, with divisions between conservatives advocating more decisive measures and reformists, anxious that care be taken lest clumsy intervention might derail the reform process altogether.

Beijing is awash with reports that the leadership will soon convene a party plenum to debate economic reform and more specifically how to manage the economic boom. If such a gathering materialises its main task would probably be

to forge a consensus out of present differences. Mr Deng's failing health and an intensification of manoeuvring among leadership contenders is adding to uncertainties.

With each succeeding day more evidence accumulates that China's economy is continuing to defy relatively puny official efforts to restrain it. The International Monetary Fund acknowledged this week that its forecast of 8.5 per cent would vastly understate China's growth this year in view of the fact that China's industrial output continued to accelerate in April and May. Output was up by 24 per cent in the first five months of the year, compared with last year.

China's State Planning Commission this week reported that the economy would grow by 13-14 per cent in the first six months of the year, compared with a rate of 12.8 per cent last year, and a forecast 9 per cent for the whole of this year. GNP growth in the first quarter exceeded 15 per cent.

Among stark figures that underline difficulties facing the government are those that show that in spite of much talk about restraining capital spending, investment in fixed assets actually surged in May by \$32.8bn (\$36.2bn), equivalent to one third of the \$150bn total for the first five months of this year.

The government is also wrestling with a deteriorating trade balance, continued pressure on the depreciating yuan and inflation that reached an annualised 17 per cent in the first quarter in China's 35 larger cities, and which is almost certainly continuing its upward spiral in the absence of tougher measures to lessen demand. Government jitters over the economy are likely to intensify as the social costs of inflation bite harder.

China's trade deficit stretched to \$3.1bn in the first five months on imports of \$33.3bn, an increase of 28.9 per cent over last year, against exports of \$30.2bn, up just 8.2 per cent. The import binge is unlikely to be allowed to continue in spite of grand diplomatic pledges that have more to do with China seeking to demonstrate its political value to a recession-plagued west than they do with the country's real financial circumstances.

China's fast-depreciating yuan is an almost certain cause of nervousness in Beijing at present with no real sign that the local currency has reached a floor since it was allowed to float from June 1 at official swap centres, sliding about 25 per cent against the dollar on the first day, and slipping further since.

Mr Li Peng, the Chinese premier, yesterday admitted for the first time that he had been sidelined for nearly two months with a heart condition. Tony Walker in Beijing. Previously Chinese officials had insisted he was suffering from a bad cold.

Mr Li made reference to his health problem at the end of a meeting yesterday in Beijing with Mr Paul Keating, the visiting Australian prime minister. China's premier said he had suffered a bad cold in late April, and an ensuing medical check-up had "shown that I also suffered from a minor heart condition".

"I have now recovered quite well, following a period of medical treatment and rest. The doctors still advise me not to attend too many activities," Mr Li said. His admission follows weeks of speculation about his health. He disappeared from view in late April and did not re-emerge until last week.

In the absence of signs of a firm hand in control of the economy the currency will almost certainly continue to drift lower and nervousness among foreign investors will increase. Chinese officials face difficult decisions before they depart Beijing next month for their summer vacations. As a western economist said: "They face a practical problem what to do: they fear that anything they do will result in a harder landing than a softer landing. But the longer they hold off, the harder the landing will be."

# Japanese party finds fund raising harder

By Emiko Terazono in Tokyo

UNCERTAINTY over the future of Japan's ruling Liberal Democratic party (LDP) has prompted the country's leading banks to reconsider loans to the party.

The LDP asked the banks for ¥200m (\$187m) in low-interest loans, but the banks are likely to scale down the amount to ¥150m following the split in the party earlier this week. Until now, the LDP's ability to maintain stable rule over the country had served as a "collateral" for bank loans.

Meanwhile, Japanese business groups, which have traditionally backed the LDP, expressed the need for a more flexible approach. Although Mr Gaishi Hiraiwa,

chairman of the Keidanren, the most powerful group of business leaders federation of economic organisations, which donates an annual ¥13bn to the LDP, has pledged its continued LDP support, leaders of the Keidanren, the Japan association of corporate executives, and the Nishikiren - the Japanese federation of employers' associations - said political donations should be made on the basis of party platforms.

The construction industry, known for its strong ties with LDP politicians, is also reviewing rules for political donations. A study group for the association of leading contractors is considering prohibiting donations to individual politicians.

## NEWS IN BRIEF

# Oxfam condemns sealing of Gaza

PALESTINIANS in the Israeli-occupied Gaza Strip face a mounting economic "disaster likely to spiral out of control... resulting in the total disruption of people's lives", according to a British charity, writes Julian Oxfam in Gaza.

In a draft report Oxfam, one of the largest UK aid agencies, says the decision by Israel to seal off the occupied territories in late March stripped tens of thousands of Gazans of their livelihood. "The population faces the prospect of hunger and total immiseration if no action is taken," Oxfam says.

Israel has slightly eased the closure recently by granting temporary travel permits to 14,000-19,000 Gazan migrant workers to resume their jobs in Israel. When Israel closed the territories, about 45,000 migrant workers were put out of work.

## Timorese quit embassies

Seven East Timorese who occupied the Swedish and Finnish embassies in Jakarta began leaving yesterday after the countries declined to grant them diplomatic asylum, write William Keeling in Jakarta and Peter Wise in Lisbon. The men, who had claimed political persecution by the Indonesian government, were later quoted as saying they had been given assurances they would not be arrested. The incident had threatened to embarrass President Suharto's government before a meeting of international donors in Paris starting Monday at which about \$5m in aid is expected to be pledged.

## Army 'open' to Khmer Rouge

A general in Cambodia's army, which has been battling the Khmer Rouge since 1979, has said the guerrillas may join the newly unified armed forces, Reuter reports from Phnom Penh. "We leave the door open for any factions who have not joined us," a United Nations official yesterday quoted General Pol Sarin, chief of general staff, as saying.

## Chinese airliner hijacked

A Chinese man with a toy gun and a knife hijacked a Chinese airliner to Taiwan yesterday, AP reports from Taipei. He surrendered shouting slogans of Taiwan's Nationalist government. The Boeing 737, carrying 62 passengers and nine crew members, all Chinese, was sent back to China three hours later and landed in the southern city of Xiamen.

## UN posts reward for Aided

The United Nations yesterday distributed posters in Mogadishu offering a reward for Gen Mohamed Farah Aided, Reuter reports from Mogadishu. But enraged supporters of the general tore them up and offered their own reward for the arrest of the UN special envoy for Somalia, retired US Admiral Jonathan Howe.

Some Somalis said the posters were dropped from helicopters, but the United Nations says they might also have been distributed by dumped them off the back of trucks.

## China puts HIV cases at 1,000

China now has more than 1,000 people infected with the virus that causes Aids, state radio said yesterday. Reuter reports from Beijing. At the end of May, China had registered 1,106 cases of people infected with HIV, the virus that causes Acquired Immune Deficiency Syndrome. Foreigners accounted for 189 of the cases, the radio said.

Of the 14 who had developed full-fledged cases of Aids, 10 people had died. The radio said the cases were spread across 19 provinces and regions. While most of those infected were drug addicts, officials are concerned about an increase in the number who have caught the disease while abroad as tourists or workers.

# Australia increases tax take

THE Australian government has reduced its 1992-93 budget deficit estimate from \$415.9bn (US\$10.8bn) to \$415.9bn because of a higher than expected collection of company tax and an underspending on infrastructure works, writes Emile Tagaza in Melbourne.

Australian company profits rose 34 per cent during the March 1993 quarter to a near-record \$44.8bn. The increase was due mainly to the shrinking burden of interest costs.

But Mr John Dawkins, federal treasurer, said the improved outcome would not affect the \$415.9bn starting deficit expected in 1993-94.

The government has begun looking for savings in next year's budget.

Bruce Jacques adds from Sydney: Mr Allan Hawkins, former chief of the collapsed Equitcorp investment group, has been charged by the Australian Securities Commission (ASC) with breaches of corporate law.

Mr Hawkins is serving a six-year term in Auckland after being jailed in February this year by the High Court of New Zealand on fraud and conspiracy charges. The sentence includes a non-parole period of three years.

Equitcorp, founded by Mr Hawkins in 1984, collapsed in 1989 with debts estimated at almost \$44bn.

# Morocco goes to the polls today, but the king will continue to rule

Freer election will help soften monarch's feudal image, writes Francis Ghilès

IF THE first general elections to be held in Morocco in 19 years do anything at all, it will be to soften the "feudal" image many foreign observers have of King Hassan.

Some 11.5m Moroccans go to the polls today, most with the secret hope that the results will be closer to the ballot papers cast than has traditionally been the case.

If so, many Moroccans are likely to be encouraged in their hope that the king is seeking to broaden the narrow group of advisers and senior industrialists around him to include younger technocrats and businessmen.

A new constitution endorsed by 99.99 per cent of the electorate last September requires the government to reflect the balance of forces in parliament. For his part, King Hassan has made public his wish to delegate some powers in recognition of changes in the kingdom over the past 20 years.

Local elections in October last year were, by common consent, reasonably free. Provincial governors and other local officials brought less pressure to bear on voters than is customary. The amount of cash wielded by certain candidates, notably in the northern

Rif region around Tangiers, provoked a public outcry, and the authorities were forced to bar some of them.

The money is believed to come from the export, worth up to \$2bn a year, of locally-grown cannabis, a long-standing mainstay of this traditional

cal parties have been allowed to speak out on a range of issues, including the increased inequality which has resulted from successive international Monetary Fund-backed economic restructuring programmes. But direct criticism of the monarch is out.

The authorities have been ruthless with any opposition that is "off limits", especially on West Sahara

ally poor region. The fact that most of the barred candidates belonged to the Constitutional Union (UC) and the National Assembly of Independents (RNI), the two key parties of government in the past eight years, embarrassed the government, which was seeking help from the European Community to eradicate cannabis and develop the north economically at the time.

At the same time the opposition is pleased that the electoral register has been computerised and that 60,000 voters who appeared to enjoy the privilege of voting in two places will now enjoy doing so in one.

Over the past 10 years, politi-

cians have been allowed to speak out on a range of issues, including the increased inequality which has resulted from successive international Monetary Fund-backed economic restructuring programmes. But direct criticism of the monarch is out.

The authorities have been ruthless with any opposition that is "off limits", especially on West Sahara

ally poor region. The fact that most of the barred candidates belonged to the Constitutional Union (UC) and the National Assembly of Independents (RNI), the two key parties of government in the past eight years, embarrassed the government, which was seeking help from the European Community to eradicate cannabis and develop the north economically at the time.

At the same time the opposition is pleased that the electoral register has been computerised and that 60,000 voters who appeared to enjoy the privilege of voting in two places will now enjoy doing so in one.

The election is for 222 constituencies in the 333-seat parliament. (The remaining seats will be filled by members elected from local councils and professional bodies.)

The main opposition comes in the form of an alliance of four parties, the two most important of which are the nationalist Istiqlal party and the Socialist Union of Popular Forces (USFP).

Meanwhile, Mr Abdelhamid Yassine, who leads the radical Islamic Al Adl Wal-Ihsan (Justice and Improvement) movement, remains under house arrest, and the party is barred from contesting the poll.

The government-supporting RNI is led by the king's brother-in-law and former prime minister, Mr Ahmed Osman, and the UC by another former prime minister, Mr Maati Bouabid. Both parties are broad churches in which personal and clan rivalries matter more than ideological differences.

The main battle is to convince the electorate that casting a vote will make a difference to their lives. Some two thirds of the population are illiterate and economic restructuring in the past decade has increased extremes

of wealth and poverty. A second year of drought last year and a poor cereal crop that cut gross domestic product by 3.5 per cent means that the half of the population that lives on the land may have more pressing matters to attend to.

Many ordinary Moroccans would not dream of voting for an "opposition" party - for them that would be tantamount to sacrilege. The King of Morocco, scion of an Alaoui dynasty that has ruled the country since the 17th century, remains the real font of all power, be it religious, symbolic or economic. Last September, the king repeated his view that the doctrine of Islam forbids him to reign without ruling.

Most observers expect senior members of USFP and Istiqlal to join some form of coalition government. King Hassan has consistently demonstrated finely-tuned political antennae, time and again outmanoeuvring the opposition with a bold gesture. To pursue and deepen his dialogue with the EC, he knows that he must move beyond the trappings of democracy. The next government will provide a clearer indication of the speed at which the monarch wishes to travel.



## Eight charged with trying to kill UN chief

By Karen Zagor in New York

EIGHT men described as Muslim fundamentalists have been arrested in New York for allegedly plotting a terror campaign in Manhattan, officials said yesterday.

The suspects are accused of planning to assassinate United Nations secretary-general Boutros Boutros Ghali, Egypt's President Hosni Mubarak and New York Senator Alfonse D'Amato, among others.

They were also said to be planning to bomb the UN headquarters in New York and one of the main artery tunnels linking Manhattan to New Jersey.

The arrests come nearly four months after a bomb exploded at New York's World Trade Centre, in the worst act of terrorism on US soil.

Mr William Sessions, director of the Federal Bureau of Investigation, said the acts planned by the suspects involved the same kind of nitrate bombs as those used in the World Trade Centre blast.

Those arrested - Egyptians, Palestinians and Americans -

are believed to have ties to Sheikh Omar Abdul-Rahman, the blind Egyptian preacher who allegedly inspired the World Trade Centre bombers.

Sheikh Abdul-Rahman, who has condemned the trade centre bombing, is appealing against a deportation order from the US.

Before the explosion, which killed six people and injured 1,000, the US had been largely free from acts of international terrorism.

In Washington, Mr D'Amato said he expected attempted terrorist attacks to increase in the US. "We are going to have to be more vigilant," he said.

An FBI court filing describes Mr Siddiq Ibrahim Siddiq Ali of Jersey City as the central figure in the conspiracy.

The complaint alleges that Mr Siddiq suggested detonating a car bomb in the UN complex, and that he had taken part in a test explosion before the actual bombing of the trade centre.

The trials of suspects in the World Trade Centre bombing are scheduled to begin in September.

## Deficit bill inches through Senate

By Jurek Martin in Washington

THE US Senate yesterday moved slowly but inexorably towards passing the Democratic majority's version of President Bill Clinton's \$500bn (£333.3bn) five-year deficit reduction plan.

In the morning, interrupting a debate conspicuous for its partisan theatrical rhetoric, the Democrats beat back, on a 50-48 vote, a last-ditch Republican attempt to kill the proposed increase of 4.3 cents a gallon in fuel taxes.

On Wednesday night, a hastily cobbled together Republican alternative deficit package was defeated 55-43. There was one defection from the party line on each side: Senators Richard Shelby, the Democrat from Alabama, who invariably votes against his own party, and James Jeffords, the independent-minded moderate Republican from Vermont.

The Republican proposal claimed to be able to achieve the same budgetary goal without any tax increases. It would have capped spending on federal entitlement programmes and frozen most other dis-



Budget director Leon Panetta denounced Republican alternative proposals on deficit cutting

bursements at current levels.

Mr Leon Panetta, budget director, denounced it as a step backward to "trickle-down economics" that rides "to the rescue of wealthy Americans in the country and sacrifices the middle class in the process".

Democratic causes did not emerge unscathed. Senator

George Mitchell, the majority leader, had to accept defeat of his amendment to restore some \$3.8bn in tax breaks for small businesses. Four Democratic Senators joined the Republican minority to deny it the three-fifths majority required, but Mr Mitchell said he would introduce another variation.

Liberal Democrats were also intent on forcing a vote on an amendment reducing the scale of the proposed cuts in Medicare payments, and claimed some support from Mr Clinton.

Even if they do not succeed in the Senate round, a compromise between the Senate and House bills may ultimately

achieve their goal.

The White House remained cautiously optimistic the bill would pass. Vice President Al Gore, who is also Senate chairman, was on hand to cast any necessary deciding vote. Mr Clinton himself was reported to be diligently working the phones from the Oval Office.

## World growth to hit 1.5%

WORLD economic growth will continue sluggish this year, running at 1.5 per cent, but should double next year to 3 per cent, according to a UN survey published yesterday, reports Michael Littlejohns, from New York.

The Russian and other economies in transition following the collapse of the communist system are forecast to record a further 10 per cent fall in output after last year's 17 per cent decline.

Continued strong economic growth - 5.5 to 6 per cent - is projected for most Asian countries with China registering a remarkable 11 per cent increase following last year's rise of almost 13 per cent.

UN forecasters, who claim a better track record than the World Bank and the IMF warned the Chinese economy was in danger of overheating because of rapid growth in money supply and inadequate government revenues.

The report said a hesitant recovery appeared under way in the US, Britain and Canada. However, Japan's output would grow only slightly - 1.5 per cent against 1.3 per cent in 1992 - while Germany's would decline by 0.5 per cent, and French and Italian output would slow.

## Where companies own the mines, but the union owns the towns

ABOUT 60 miles southeast of St Louis, Missouri, just after county highway 13 splits off on its own and crosses the Kaskaskia river, the first hand-lettered sign appears on the roadside: "This is UMW Country."

As the road travels south and east the signs get thicker and more insistent. Tiny towns appear every five miles or so, linked by country roads trimmed with ditches overgrown with sweet clover, orange lilies and cheat. "Peabody guilty of unfair labour practices," neat white signs on the lawns of modest mid-western houses declare.

Peabody, a subsidiary of Hanson of the UK, owns the coal fields, but the United Mineworkers Union of America owns the towns. The coal

mines that run beneath most of this rural acreage and feed the area's families and economy are fallow, shut down by a selective strike begun by the UMW on May 10.

The UMW has been without a contract with the nation's biggest coal companies, represented by the Bituminous Coal Operators Association, since February 1. At issue is job security, with union miners seeking a contract guarantee to receive jobs at any new mines BCOA companies or their subsidiaries open.

The union has escalated the strike gradually, until about 14,000 of its 60,000 miners are on the picket lines and all the BCOA companies have been targeted. The union proposes to add to the strike

until the BCOA gives in.

The BCOA contends union miners are less productive than non-union colliers. In a press conference on Wednesday, Mr B.R. "Bobby" Brown, president of Consol Energy and chief negotiator for the BCOA, was firm: "The BCOA will not give

bound to the union. Both sides are finding excuses not to return to the bargaining table.

Marissa, Illinois sits in coal country, a region known geologically as the Illinois basin, a bowl-shaped lump of coal touching five states where reserves are enormous,

mines, but may join the trend with a subsidiary, Premier.

As the power companies pay more to clean up their emissions to meet clean air regulations, they compensate by paying less for the "dirty" coal. Some utilities have turned away from coal altogether,

man of the BCOA, says to remain competitive coal companies need more flexibility than the union contract allows. The strike, he says, risks losing the company's utility contracts, and could shut the mines permanently.

With about 10,000 union miners in Illinois already unemployed, the strike could seriously damage the union and its members. However, Mr John Cox, regional director of the UMW and a veteran organiser, insists that job security at stake in the strike are all the more vital because of the economic climate.

He cites union demographics. The average age of a UMW miner is 46, up from 26 in 1973. Too young to retire and too old to start a second career, they want security, not

higher wages and benefits.

Near strike headquarters in Marissa, Peabody's Baldwin mine is tapped out and slated to close in three months, strike or no strike. If Peabody opens a new hole nearby under the Premier name, miners such as Mr Steve Hodges, a fourth generation UMW miner who has worked for Peabody for 20 of his 38 years, are not likely to be hired.

Mr Hodges' only means of keeping his family's generous health benefits, vacations, and a \$20-per-hour wage is to be successful in the strike. Otherwise, he says, he will be on the street, looking for work at \$5 per hour. Peabody made millions of dollars from its mines last year, he says, and should want his experienced labour.

### Laurie Morse visits America's strike-ridden coal country

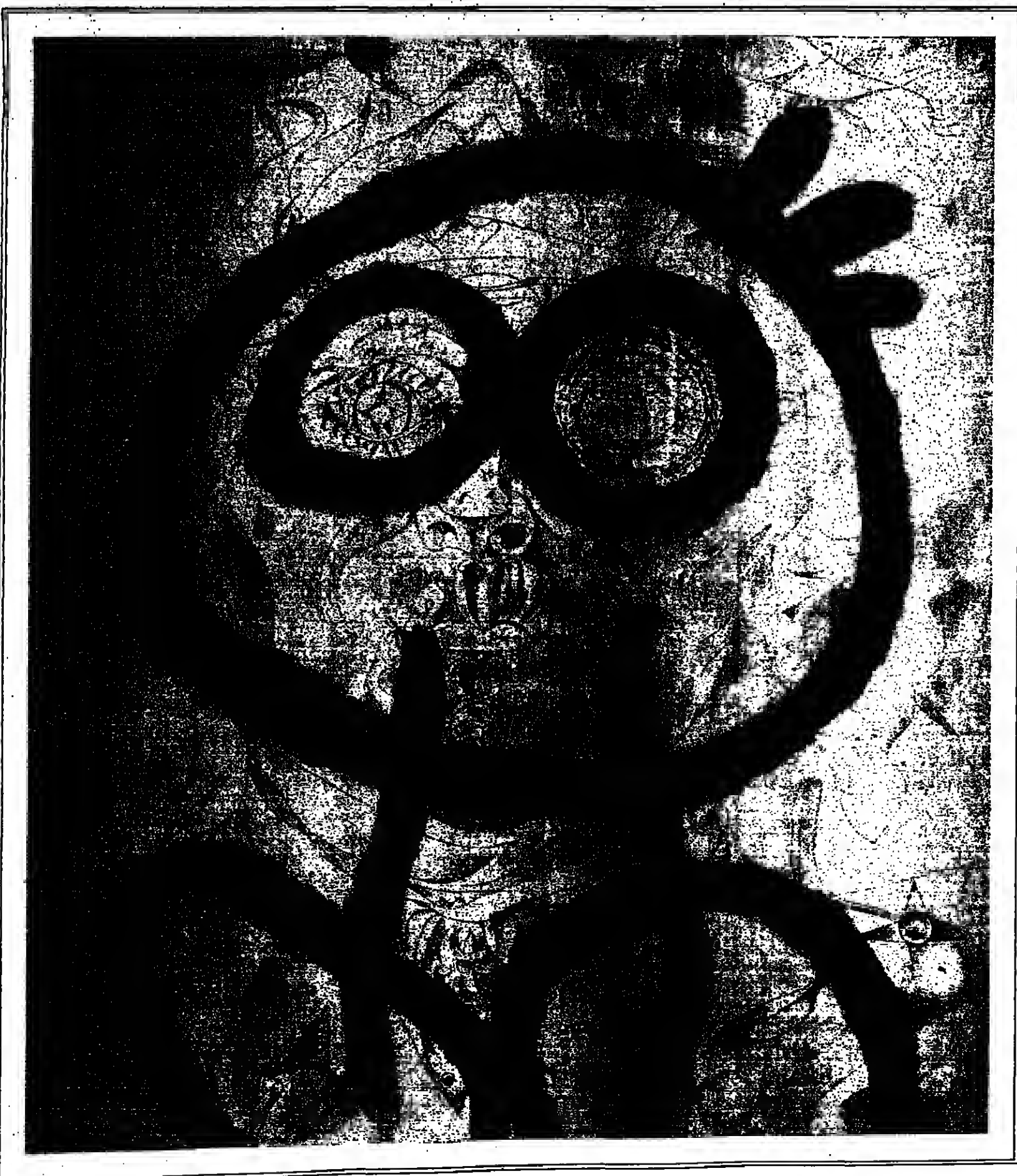
every new job to the UMW. The BCOA will not structure the contract to aid union organising."

Mr Richard Trunka, UMW president, says BCOA companies have circumvented the 1983 labour agreement by opening new mines under subsidiaries they claim are not

barely tapped, and sufficient to power the US for hundreds of years. Peabody mines here, with Arch Minerals, and Consolidated Coal Company, which is partly owned by the German company Rheinbraun AG. Unlike Arch and Consol, Peabody is not yet operating non-union

and use alternative fuels. Illinois coal prices have dropped to \$22 a ton in the 1990s from more than \$60 during the 1970s coal boom.

The resulting slump has led to a rash of mine sales and consolidations. Mr George "Sam" Shifflett, president of Peabody coal and chair-



IN WHAT COUNTRY WAS JOAN MIRÓ BORN 100 YEARS AGO?

Joan Miró. Self-portrait (detail) 1937-1940. Joan Miró Foundation, Barcelona.



# 'Quad' talks Brave faces, guarded pessimism on market access fail

By David Dodwell,  
World Trade Editor, in Tokyo

BRINKMANSHIP by leading industrial nations over a big trade liberalisation package is to be pushed to the very eve of next month's Group of Seven summit at which it is due to be presented.

This follows the failure of trade ministers, meeting in Tokyo yesterday, to settle long-standing differences on opening their markets. "It is unfortunate that we could not come to a full agreement," said one Japanese participant, adding however that as a result of two days of sometimes acrimonious debate, negotiators had "become rather more realistic".

The so-called "quad" trade ministers from Canada, Japan, the US and the European Community - instructed officials to hold one further round of negotiations in Toronto next week. They themselves are to hold a special meeting on July 6, the eve of the Tokyo G7 summit, when they hope to agree a "balanced and broad" package of tariff cuts in manufactures, and market opening in services.

Hopes have been raised that this big market access package could be used as a springboard for winning broad international backing for global trade reform under the long-delayed Uruguay Round. This in turn would provide a fillip to the recession-hit world economy.

Putting a brave face on events, Sir Leon Brittan, EC trade commissioner, said that yesterday's failure was "not surprising, given the magni-

tude of our ambitions". His US counterpart, Mr Mickey Kantor, pointed out that he had "never been in a negotiation that ended before it had to... It is neither surprising, nor disturbing that we did not reach a conclusion today".

Strongly held differences emerged at the outset of the meeting, when EC negotiators effectively withdrew earlier market-opening commitments, arguing that they had been made on the assumption of big cuts in US textile tariffs, which range from 30 to 40 per cent. In the event, the textile proposal fell far short of expected levels, averaging cuts of about a third, and including many exceptions.

## Brinkmanship on package pushed to eve of July's G7 summit

Other critical stumbling blocks included the EC's unwillingness to make deep cuts in its tariffs on non-ferrous metals and aluminium, and Japan's refusal to drop tariffs on spirits and wood products.

Sir Leon said he would make no prediction about progress between now and July 6. He insisted, however, that the package had to include "something that is balanced and broad" - balanced, "otherwise other industrial and developing countries will not go along with it", and broad and deep, "or it won't address the needs that the world economy presents".

## David Dodwell and Michio Nakamoto on the mood in Tokyo

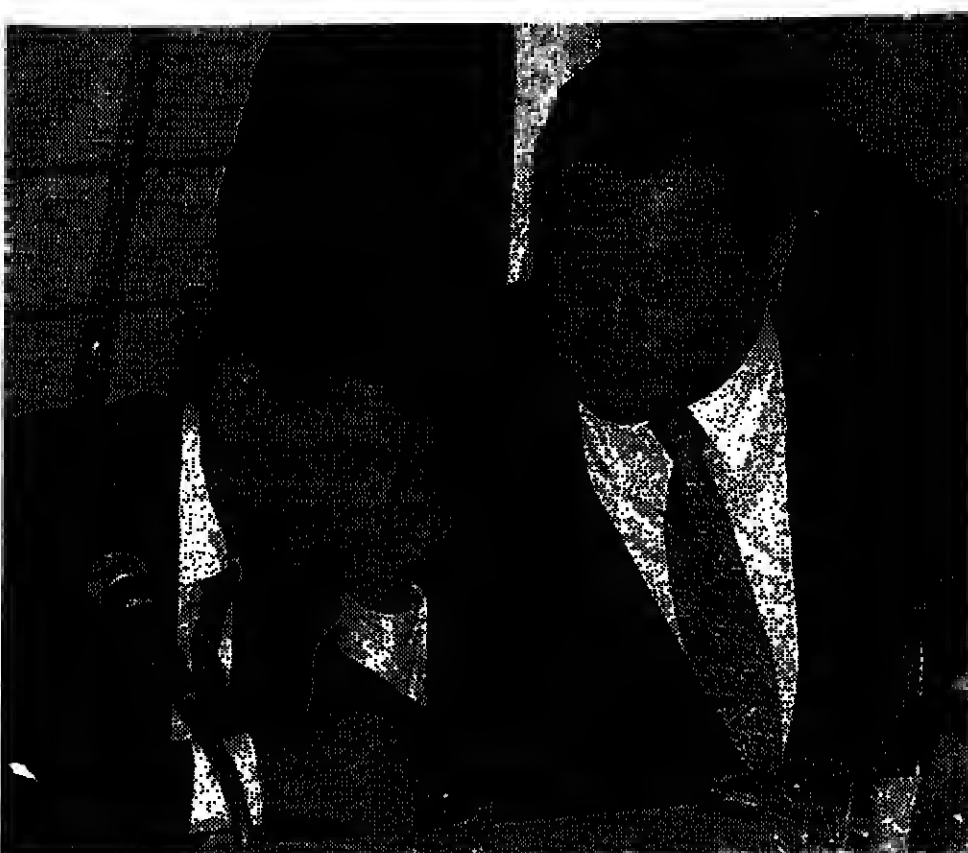
MR MICKEY Kantor, the US trade representative, put a brave face on it: "I have never been in a negotiation that ended before it had to," he said yesterday as trade ministers from the "quad" countries of Japan, the European Community, Canada and Japan faltered in their efforts to agree an ambitious tariff-cutting package before the Group of Seven summit in Tokyo next month.

"Until you get to the final day, it will not end. It's neither surprising nor disturbing that we did not reach a conclusion today."

Mr Kantor was commenting on two difficult days in Tokyo where disappointment over US proposals for cutting tariffs protecting American textile companies, coupled with EC and Japanese refusal to slash tariffs on spirits, wood products, non-ferrous metals and computer parts, crushed hopes of any substantial trade liberalising package being finalised then for the G7 summit next month.

Their failure puts in jeopardy the ability of leaders of the industrial world to present at the G7 summit a package of reforms to revive the global economy from its current dogged recession. What is more serious, the failure raises fresh doubts over whether the long-delayed Uruguay Round of international trade liberalisation can be wrapped up by mid-December.

Other trade ministers euphemistically referred to the vexations of the past week as the "most intensive" negotiations so far held by the ministers. The mood contrasted sharply with optimism when they last met in Paris two weeks ago. There, Mr Kantor talked of being "at last in striking distance of the largest market



Yoshiro Mori of Japan helps Mickey Kantor of the US adjust a translation earphone yesterday

access package in history". A Japanese negotiator talked yesterday of discussions becoming "rather more realistic".

"It was unfortunate that we could not come to a full agreement - which was our target. But we have two weeks to find a package and report," he said. Sir Leon Brittan, the EC trade commissioner, said: "Everyone will go back to their capitals, take stock, and see whether the progress so far is adequate for the relaunch of the Uruguay Round, or whether they need to put more into the pot."

Negotiators in Tokyo yesterday remained convinced that a "big package" of tariff cuts among the quad countries (which account for about two-thirds of world trade) was essential if other industrial countries, and those in the developing world, were to be persuaded to commit themselves to an ambitious Uruguay Round package of trade liberalisation.

They decided to hold a further week of official-level talks and a ministerial meeting in Tokyo on July 6 - the eve of the G7 summit - in a last effort to reach a deal that could be

presented to G7 heads of state. The hope is that negotiations could then be transferred to the General Agreement on Tariffs and Trade in Geneva for their bilateral commitments to be "multilateralised" by the other 111 contracting parties.

But they could point to little headway in Tokyo, nor convey any optimism that their so-far intractable disagreements could be resolved by the G7 meeting. Most conspicuously, US proposals to cut peak duties protecting American textile companies have been dismissed as "unsellable". The EC appears unable to meet

demands for tariff cuts for computer parts and aluminium, while Japan has drawn criticism for its truculence over liberalisation of the markets in distilled spirits and wood products.

Details of differences were kept secret yesterday: "The closer you get to the end, the more damaging it is to go into detail," said Sir Leon.

On a positive note, Japan offered to deregulate its welfare pension fund market to allow foreign fund managers greater access. This is expected to raise the foreign share of the welfare pension funds market significantly from the current 0.1 per cent.

Although Sir Leon remains optimistic that further progress can be made before the G7, he was careful not to raise unrealistic hopes. "We have got what we have in the kitty now and if that's all there is, that's all there is."

Others close to the talks were even more cautious. "Areas where the ministers could not agree, officials will not either," said one.

Even if they did, the task of winning wider international approval and a Uruguay Round settlement is far from simple. Mr Peter Subramanian, who succeeds Mr Arthur Dunkel as director general of GATT on July 1, will find himself in the thick of complex negotiations among more than 100 nations just days after coming into office.

Long-festering conflicts would have to be settled between July and December. They include reform of farm trade, Japanese and Korean refusal to open markets to rice imports, procurement rules, procedures for settling trade disputes, and a new, stronger international trade watchdog to be called the Multilateral Trade Organisation.

## Australia presses China to cut wool tariffs

AUSTRALIA'S prime minister urged China yesterday to lower tariffs and reduce quotas on wool imports as a further step towards satisfying requirements for membership of the General Agreement on Tariffs and Trade.

Mr Paul Keating, on a two-day visit to Beijing, also held out the prospect of a closer partnership between the two countries in the production of woollen hosiery. China imports about 65 per cent of its raw wool needs.

Its import duties on textile fibres, yarns and fabrics far exceed those of neighbours like Japan and South Korea, ranging from 15 per cent on greasy wool to 100 per cent on wool fabrics.

Australia is sitting on a huge stockpile of wool which has depressed the market to its lowest level in years.

## Fujitsu US sells supercomputer

Fujitsu America, US arm of Japan's largest computer company, has won an order for what it claims will be the fastest single processor supercomputer installed in the US, writes Louise Kehoe from San Francisco.

The sale, to Time Slice, a Houston computing services company, is Fujitsu America's second in the US since it entered the market last year. It ended Gray Research, the leading US supercomputer manufacturer.

A long history of US-Japan trade disputes over public sector purchases of supercomputers makes Japanese efforts to enter the US market politically sensitive. Fujitsu appears to be avoiding political backlash by focusing on the commercial sector to establish itself in the US.

## Earth-mover joint venture

Terex Equipment of the UK has signed a \$5.5m joint venture agreement in China to manufacture earth-moving equipment, writes Tony Walker. It is Terex's second such venture in China.

Welli Terex, a venture with the Linyi Machinery Construction Factory, will produce Terex's five-model range of wheeled loaders and articulated dump trucks.

Terex's other venture, located in Inner Mongolia, has produced about 300 45-tonne trucks from kits supplied by the UK company.

## AEG in rail deal with Czechs

Germany's AEG and CKD of Prague have formed a joint venture to make rail systems which could employ up to 2,000 people in the Czech Republic by next year, the Daimler-Benz subsidiary has announced. Christopher Parkes reports from Frankfurt.

The link with the Czech group, internationally known for its Tatra brand trams, is expected to generate sales this year of DM170m (€65m) rising to DM300m in 1994.

The German group, which will have a 55 per cent stake in the venture, said investments could reach DM100m in the medium term.

## US sets conditions for delaying sanctions against Japan

By Nancy Dunne  
in Washington

THE US has agreed to delay sanctions against Japan in its dispute over government procurement of construction services, on condition that the Japanese agree to talk about opening the entire market to foreign contractors.

Furthermore, the US wants Tokyo to agree to an extensive negotiating agenda designed to

end the Japan's exclusive bidding system, increase its anti-trust enforcement and agree to a series of "quantitative indicators" to measure progress.

Several quantitative indicators have been suggested, such as: the number of foreign company contracts won in Japan compared with those in Europe; volume of exports; number of winning foreign bids; joint ventures in which foreign companies are the

prime contractors; the number of foreign engineers assigned to joint venture projects.

Under US law, sanctions are due to be announced next Wednesday. However, Mr Mickey Kantor, US trade representative, has the flexibility to delay retaliation if the reprieve is seen to be in the national interest.

A senior US Commerce Department official said sanctions at this time could

severely damage the prospects for key talks to establish a bilateral trade negotiating framework and complete a tariff reduction package for the Uruguay Round.

"What we're asking for is within the power of the bureaucracy to agree," he said. US negotiators were still waiting optimistically for their Japanese counterparts to respond to their proposal.

The Clinton administration

was not caught unprepared by last week's collapse of the Japanese government. It sees the possibility of long-term gains from the installation of a reform-minded regime. The next government is expected to be installed and operating by the end of July.

Administration officials believe that, despite the "dead body" in power, deals can be done with the powerful bureaucracy, but completion of pacts

will be more difficult. Historically, it has been elected officials who usually pressure the bureaucracy to take the final steps needed for breakthroughs.

If there is any consensus at all in Washington on trade, it is that Japan is the "outlaw" in the world trading system. US officials say past bilateral negotiations produced few real market openings because Japan does not follow the

operations of the free market in an orthodox way.

"Experience has shown that [the other trade agreements] didn't go far enough," the senior official said.

Intensive reviews of the pacts usually revealed that the Japanese met their commitments to take agreed steps, but what would work in a typical market system "makes no difference" in trying to gain access to the Japanese market.

## India clears way for rush of new foreign investment

By Shiraz Siddhwa in New Delhi

THE Indian government yesterday gave the go-ahead for direct foreign investment proposals worth Rs6.17bn (€129.5m).

The decision opens the way for eight big foreign companies to enter newly-liberalised Indian markets.

These include Coca Cola and PepsiCo, the US soft drinks giants, Peugeot, the French car manufacturer, finance companies GE Capital and Morgan Stanley, Nippon Denro, the Japanese steel manufacturer, and the Scotch whisky maker Seagram and United Distillers, the spirits arm of Guinness.

Coca Cola will return to India 15 years after it was evicted by the Janata government of 1977. Coca Cola South Asia will promote a new whol-

ly-owned venture in India, with a capital of \$20m (€13.3m). The proposal projects exports over the first seven years, with export earnings expected to exceed the import cost of raw material, and has offered to reinvest the dividends in India for that period.

The cabinet committee on foreign investment has also allowed PepsiCo to raise its equity to 51 per cent and become the main shareholder of Pepsi foods, which was allowed into India in 1989 with strict export commitments. The food processing giant will now raise its subscribed, paid-up equity from Rs600m to Rs1.05bn.

Peugeot of France will establish a joint venture with Indian car maker Premier Automobiles to produce 60,000 cars a year, introducing the Peugeot

309 and 205 models to India. Peugeot will invest Rs1.20bn in the project, which has export obligations.

While the GE Capital proposal seeks to establish a wholly-owned subsidiary in India, with an investment of \$75m to \$100m over the next three to four years, Morgan Stanley proposes an assets management company in the mutual funds and fund management industry, inviting direct foreign investment from foreign institutional investors.

Nippon Denro Ispat, the Indian joint venture with the Japanese steel manufacturer, will build an integrated steel plant, with an investment of Rs900m.

The government has set aside its earlier reservations about allowing foreign spirits manufacturers in.

## Midwest speaks up for Nafta

By Nancy Dunne

FARM and manufacturing interests in the US midwest have grown weary of holding their fire against foes of the North American Free Trade Agreement. Like business groups and public officials across the country, they believe anti-Nafta forces, particularly labour unions and Mr Ross Perot, last year's independent candidate for the presidency, need to be answered if the pact is to be implemented next January on schedule.

In Illinois, the defence will be taken up by a coalition of 200 of the state's largest companies, representing agriculture, manufacturing, electronics, oil, steel and finance. The objective is to regenerate political momentum for the pact.

In Washington, a business coalition, USA Nafta, has the same goal. It is attracting support from across the country. The nation's governors, particularly those in the west, are

also coming out for the pact. According to a survey by the Heritage Foundation, 40 of 50 governors strongly support the agreement, with 10 undecided or not responding.

"If Nafta is to become a reality, the White House has to be behind it," said Mr Bill Lane, of Caterpillar, the heavy equipment maker. He said the group will work with the Illinois congressional delegation to create a pro-Nafta force in Washington.

Illinois, with its farm and manufacturing base, has a lot at stake. Mexico is its second largest foreign market, with exports of \$16.5bn annually.

Group members include drug maker Abbott Laboratories; electronics manufacturer Motorola; the giant retailer, Sears; Amoco Oil; and a variety of farm organisations and food companies. Caterpillar stands to gain \$45m in additional sales under Nafta. In 1992 it sold \$200m in engines and equipment to Mexico.

REGENERATION

# MEANS

# PARTNERSHIP

Working with partners from private and public sectors, English Estates' main task is to attract investment which will create wealth and new jobs in the regions and urban areas of England. The experienced staff at our regional and local offices have in-depth knowledge of the communities and markets that they serve. We offer a wide range of opportunities for developers, private and institutional investors, manufacturers and service companies. We look forward to doing business with you.

## ENGLISH ESTATES

St George's House, Kingsway, Town Valley, Catechist, Tyne & Wear NE1 1QA.  
Tel: (091) 487 8941. Fax: (091) 487 8690.  
Also at 14 offices throughout England.

### WHEN QUALITY & STYLE RULED THE BOARDROOM, ONE BOARDROOM RULED THE WORLD.

AND NOW IT'S AVAILABLE

The boardroom that served as John D. Rockefeller's showpiece for the Standard Oil empire stands magnificently preserved for today's discriminating, image-conscious company.

**THE BOARDROOM IS PART OF THE 8,000 SQ. FT. 21ST FLOOR AT 26 BROADWAY** in the heart of Manhattan's financial district.

Estimate: Leading firm

**KTB**

For more information, please contact:  
Calvin Koepfel David Koepfel  
(212) 906-9450 (212) 344-2150



## Future of Scottish shipyard in doubt

By David White  
and Alison Smith

THE LONG-TERM future of Rosyth dockyard, Scotland's biggest industrial site, is in doubt after yesterday's government decision to refit Trident submarines at the Devonport yard in Plymouth.

However, the bitter blow to Rosyth was offset by promises of guaranteed work on surface warships until 2005.

Mr Malcolm Rifkind, defence secretary, announcing the long-awaited decision in the Commons, said he expected the plan would cost £50 of the 3,700 jobs at the Rosyth yard, far fewer than predicted.

Another 350 would be lost at Devonport, which employs 4,950, because of the declining refit programme. The redundancies could be absorbed in both communities "without significant difficulties", Mr Rifkind said.

The decision concludes a two-year battle by Devonport to stop Rosyth setting up facilities for the Trident boats. Nuclear-powered submarines will in future all be refitted at the same yard as the Trident vessels. The work is estimated at between £30m and £50m over the next 20 years.

Rosyth has up to now handled the UK's Polaris submarines, being replaced by Tri-

dent. Other nuclear submarines have been refitted at both yards.

Devonport's £120m investment plan was £12m cheaper than Rosyth's, Mr Rifkind said. Total cost includes a further £116m worth of equipment common to both proposals, mainly from Rolls-Royce and Associates, which makes the submarine reactors. Mr Rifkind said the overall difference, including savings on running costs, was £64m.

The cabinet reached its verdict after disqualifying a last-minute bid by Rosyth, more than halving its investment cost to £80m. Mr Rifkind said it was "quite unreasonable" to

submit a completely new idea so close to the decision.

Mr Ian Lang, Scottish secretary, who had argued strongly in favour of Rosyth, insisted losing the Trident work was "not the end of the world" for the dockyard. He said it would continue to provide thousands of jobs. But the strength of anger among opposition MPs was seen as the Commons held an emergency debate on the decision.

Some Scottish Tory MPs joined opposition politicians in expressing bitterness at the government's "betrayal" of its commitment to give the work to Rosyth.

The cross-party Commons defence committee is to scrutinise the decision. Sir Nicholas Bonsor, its Tory chairman, said the MPs wanted to be sure that work given to Rosyth would be enough to ensure its survival.

Mr Rifkind said he expected Rosyth to be allocated refits of 18 large warships, including all aircraft carriers, virtually all Type 42 destroyers, all Hunt class minesweepers and some frigates.

The allocated work would "taper down" after 2000, he said. Rosyth would be the only yard receiving allocated surface ship work, and shipbuilders could join the competition for other refits.

### Britain in brief



### Upjohn seeks court action on Halcion

Upjohn, the US manufacturer of the controversial Halcion sleeping pill, said it would take the UK Licensing Authority to court over its decision to revoke Halcion's UK licence earlier this month.

Mr Simon Pearl, solicitor at Davies Arnold Cooper in London representing the company, said: "Upjohn is challenging the validity of the Licensing Authority decision in accordance with Section 107 of the Medicines Act. The case will be heard by a High Court judge."

Sales of Halcion were suspended in the UK in 1991 amid safety concerns after a woman in Salt Lake City blamed the drug for causing a rage during which she killed her mother. The woman sued Upjohn and the case was settled out of court.

The drug is suspended in Brazil, Argentina and Norway. In the US, it remains on the market in small doses with strict labelling following a Food And Drugs Administration advisory committee review.

Upjohn contends that the UK Licensing Authority ignored favourable comments from two government-appointed panels when it decided to revoke Halcion's licence.

### UK commercial property upturn

Institutional investors spent a net £208m on commercial property in the first quarter of 1993, according to official statistics.

The figures show a marked upturn on the last quarter of 1992, when institutions sold £55m more property than they bought. However, the first quarter figure is a reduction on the £366m that was invested at the same time last year. Analysts expect a strong increase in the second quarter investment figures.

### Further five pits for sale

British Coal offered a further five pits it no longer wants to mine to the private sector and said it was receiving 30 inquiries a week for all mines which have so far been advertised.

Three additions were Vane Tempest, Seaham and Westoe in the north-east of England, Grimethorpe and the linked Houghton Main in Yorkshire and Trentham in Staffordshire. Potential licensees must register their interest by July 16. British Coal has now advertised 14 of the 20 pits it intends to offer. Mr Eddy Hindmarsh, the corporation's head of operations, said it was too early to say how many full tender submissions would result.

### Credit Suisse claims loan

A local authority is refusing to repay more than £5m to Credit Suisse, the Swiss bank, on the grounds that it acted unreasonably and outside its powers.



John Major's enthusiasm for open government has thrown light on the infamous murderer Dr Hawley Crippen - the first criminal caught by wireless. He was arrested escaping on a transatlantic liner in 1910 after poisoning his wife. The case papers were released 17 years early.

when it first guaranteed that it would pay the money.

Allerdale Borough Council in the Lake District faces a claim by Credit Suisse for £5.23m plus interest over a loan to a development company the council set up to build a leisure pool complex and timeshare holiday lodges. The project failed to keep up with revenue forecasts and Allerdale Development Company went into liquidation in November 1990.

### Nissan UK jury still out

The jury in the Old Bailey trial of Mr Michael Hunt, the director of former car importer Nissan UK, who is accused of being part of a conspiracy to defraud the Inland Revenue of £97m corporation tax, retired yesterday to consider its verdict. The jurors were unable to reach a verdict and spent last night in a hotel.

### BA refunds in sandwich class

British Airways, winner of a best airline food and wine prize, is having to make embarrassing refunds to business class passengers from Gatwick who are being served sandwiches instead of a full meal on some European services.

It has been forced to downgrade its normal Club class service on some Gatwick flights because of a shortage of cabin crew and an unexpected upsurge in traffic.

Disgruntled Club class passengers are being refunded the difference between their fare and the normal economy fare. Economy passengers are being given vouchers to buy refreshments at airports.

A BA official said the airline had been a "victim of its own success", adding that BA was recruiting an additional 35 former Dan-Air employees to boost flight crews on the Gatwick services.

### Fleet shrinks

The British-flagged merchant fleet shrank by just 2.5 per cent last year to 7.7m deadweight tonnes, according to figures from the Department of Transport - apparently marking a degree of stabilisation in the fleet's long-term decline.

## Tiny island adrift in a sea of intrigue

IT sounds more like the first ritualistic warning from the Sicilian Mafia - headless chickens left pinned to the door, and a dead cat flung through the window.

Such have been the threats against both the lawyer acting for Polly Peck's administrators and the former head of Mr Asil Nadir's privately-owned bank on the island, as the £1bn financial scandal strains the loyalties of this tiny community.

Whether or not Mr Nadir was himself involved in the attempt to frighten off both the respected advocate Mr Orhan Bilgehan and Mr Kemal Birgen, the former boss of Kibris Endustri Bankasi, the incidents point to a darker side of the Polly Peck story.

"Such things are common in a Mediterranean mentality, I've had threats myself," says Mr Montes Aziz, a former policeman under British rule, now Mr Nadir's lawyer.

Everyone from President Rauf Denktaş to the underworld bosses is watching anxiously for Mr Nadir's next move as, like Napoleon on Elba, he contemplates his future from his island exile, where he fled on May 5.

In such a tiny community, no one dares tell what may really have happened - least of all the government, which has benefited from PPI's generous financial support and may conceivably benefit again if, as many Cypriots believe,

### The tight-knit community of northern Cyprus waits anxiously for developments in the Asil Nadir saga, writes John Murray Brown in Kyrenia

Mr Nadir does have something squirreled away.

The vow of silence appears to have been extended to Mr Nadir too, much to the disappointment of the swarm of journalists on the island in anticipation of some revelations about his links with the UK Conservative party. The mood is best summed up by a local casino owner. "Whatever he has brought to Cyprus. That counts for all us lot here when the rest of the world has turned its back on us."

The Nadir affair will no doubt reinforce the international isolation of the self-proclaimed north Cyprus republic, declared in the wake of Turkey's invasion in 1974 which ended intercommunal violence and left the island divided.

The UK authorities have lost hope of co-operation from Mr Denktaş. The administrator appointed back in October 1990, have had a frustrating 32 months in pursuit of PPI's Cyprus assets - the fruit business Sunwest, Unipac the Famagusta packing operation and three hotels.

Mr Aziz, acting for the local companies, has issued 23 injunctions to block access to their accounts - including his own claim for £250,000

owed by the administrators.

Little word has been forthcoming from Mr Huseyin Erdal, head of the local accountants which audited the PPI Cyprus books. Contacted at his Nicosia office this week, he declined to discuss the case. Mr Erdal is also understood to be wanted for questioning by the UK Serious Fraud Office.

The island operations, which are still under Mr Nadir's control, appear not to have been cash rich, as was at one time assumed by stock analysts in London. The idea that the banks in Cyprus held cash deposits of £200m, as stated in the PPI accounts, is dismissed as absurd by local officials who point out this is more than the total foreign exchange reserves of the entire banking system.

Why, local bankers ask, did Mr Nadir not settle the £160m owed to the island's social security authorities? Why moreover, is Ms Elizabeth Forsyth, a close associate of Mr Nadir who worked in London with South Audley Management, a company with links to the Nadir family, now driving around the island in an old white Mercedes once owned by Mr Nadir's father.

Furthermore, why has she not paid her phone bill - her

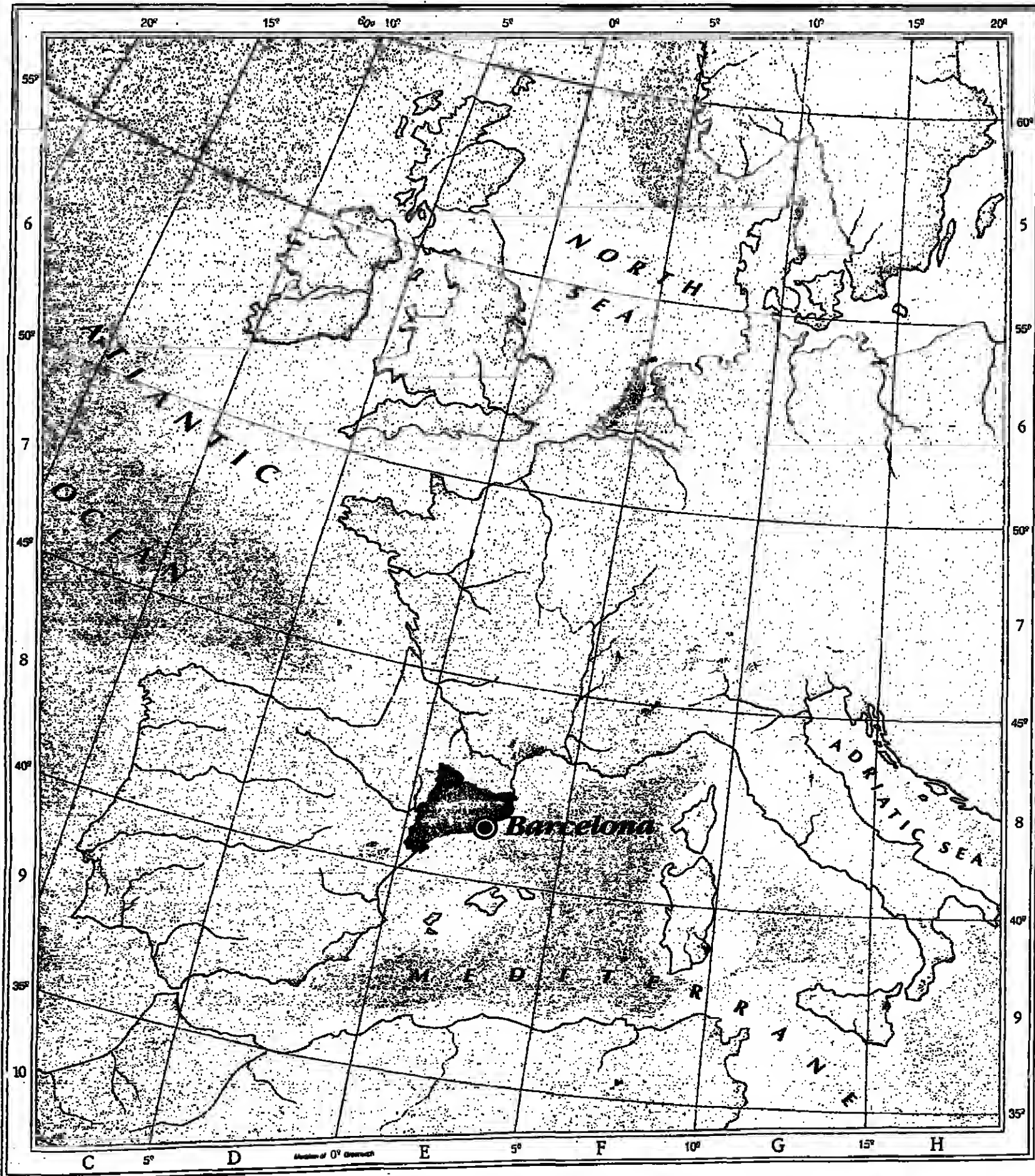
phone has been cut off.

One group which clearly believes Mr Nadir can salvage the situation includes the financial advisers, former partners and friends, and of course the pilots who facilitated his escape. They can all be found sunning themselves at the Jasmine Court Hotel, one of the PPI assets on the islands over which the UK court appointed administrators have still not gained access.

They might like to learn of Mr Iskender Tarsuslu, the Turkish businessman under investigation by the SFO for lending money to Mr Nadir in breach of the terms of his bankruptcy. He got short shrift during a visit to Cyprus two weeks ago. Company officials say Mr Nadir refused to see him.

The money he lent to Mr Nadir was borrowed from a Turkish bank which held a house in Globe Place, Chelsea - in the name of Mrs Leila Ellwood, Mr Nadir's former girlfriend and mother of two of his children - as collateral. She stands to lose the house if the loan is not paid in July. Mrs Ellwood is also currently on the island.

Meanwhile, President Denk-



### IN CATALONIA, A COUNTRY OF CULTURE AND ART.

Joan Miró was born 100 years ago in Barcelona, the capital of Catalonia, a country within Spain. With its own culture, language and identity.

A country with a high level of creativity, as the great names that it has only recently given to universal art and culture testify: Dalí, Tàpies, Clavé, Pau Casals, Mompou, Montserrat Cahallé, Josep Carreras, Alicia de Larrocha, Gaudí, Sert, Bofill, J.V. Foix...

A country visited every year by 16 million citizens from all over the world who, besides enjoying our climate and tourist facilities, also appreciate our culture and our art. A dynamic and modern country, enterprising, expectant, which only a year ago organised some of the best Olympic Games ever.

A country which now, in the centenary of the birth of Joan Miró, offers him the testimonial a man of his category deserves. A whole year devoted to promoting the figure of this world-famous Catalan.

Now, you know what country Joan Miró was born in: in Catalonia, a country of culture and art.

Visit the Joan Miró, 1893-1983 exhibition at the Joan Miró Foundation: from April 20 to August 30 in Barcelona.



GENERALITAT DE CATALUNYA  
AUTONOMOUS GOVERNMENT  
OF CATALONIA



## MINISTRY OF ECONOMY AND PUBLIC WORKS AND SERVICES

### YACIMIENTOS CARBONIFEROS FISCALES EMPRESA DEL ESTADO (YCF). INVITATION TO NATIONAL AND INTERNATIONAL PUBLIC BID, WITHOUT BASE PRICE, FOR THE INTEGRAL CONCESSION OF SUCH EXPLOITATIONS AS ARE CURRENTLY UNDER CHARGE OF YCF.

**PURPOSE:** The Ministry of Economy and Public Works and Services, in its capacity of Application Authority, invites to National and International Public Bid, without base price, for granting the exploitation of Río Turbio Coal Field and of the railway-port services with terminal at Punta Loyola and Río Gallegos, currently under charge of "Yacimientos Carboníferos Fiscales", Empresa del Estado (YCF), as provided in the Bidding Terms, Conditions and in the contracts thereto annexed which are to implement said terms and conditions, in the form of an "integral concession" of such "Coal Complex."

**ENQUIRIES ABOUT THE BIDDING TERMS AND CONDITIONS AND DOCUMENTS THERETO ANNEXED:** AT THE NATIONAL SECRETARIAT FOR ENERGY, located at 171 Paseo Colón Ave., 6th. Floor, Federal Capital City of Buenos Aires, Republic of Argentina, from Mondays through Fridays, 10.00 a.m. to 5.00 p.m.

**SALES OF BIDDING TERMS AND CONDITIONS:** AT THE NATIONAL SECRETARIAT FOR ENERGY, 651 Julio A. Roca Ave., 5th. Floor, Sector 27, Federal Capital City of Buenos Aires, Republic of Argentina, from Mondays through Fridays, 11.00 a.m. to 01.00 p.m., and 01.30 p.m. to 3.00 p.m.

**VALUE OF BIDDING TERMS AND CONDITIONS:** U.S. DOLLAR FIVE THOUSAND (US \$ 5,000.).

**SUBMITTAL OF TENDERS:** Envelopes "A" and "B" shall be submitted until 30.06.93 at 05.00 p.m. at the MINISTRY OF ECONOMY AND PUBLIC WORKS AND SERVICES, located at 250 Hipólito Irigoyen St., 5th. Floor, Microtheater, Federal Capital City of Buenos Aires, Republic of Argentina. Envelope "A" shall be opened on the same date.

**ENVELOPE "B" OPENING AND PRE-AWARD:** Envelope "B" shall be opened on 26.07.93. Pre-award shall take place on 10.08.93. The contracts shall be entered into with the Concessionaire Corporation, currently under incorporation formalities, and with the Pre-Awardee on 10.08.93.

**AWARD BY THE NATIONAL EXECUTIVE POWER AND BEGINNING OF PERFORMANCE OF CONTRACTS PERTINENT TO YCF "INTEGRAL CONCESSION":** Record of Delivery of assets subject to the integral concession shall be executed on 31.08.93 at 12.00 a.m., with execution of the contracts starting thereupon.

## FT CONFERENCES

### OPPORTUNITIES IN PRODUCT TAKE-BACK AND RECYCLING

Petersburg, near Bonn, 28 & 29 June

This forum will look at how take-back legislation will change the face of industry and examine the strategic opportunities to develop the capabilities to respond to the new environment. Decision makers of companies with different approaches to product take-back and recycling will address the crucial issues. Speakers include: Dr Klaus Töpfer, German Minister for the Environment, Mr John Boyd of Digital Equipment Company, Mr Salvatore Giammusso of A F L Falck SpA, Mr Günther Giffels of Thyssen Sonnenberg GmbH, Mr Thierry Chamblot of Lyonnais des Eaux Dumez and Mr Paul Perle du Sart of Renault SA.

### MODERNISATION OF TELECOMMUNICATIONS IN CENTRAL AND EASTERN EUROPE

Berlin, 5 & 6 July

The conference will examine the steps that have already been taken towards modernisation of networks in Central and Eastern Europe and focus on how the market is likely to develop in the future. Distinguished speakers include: Dr Wolfgang Bötsch, German Minister of Posts and Telecommunications; Mr A. A. Alashin, First Deputy Minister of Posts and Telecommunications of the Russian Federation; Mr Krzysztof Killan, Polish Minister of Posts and Telecommunications; Mr John Foster of AT&T and Mr Andréa Bande of Ameritech International.

### REGULATION OF THE RETAIL INVESTMENT INDUSTRY

London, 8 July

A distinguished panel of speakers from all sides of the debate will discuss how effective regulation of the retail financial services industry can be achieved, the shape of future regulation, together with the rules relating to product disclosure and their impact on financial institutions. Speakers include: Rachel Lomax of HM Treasury, Andrew Larga of the SIB, Sir Gordon Downey KCB of Personal Investment Authority, Mick Newmeyer of Prudential Corporation, Jean Eaglesham of the Consumers' Association and Kenneth Bignell of Barclays Financial Services.

### WORLD MOBILE COMMUNICATIONS

London, 28 & 29 September

The Financial Times annual conference brings together leading figures from the world of mobile communications to examine the key issues facing service providers, manufacturers, users and investors. Mobile communications growth and technologies will be reviewed as well as the challenge of developing a mass market personal communications system.

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-814 9770 (24-hr answering service) Telex: 27347 FTCONF G, Fax: 071-873 3975/3969.

TO SAVE ALL THESE TREES WE HELP CHOP DOWN THIS ONE.

Tropical hardwood trees are more valuable to loggers than other trees in the rainforest.

High prices for hardwoods ensure that loggers have no qualms about destroying other trees that stand in their way.

So a WWF project in Costa Rica is researching ways of felling a tree without bringing down several others around it. And how to remove it without bulldozing a path through the surrounding trees. If the rainforests are used wisely, they can be used forever. Help WWF prove this in rainforests around the world, by writing to the Membership Officer at the address below.



World Wide Fund For Nature (formerly World Wildlife Fund) International Secretariat, 1196 Gland, Switzerland.

## NEWS: UK

### UK EMPLOYERS' REPORT ON ECONOMY

# Weaker export demand hits upturn

By Peter Marsh, Economics Correspondent

A WEAKENING in export demand from continental Europe may hold back the expected recovery by manufacturing industry, according to a report by the Confederation of British Industry, the employers' organisation, published today.

It indicates that many manufacturers have become less confident over the past two months about output growth this year, in line with signs of economic fragility on the Con-

tinental and falling consumer confidence in the UK.

The survey fits with other evidence that, after relatively strong growth in the first quarter, the economy may have entered a new phase.

One bright spot from the report is that few manufacturers expect to increase prices in the next four months, which suggests general inflationary pressures remain muted.

Mr Howard Davies, the CBI's director-general, said the survey indicated a "small setback" for export orders. He pointed out that overseas

orders remained stronger than at any time between August 1990 and April this year, reflecting a boost to competitiveness from the fall in sterling and success in controlling costs.

The CBI's monthly survey of 1,606 manufacturers was conducted between May 28 and June 16. The employers' body said the report did not alter its view that the UK would see reasonably good growth this year. Also, despite the fall in export orders, domestic demand might have picked up slightly in the past month.

Of the companies questioned, 21 per cent said export order books were above normal and 31 per cent said they were below. The balance of 10 per cent expressing a negative view compares with a balance view of 5 per cent in the May survey and a balance of 22 per cent and a balance of order books were below normal in April.

A balance of 12 per cent of companies expect output volumes to increase in the next four months, after a comparable balance of 23 per cent in May and one of 14 per cent in April.

Total order books are largely unchanged from May, with price rises expected to remain subdued. The survey indicates the lowest net proportion of companies since last November believes it will raise prices in the next four months.

Stocks of finished goods remain more than adequate to meet demand, though stock levels have been run down slightly since May.

Finished goods stocks are rated as more than adequate by 19 per cent of businesses, less than adequate by 5 per cent.

## Inquiry into holiday links welcomed by independents

By Michael Skipper

INDEPENDENT tour operators were delighted yesterday by news that the Office of Fair Trading has launched an inquiry into the links between large holiday companies and travel agents. Many said their brochures are increasingly kept off the racks of the large travel agents.

Approval, however, was not universal. Mr Nicholas Leche, managing director of Continental Villas, which sells luxury holidays in the West Indies, the Mediterranean and other destinations, said the large groups' behaviour caused him no difficulties. "It's a lot of whinging," he said. "Others feel they cannot afford to take so relaxed an attitude. Mr Peter Kerker, chief executive of Cox & Kings Travel, says Lunn Poly, the largest retailer, will not carry brochures for his company's holidays to India, Latin America and Russia. "They say we don't have enough sales volume through them. The irony is if they don't rack us we'll never have enough sales volume through them."

Over the past year, links have tightened between the three largest operators - Thomson, Airtours and Owners Abroad - and the largest retail outlets. Thomson has owned Lunn Poly for 20 years. The travel industry had long accepted that the Thomson-Lunn Poly link was an arm's length one, allowing other operators to sell their holidays through the retailer's shops. Last September, however, Airtours, the fast-growing tour operator run by Mr David Crossland, bought the 333 Pickfords branches. Earlier this month, Airtours bought the 214 Hogg Robinson branches.

Airtours did not hide its intention of using its travel agents to push its own holidays. Pickfords would not stop selling other companies' products, Mr Crossland said, but if each branch made just one more Airtours booking each week, it would add £2m to the group's pre-tax profits. Independent operators claim Pickfords staff are given extra incentives to sell Airtours holidays and other travel agents are now doing the same.

Airtours refused to comment, but Lunn Poly and Thomas Cook admitted that they had recently introduced staff incentives. Lunn Poly said that staff would, for the first time, be offered incentives to sell the holidays of four operators: Thomson, Virgin Holidays, Sunworld and Cosmos. Thomas Cook said that for the past two years, staff have been offered incentives to sell the holidays of 45 companies, including all the large operators.

Mr Christopher Kirker, managing director of Kirker Europe Holidays, a small company selling short breaks to European cities, said travel agents should be made to tell consumers about such incentives. He said: "The basic issue is whether it's right from the public's point of view that they should be hoodwinked... I'm not particularly against incentives... I'm against the public not being told what's going on."

## Export insurance cover extended

By Richard Lapper

THE government yesterday bowed to business pressure by increasing the insurance cover it offers to exporters.

Mr Richard Needham, trade minister, said "transitional" reinsurance support provided to export insurers by the government's Export Credits Guarantee Department would be extended by at least three years.

The facility, introduced when the ECGD's short-term export credit insurance business was privatised in 1991, was due to be phased out at the end of next year, threatening more than £1bn in exports annually. "We are not going to be in a position where British

exporters are going to fail to get business because of a lack of cover," said Mr Needham, who said he had responded to "representations made to him".

Details of how the reinsurance scheme will work have yet to be decided, but exporters and their insurers welcomed the move. Mr Ian Campbell, director general of the Institute of Export, said: "We have to export our way out of the recession. This kind of support is very helpful."

Mr Colin Foxall, managing director of NCM Credit Insurance, the country's biggest export credit insurer, said: "The decision will greatly assist British exporters to make long term and strategic business plans."

Mr Terry Bridgman, director of Trade Indemnity, the credit insurer, which along with other smaller players in the market will benefit from government reinsurance support for the first time, said: "It takes a lot of the uncertainty away from British exporters."

NCM controls about 80 per cent of the market for short-term export credit insurance. It has about 15 per cent, with smaller players including Namur, the Belgian company, taking the remainder. Insurers at the troubled Lloyd's market, which announced their intention to enter the market for the first time this year, will also benefit.

When it privatised ECGD's short-term business the gov-

ernment had hoped there would be sufficient reinsurance capacity in the private sector. However, a sharp contraction in the reinsurance market has since occurred and exports have risen. "It has become clear that in the immediate future capacity in the private reinsurance market may well not expand sufficiently to meet the likely demand for short term export credit insurance," said Mr Needham.

As well as the transitional "top up" facility affected by yesterday's announcement, ECGD provides 100 per cent reinsurance to NCM for exports to markets which present serious political risks and where private sector reinsurance cover is unavailable.



"Compared with Challenger 1, it's like a dance hall in there," said a tank commander yesterday

## Roomy tank is a hit with generals

By Daniel Green

THE NEW Challenger 2 tank, on which the long-term prosperity of Vickers, the engineering company, may depend, was put through its paces for the first time in public yesterday, in the mid-summer sunshine of Dorset to the west of England.

Shown to press and defence attaches from Nato and Middle Eastern countries, three prototypes demonstrated their ability to attack two targets simultaneously using computerised aiming and range-finding.

The Ministry of Defence has ordered 140 tanks, while Oman signed a contract for 18 earlier this week. The future of one of Vickers' two tank factories at Newcastle-on-Tyne and Leeds, which employ 800 workers each, depends on further orders.

The MoD plans to upgrade its fleet of more than 400 Challenger 1 tanks. But the army would be happy to have a smaller number, perhaps 200, Challenger 2s.

Generals were full of praise for Challenger 2 yesterday. "It is a first class tank. There is no doubt it will meet our standards," said Lt-Gen Sir Jeremy Blacker, the army's master-general of the ordnance.

An order for 200 tanks would

## Soldiers should test new weapons, MPs suggest

The Ministry of Defence is likely in future to let soldiers try out weapons before production of them is started, the Commons defence committee suggested yesterday, writes David White.

A report by the committee related the troubled tale of the Army's new SA80 rifle, which has been through 32 modifications at a cost of £24m. "The lesson the ministry have learned is that the general usage of the weapon should be tested in the hands of soldiers during the design and development phase. We have to express some surprise that it has taken over 300 years of personal weapon usage by the British Army to discover this fact."

The "catalogue of faults" included weapons that could fire spontaneously if dropped on their muzzles; safety catches that could break; firing pins which did break; magazines that could fall off; a bayonet which not only could fall off but which broke at the tip and was difficult to sharpen; and triggers that had to be manually flicked back into position after firing.

The committee was particularly damning

about the "shoddy" cleaning kit, which included a leaky oil bottle and poor brushes. It would be an outrage, it said, if the ministry found it was liable for changing the kits after paying £2m for them. Incorrect cleaning drill was blamed for problems during the army's Gulf deployment in 1991.

Evidence to the committee by British Aerospace, whose Royal Ordnance subsidiary makes the rifle, acknowledged that "adverse publicity" surrounding the SA80 had deterred foreign customers.

Future export prospects appeared to be small, although minor quantities had been sold to Mozambique and Jamaica. The rifle's reputation was "unreasonably tarnished" by early troubles, it said.

The committee agreed the rifle was a significant improvement on the weapons it replaced. Despite the fact that it could not be fired from the left shoulder, it was "a highly accurate weapon and sound when properly maintained".

be worth between £400m and £500m and keep Vickers assembly lines working for up to six more years.

Sir Colin Chandler, Vickers chairman, said there were hopes of further export orders from Oman, Saudi Arabia and Sweden, although the tank faces tough competition from US, French and German rivals. The Challenger 2 is still in

development with first deliveries to the army set for the summer of 1994. The first complete tank regiment is scheduled to enter service the following year.

The hull of the new tank includes some 200 changes from the Challenger 1 version. Special emphasis has been placed on reliability - army tests show the new tank to be

more than four times as reliable as its predecessor.

It has a new turret and gun and the interior has been redesigned to meet the army's criticism of the cramped conditions and over-complicated controls panels on Challenger 1. "Compared with Challenger 1, it's like a dance hall in there," said one tank commander yesterday.

# Stairway to heaven.

From the moment you step into the Sheraton Grand Hotel, you'll hardly believe your senses.

Straight away, you'll hear the tinkling of the piano in our cosy Lobby Bar, and feel the buzz of our Crush Bar.

Look around you, and you'll see we've transformed the place from top to toe. With warm cherrywood, traditional paintings and our very own tartans created specially for us by Hunters of Brora.



In your room, you'll be surrounded by carved wooden furniture and opulent fabrics. And all the while, you'll relish our legendary standards of service. (Sixty of our staff have been with us for more than five years, so they have a rare understanding of the needs of our guests.)

If you visit one of our spectacular restaurants, the continental-style Terrace and the classic Grill Room, be warned: you may never want to come down to earth again.

This haven is in the heart of Edinburgh, on Festival Square. For reservations, call us on (031) 229 9131, or Freefone 0800 353535.

**Sheraton Grand**  
EDINBURGH  
FESTIVAL SQUARE, EDINBURGH EH1 1YD



Christopher Lorenz on Rank Xerox's ambitious re-engineering programme

# Time to get serious

Three months ago Bernard Fournier, the French-born managing director of Rank Xerox, sent out a terse announcement from his headquarters in Marlow, Buckinghamshire. It was proof that the copier company had finally become serious about "process re-engineering" after years of merely flirting with it.

In order to become "the most productive company in our industry in the world", Fournier declared, "we need dramatic improvements in performance which will be achieved through re-engineering of our business processes".

His announcement came hard on the heels of a string of other decisions which mentioned business processes and re-engineering in passing. They included a drastic reshaping of the Marlow headquarters - involving the loss of 200 jobs and the reassignment of 1,200 - and a reorganisation of European marketing, sales and service.

In his announcement just before Easter, Fournier did not enumerate the productivity targets but they have since become known. They involve a cut of about \$200m (\$130m) in Rank Xerox's annual overheads.

That will be achieved by, among other things, removing the costly traditional freedom of each European offshoot to develop and operate its own processes and systems as it likes. Instead, seven uniform "basic processes" are being designed to span all functional departments across Europe. Several are already well advanced. They will cover almost all the company's activities - from "time to market" (product development) through "market to collection" (customer order, installation and payment) to "product maintenance" (service).

To make the design and operation of the new processes effective, Fournier said that each of them would in future be "sponsored" by one of his top managers from all over Europe, and that a bevy of senior executives immediately beneath them would be the "owners" (ie managers) of each process. Coming from a company known for its propensity for managerial innovation, such moves might seem unpractical theorising. They are far from that.

Fournier is renowned - even notorious - for being practical and down-to-earth. He expects the changes to pay off handsomely on the bottom line. But he knows they



Managing director Bernard Fournier is renowned for his down-to-earth approach

will be far from easy and expects "a fight" as the new "process owners" start to operate across the company's traditional structure. That structure is still heavily functional. But, as Fournier made clear, he and his top colleagues in the senior management committee will not only constitute a "business process board" to spark new re-engineering programmes, they will also act as a separate committee to monitor progress of the new strategy - in other words, to drive it.

This determination is a far cry from 1990, when an attempt to spark a re-engineering revolution in Rank Xerox withered on the vine because of resistance from the established hierarchy, both in Europe and within the US parent, Xerox.

"Now we're re-engineering not just a few processes, but the whole company," says John Drinkwater, Rank Xerox's director of business processes and information management. That puts Rank Xerox

"streets ahead" of its parent, he claims. In the US a much more technology-based re-engineering project was brought to a halt in 1992 because of its cost. Even two years ago, Drinkwater says, a proposal along the lines now approved in Europe "wouldn't have got airtime with senior management. Now it does because of the savings it can offer - our existing ways of doing things aren't affordable anymore".

That became patently evident last year, when two events occurred. First, one of the company's "quality improvement teams" concluded that there was a yawning gap between the current return on assets and what needed to be achieved if Rank Xerox were to be able to call itself "the most productive company in our industry".

Then, as 1992 progressed, the extent of the immediate financial pressures became obvious. In the year to October, pre-tax profits fell by 13 per cent by one calculation and almost 19 per cent by another, thanks in part to a rise in adminis-

tration costs of nearly 10 per cent. It is no coincidence that October was also when Fournier and his senior colleagues told two teams to do a study of virtually the whole of Rank Xerox. Rather than apply crude percentage cuts across the board, they were asked to calculate the value added by every activity, and - if it survived examination - place it within whichever of the seven new "basic processes" was most appropriate.

One pan-European team examined the role and size of the international headquarters and all its support functions. The team concluded that all but 135 of the 1,500 full-time jobs there should be reassigned to the company's business divisions or sales subsidiaries, or its "technology and business support group". By cutting back on subcontracted work, only 200 jobs have gone.

A second team has adopted a similar process-based approach to the streamlining and redesign of Rank Xerox's field operations across Europe. Its recommendations will be put to Paul Allaire, the chairman and chief executive of Xerox, at the end of June, and consequent actions made public in the autumn.

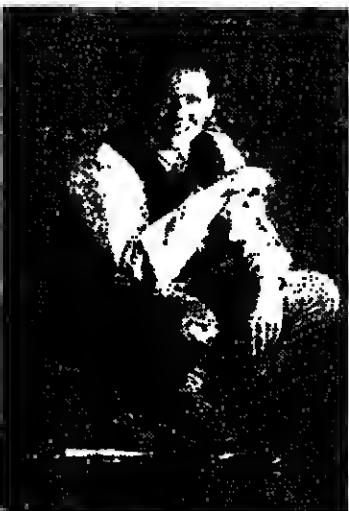
Financial pressures have certainly provided a vital spark for the process revolution at Rank Xerox, but not the only one. Another is Allaire's campaign to turn the whole Xerox group into a much faster-moving, more market-connected and "team-oriented" organisation. The introduction of cross-departmental business processes as a "horizontal" overlay across the company's hitherto functional (or "vertical") structure should help it towards those objectives.

Rank Xerox is also implementing a variety of behaviour and culture change initiatives, including a new-style leadership programme for the top 20 executives, and workshops for self-managing work teams. Thanks to Fournier, a key policy document from Xerox, with the old title of The New Company Culture, has been expanded for European consumption. Below eight high-flow American phrases about "action-oriented", "empowerment" and "organisational learning", he has added the stark words "process re-engineering and simplification". He certainly means business.

Previous articles in this series appeared on May 24 and June 2, 11 and 18.

## Secrets of the Semler effect

Tim Dickson on the man who set corporate culture on its head



Ricardo Semler: quirky ideas

that he is not about to take up consultancy. "I've turned down numerous offers," he says. "Semco is an ongoing project and we think we are only half-way there. We need another 10 to 15 years to finish the job."

Semler concedes that today's corporate giants could easily grow feet of clay. "Who would have guessed two years ago what was about to happen to IBM?" But he is unperturbed by the prospect of economic change. "I can't imagine stronger downturns than we've already been through. We've closed factories and had five to six redundancy programmes, that's everyone's risk. The challenge for us is to show that the Semco model can be self-sustaining, that it can carry on in the absence of a leader figure."

To demonstrate the point Semco introduced the idea of a rotating chief executive officer - five

people do the job for six months at a time - and Semler himself is increasingly taking a back seat.

"The company now takes 30-40 per cent of my time. My next stint as CEO comes up at the end of 1995. For the moment I don't have an office, or a desk, and I don't sign cheques. I don't exist there from a job point of view."

Semler is evidently not one to pore over the monthly cash-flow statements. "Financial numbers are not an adequate indication of what is happening," he says. "I feel closest to the company when I am talking to people in a hotel about whether our dishwashers work, or talking to ship-owners about our pumps." So does he subscribe to the latest cult of the customer? "I read about them [management fashions], but I don't take much notice. The main goal of a company should be to create an entity which everyone involved in feels is worthwhile. That will then manifest itself in good quality, good customer service."

Asked about companies he admires, Semler cites the Delaware-based Gore-tex manufacturer W.L. Gore. "They work in a completely different field but there's a philosophical identity," he explains. 3M and the Mid-west furniture maker Herman Miller have also earned his respect.

"We've picked the best from many systems - personal freedom, individualism and competition from capitalism, the control of greed and sharing of information and power from socialism, and the flexibility of the Japanese, although we shrink from their family-like ties to the company and their automatic veneration of elders."

"As far as we are concerned, problems like drug or alcohol abuse are not our concern outside the company. This sort of paternalism is unacceptable. Nor do we have a health club, which is the sort of thing that sometimes makes people in the United States cross."

As for the next 10 years, Semler aims to "increase the depth" of Semco's experience. "At the moment, only about a quarter of our workforce set their own salaries. I'd like to see everyone doing that. The same goes for our balance sheet and financial analysis programmes."

"I also think people working from home is a good sign. At the moment only about 20 per cent of our employees do so one to three days a week."

### BUSINESSES FOR SALE

## DOING BUSINESS IN RUSSIA?

Save time, effort and money at the start. All foreign companies wishing to conduct business in Russia need to register there. In Moscow, registration is handled by the Moscow Registration Chamber. Fortunately, this process can be relatively quick and easy, thanks to Financial Izvestia which is now offering the Moscow Registration Chamber's own Guide to Registering Companies in Moscow. Written in English and in collaboration with the international law firm, Salans Hertzfeld & Heilbrunn, this invaluable Guide

- Enables you to select the most suitable legal structure for an enterprise
- Supplies checklists so you avoid common mistakes when registering
- Provides sample registration forms and letters to obtain the relevant authorisations
- Lists addresses and contact details of key agencies in Moscow

Much of this information is simply unavailable elsewhere and will be of real practical everyday use to anyone intending to do business in Russia, as well as legal, financial, accounting and other advisors.

The Guide to Registering Companies in Moscow is available exclusively from Financial Izvestia - to order your copy, see below.

### FINANCIAL IZVESTIA

Financial Izvestia is a weekly business newspaper, produced by the Financial Times in partnership with Izvestia, Russia's leading quality daily. Published for Financial Izvestia by FT Business Enterprises Ltd. Registered Office: Number One Southwark Bridge, London SE1 9HL. Registered in England No. 900996.

REGISTERING COMPANIES IN MOSCOW  
Please return to (email only):  
FT Customer Services, PO Box 6,  
Camden TR14 9ED, UK  
Sales enquiries +44 (0) 209 712928  
Editorial and Marketing enquiries +44 (0) 71 799 2802

NAME \_\_\_\_\_ TITLE \_\_\_\_\_  
COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_ COUNTRY \_\_\_\_\_  
Office Use Only: Title \_\_\_\_\_ Qty \_\_\_\_\_ UK Price \_\_\_\_\_ Overseas Price \_\_\_\_\_  
ICMCD \_\_\_\_\_ Registering Companies in Moscow \_\_\_\_\_ ISBN 1 8534 069 3

PAYMENT Please note that payment must accompany order. Price includes p & p.  
Please tick as required:  
☐ I enclose my cheque to the value of £/US\$ \_\_\_\_\_  
☐ drawn on a UK bank and made payable to FT Business Information.  
☐ Please debit my credit card \_\_\_\_\_  
Card Number \_\_\_\_\_

CARD EXPIRY DATE \_\_\_\_\_ DATE \_\_\_\_\_  
SIGNATURE \_\_\_\_\_

Companies in EC member states (including the UK) must supply VAT identifying number (TVAT/VAT/MOMS/MST/VAT/PAT):  
\_\_\_\_\_

Please allow 28 days for delivery. Returns are given on goods returned in reasonable condition and within 7 days of receipt. The information you provide will be held by us and may be used to keep you informed of FT products and may be used by other related quality companies for selling purposes.

### SUCCESSFUL ENGINEERING DESIGN AND DEVELOPMENT COMPANY

Long established with good customer base. Specialist in handling systems, process lines and prototype machines. Small range of niche market products. Turnover £550K. Midlands location near Toyota with skilled staff and well equipped works and offices.

Write to Box 44007, Financial Times, One Southwark Bridge, London SE1 9HL.

### SUBSTANTIAL LEISURE DEVELOPMENT

Opportunity with Marina, Tavern, Warehousing, Mooring etc, for full details contact LEISURE ESTATES (0323) 899656

### LEGAL NOTICES

In the matter of National Employers' Mutual General Insurance Association Limited (NEMGIA)

The Liquidators of NEMGIA hereby announce that they intend to make a first interim distribution to creditors in or about December 1993. To participate in this and any subsequent distributions, creditors must first establish their claims by completing and submitting to the liquidators a form of proof of debt. Creditors, broken and their clients, whose known, were circulated in mid-May with the necessary forms. If you have not directly or indirectly received a form, please request one by writing to the liquidators. As regards NEMGIA's former branches in Australia, Canada, Cyprus and Malta, creditors should contact the local liquidators (or similar appointed persons) to establish their claims. Only to the extent that UK dividends exceed local percentage distributions will creditors be entitled to participate in distribution from UK funds. 15 June 1993 A.J. McElfation, joint liquidator NEMGIA - in liquidator PO Box 270 20 Farringdon Street London EC4A 4PP ENGLAND

### GREEK EXPORTS S.A. INVITATION

For the submission of Declarations of Interest for the purchase of the Assets of "GENERAL SUPPLYING (MANUFACTURING) S.A. ELECTRICAL & TELECOMMUNICATIONS MATERIAL INDUSTRY, PLASTICS INDUSTRY".

Within the framework of the government's privatisation policy on the basis of Law 2000/191, GREEK EXPORTS S.A., based in Athens (17 Pseftioulou Street) and a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (ETDA S.A.), has been appointed liquidator by Athens Court of Appeal Order No. 3089/94-93 and intends to sell, with the procedure described in article 46a of Law 1892/1990 as supplemented by article 14 of Law 2000/191, the entire assets of "GENERAL SUPPLYING (MANUFACTURING) S.A. ELECTRICAL & TELECOMMUNICATIONS MATERIAL INDUSTRY, PLASTICS INDUSTRY", based in Athens, and in which ETDA S.A. is a major shareholder.

"GENERAL SUPPLYING (MANUFACTURING) S.A." was founded in 1974 (PEK No 177031-S-74) and is engaged mainly in the manufacturing of electrical material of all kinds, low, middle and high voltage, as well as all kinds of telecommunications and electrical material. The production installations of the company are situated in Oropos in the prefecture of Boeotia, on the provincial road to Oilessi. The factory has been built on a self-owned plot of land of 18,286 m<sup>2</sup> in area. In the above-mentioned plot there is a three-storey building, consisting of a ground floor, a first floor, a second floor, and a smaller apartment on the roof. The total serviceable area of these storeys comes to 5,493 m<sup>2</sup> and its volume to 24,343 m<sup>3</sup>. Besides the main building, there are also small secondary constructions, covering a total of 490 m<sup>2</sup> in area, and 2,002 m<sup>3</sup> in volume. Furthermore, the company owns an office of 115.80 m<sup>2</sup> in area, on 25 Sotiriou Street in Athens, where it is based.

FINANCIAL DATA (in thousands dr)				
	1989	1990	1991	1992
Total Assets	1,432,705	1,835,273	2,006,699	1,680,782
Total Liabilities	743,850	1,101,172	1,040,206	678,081

Note: The above figures derive from published balance sheets.

PRIVATISATION PROCEDURE  
1. Within twenty (20) calendar days from publication of the present invitation, interested buyers must submit a non-binding written declaration of interest.  
2. Prospective buyers, after giving a written promise of confidentiality, can obtain an Offering Memorandum and have access to other information concerning the company for sale.  
3. The announcement of the public tender for the highest bidder will be published within the prescribed time limits in the same newspaper.

For additional information, please contact:

- The head office of E.T.D.A. S.A., Directorate of Public Holdings, 87 Syngrou Ave (2nd floor), Athens. Tel. 30-1-92.94.395 and 30-1-92.94.396
- Greek Exports S.A., 17 Pseftioulou Street (1st floor), Athens. Tel. 30-1-32.43.111 to 5

### COMPANY NOTICES

QUEBEC CENTRAL RAILWAY COMPANY 4% FIRST MORTGAGE DEBENTURES STOCK  
In preparation for the payment of the half-yearly interest due August 1 1993 on the above stock, the transfer books will be closed at 3.30 p.m. on July 9 1993 and will be re-opened on July 10 1993.  
D.R. Keir  
Assistant Secretary  
65-65 Trafalgar Square  
London WC2N 5DT  
June 25 1993

### PUBLIC NOTICES

INSURANCE COMPANIES ACT 1982  
Notice of Approval of Transfer of Business  
LOMBARD CONTINENTAL INSURANCE PLC: THE TRANSFEROR  
Notice is hereby given pursuant to Section 51(5)(a) of the above Act that the Secretary of State has approved a transfer of certain general business from the transferor to Lombard Continental Insurance (UK) Limited (formerly Elizabethan Insurance Company). Department of Trade and Industry London May 1993

## BRITISH COAL CORPORATION

# Licensing of Closed Collieries

British Coal invites offers for licensing the working of coal and the use of associated facilities at each of the collieries named below. Decisions by British Coal to grant a licence in respect of each such colliery will be made on a colliery by colliery basis and separate offers are invited. Specific proposals for non-mining uses will also be given due consideration.

The collieries for which offers are invited are Vane Tempest, Seaham, County Durham; Westoe, South Shields, Tyne and Wear; Grimethorpe-Houghton Main, Barnsley, South Yorkshire; and Trenham, Stoke-on-Trent, Staffordshire.

Expressions of interest must be received by July 16, 1993, either in writing to:

British Coal Corporation,  
Licensing of Closed Collieries,  
Eastwood Hall, Eastwood,  
Nottinghamshire NG16 3EB.  
Fax No: 0773 532709

or by telephone on the following numbers:

Vane Tempest Colliery 0773 532710  
Westoe Colliery 0773 532710  
Grimethorpe-Houghton Main Colliery 0773 532711  
Trentham Colliery 0773 532712  
and subsequently confirmed in writing.

British Coal reserves the right not to consider expressions of interest received after July 16, 1993. Parties who have expressed an interest in making an offer in respect of a particular colliery will be provided with a Preliminary Information Pack containing outline information on the colliery, an application form, a letter of undertaking and the terms of a £10,000 security deposit/bond, together with details of the licensing process and timetable.

Detailed information on the relevant colliery and draft tender documentation will subsequently be provided to any party which satisfies the requirements specified in the Preliminary Information Pack, which include entering into the letter of undertaking and the provision of the security deposit/bond.

The receipt of an offer will not create any obligation or commitment on the part of British Coal to enter into any negotiations or to grant a licence.

Enquiries about the procedures set out in this advertisement should be made in writing to the above address or by telephone on the numbers listed opposite.



MAGAZINE ADVERTISING ASSETS  
of insolvent companies and businesses.  
Tel: 071-282 1184  
Fax: 071 706 3464

GREENGROCERY BUSINESS  
THREE MAJOR NW TOWNS  
FOR SALE  
APPLY: MORGAN MARTIN  
(0772) 556666

OFFICE EQUIPMENT BROKERS  
LONDON BASED  
Rare opportunity to acquire a highly profitable broker of used office equipment.  
TPO £500,000.  
Excellent profits and cashflow.  
Rapid growth despite the recession.  
Price guide - £450,000  
Tel: John Bissell on (0438) 840772  
LINSEY BISSELL ASSOCIATES

Language School Group seeking buyer of the assets and goodwill of this long established enterprise which incorporates three year round colleges and numerous highly prestigious spring and summer residential and homestay centres. Strong management team in place. The owner is wishing to retire. Principals only should apply. Write to Box No. 81244, Financial Times One Southwark Bridge, London SE1 9HL.



## TECHNOLOGY

The market for menopause treatment is lucrative, says  
Clive Cookson in a series on drug discoveries

# Topping up the hormones

Market projections for menopause/osteoporosis/bone disease therapy

Company	Product	1992	1993	1994	1995	1996	1997
American Home Products	Premarin	540	642	760	875	980	1,010
Ciba	Estraderm	225	300	380	450	520	580
Johnson & Johnson	Evorel/other			20	45	65	115
Rhone-Poulenc Ror	New patch				70	100	130
Sanofi-Synthelabo	New patch					40	80
Other drugs subtotal		275	390	410	535	665	710
Oestrogens subtotal		1,040	1,340	1,490	1,770	2,130	2,535
Calcitonin subtotal		1,035	1,194	1,320	1,410	1,510	1,585
Other drugs subtotal		155	170	205	230	255	275
Grand total		2,230	2,704	3,115	3,410	4,260	5,095

Sources: Meltzer and Jolly

A 51-year-old product, extracted from pregnant mares' urine, is turning unexpectedly into a pharmaceutical blockbuster. The success of Premarin - worldwide sales up 20 per cent to \$642m (\$428m) last year and projected to reach \$1bn in 1995 - is a testimony to the fast-growing popularity of hormone replacement therapy for women during and after the menopause.

Although HRT has been going as long as an average menopausal woman, new research findings are propelling its growth. They show that oestrogens such as Premarin not only relieve the immediate symptoms of menopause, such as hot flashes, night sweats, fatigue and vaginal dryness, but also help prevent two serious health problems of old age: osteoporosis (fragile bones) and heart disease.

At the same time drug companies are developing more convenient ways of delivering HRT than the traditional Premarin tablets sold by Wyeth, the pharmaceutical subsidiary of American Home Products. The most important innovation is the transdermal patch, pioneered by Ciba of Switzerland, which releases hormones slowly into the blood through the skin.

Menopause is defined narrowly as a woman's last menstrual period, which occurs at an average age of 51, but the term is now used more loosely to describe the change triggered by the ovaries' declining capacity to produce oestrogens (female sex hormones). Typically this starts in the late 40s and continues well into the 50s.

Falling oestrogen levels affect the normal functioning of many body systems, including skin, bone, blood vessels and sex organs. The most important long-term impact is to accelerate the normal age-related loss of bone density and minerals. The result is osteoporosis, which causes 1.3m bone fractures a year in the US, at a total cost in health care estimated at \$10bn a year. More than half the women who break a hip in old age will never be able to walk without assistance again and one in five dies within a year of the fracture.

Menopause also removes the protection from heart disease given by oestrogens, which reduce clogging of arteries and stimulate the healthy growth of blood vessels. Although younger women are much less likely than men of the same age to die from heart attack or stroke, such deaths increase rapidly after the age of 50.

HRT aims to restore oestrogens in the blood to a level slightly below what is normal before menopause.

Although Wyeth and Ciba dominate the market, more than 20 other HRT products are currently available, including surgical implants, creams and pessaries as well as tablets and skin patches. Most contain natural oestrogens - either human oestradiol or "conjugated oestrogens" from pregnant mares. These are much less potent than the synthetic hormones incorporated in oral contraceptive pills.

In addition to oestrogen, women on HRT whose wombs have not been removed by hysterectomy are advised to take cyclical doses of a second hormone, progesterone. Its role is to prevent excessive cells building up in the lining of the uterus - a condition that can eventually lead to cancer of the womb. Clinical evidence for the long-term benefits of HRT is building up steadily, as the World Menopause Congress in Stockholm has been hearing this week. The risk of hip fracture is reduced by at least half after five years of treatment and the risk of heart attack may be cut by 45 per cent.

The proportion of menopausal women in the UK who are on HRT has increased from 4 per cent to 9

per cent over the past five years, according to the Amaran Trust, a medical charity specialising in HRT. In the US about 15 per cent are on HRT.

However, there is scope for far more women to benefit from HRT, says Val Godfree, deputy medical director of the Amaran Trust. Busy family doctors do not have time to explain HRT during the 10 to 15 minutes allotted to a typical consultation, she says, or to work out the best therapy for each individual. As a result, too many women give up after two or three weeks because of the "side-effects", before the therapy has had a chance to do them much good.

The side-effects caused by oestrogen-progesterone combinations - including breast tenderness, bloating and leg cramps - normally disappear within three months, as the body becomes accustomed to the raised hormone levels. It may also be possible to reduce side-effects by switching to a different combination and/or from tablets to skin patch.

Beyond the immediate side-effects, some women steer clear of

HRT because they are afraid of the long-term risks of hormone consumption and/or because they think it is wrong to interfere artificially with the natural ageing process - a view that the author Germaine Greer expounded in her anti-HRT book *The Change*, published in 1991. (Books about the menopause are a lucrative publishing genre: Gail Sheehy's *The Silent Passage*, which favours HRT, headed the US bestseller lists last year.)

Potentially the most serious long-term risk of HRT is a small increase in the chance of developing breast cancer. This is still medically controversial but Godfree concedes that the risk of breast cancer may increase from 1-in-12 to 1-in-9 after 15 years on HRT.

Women who do not like taking sex hormones but still want to protect themselves against osteoporosis may be prescribed other bone-strengthening drugs, notably calcitonins.

Giving calcium (the main mineral in bone) directly as a dietary supplement does not appear to prevent osteoporosis in well-nourished women. But calcitonins - hormones that regulate calcium and phos-

phate levels in the body - do help by reducing the resorption of mineral from bone into the blood.

Sandoz of Switzerland leads the \$1bn-a-year calcitonin market with Miacalcic, a synthetic version of salmon calcitonin. Until recently, calcitonins had to be injected but Miacalcic is now available as a more convenient nasal spray.

Biphosphonates - potent inhibitors of bone resorption - are a new category of drug to treat osteoporosis. Sales are still small - only \$80m last year according to Arvind Desai, an analyst with Melita and Isaly, the New York healthcare investment company - but they are expected to rise as new products come through clinical trials.

Meanwhile, a new generation of transdermal patches will be fuelling the growth of the HRT market. The first, Evorel, was launched in Europe early this year by Ortho-Cilag, a subsidiary of Johnson & Johnson. As with Ciba's original Estraderm, a patch is applied twice a week to the buttocks or top of the legs. But with a thickness of only 0.1 mm, Evorel is thinner than Estraderm; it contains oestrogen dispersed in a matrix rather than a liquid reservoir. Ortho-Cilag quotes clinical studies to show that Evorel suffers less from two problems of the first-generation patches: their tendency to fall off and to irritate the skin.

Other companies developing second-generation HRT patches include two US drug delivery companies, Noven and Cignus, and Ethical Holdings of the UK. Noven has signed licensing agreements with Rhone-Poulenc Ror in Europe and Ciba in the US, while Cignus is collaborating with Warner-Lambert.

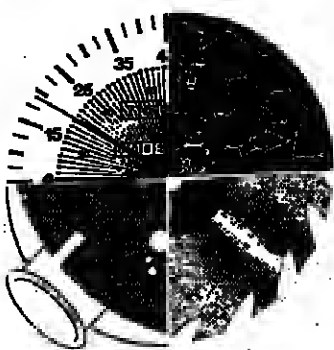
The main advantage of patches over tablets, apart from convenience, is that the hormone diffuses straight into the bloodstream. "The patch avoids giving large doses of oestrogen to the liver," says John Stevenson, consultant endocrinologist at the Wynn Institute for Metabolic Research. "It is therefore less likely to cause metabolic disturbances which might be seen with the oral route."

Menopause-related drugs are one of the fastest growing of all pharmaceutical sectors, as Desai points out. Ironically, the growth is based less on new chemicals than on well-known natural hormones.

Desai expects the overall market for menopause, osteoporosis and bone disease treatments to continue growing at 15 to 20 per cent a year at least until 1996 - "and the rate of expansion could be even faster if sufficient breadth of new products was available."

The series will continue next month with an article on arthritis treatment.

## Worth Watching · Della Bradshaw



### Cashing in on sales data

The ever-decreasing cost of the latest computer technology has enabled IBM to develop a point-of-sale till aimed squarely at even the smallest retailer.

For less than \$5,000 the retailer will be able to buy the IBM 4694 hardware and software plus installation and support. Because the till uses PC technology, the diskettes can be transferred to a PC in the evening and the sales data gathered during the day used in spreadsheet applications. Alternatively, a screen can be attached to the till and the IBM 4694 doubles as a PC. IBM: UK, 0705 321212.

### Computers step on the accelerator

Supercomputer users have long been able to process data at high speed, but the benefits of easy-to-use workstation software have largely passed them by. Floating Point Systems (FPS), of Bracknell, believes it has a solution with a workstation accelerator developed by Mercury Computer Systems of Massachusetts. A single multi-processor accelerator board speeds up the input and output of data to 10 times that of today's most powerful workstation.

FPS believes the accelerator will be most useful in medical, defence, simulation and financial modelling applications. A workstation with accelerator costs around \$50,000. FPS: UK, 0344 5521. Mercury Computer Systems: US, 508 458 3100.

### Double the dose in a bar code

Bar codes are widely used on items such as food to identify the item. But in blood transfusion, where large amounts

of data need to be carried on the blood bag, more complex options are being investigated.

The regional transfusion centres in Oxford, UK, and Kassel, Germany, are looking at a two-dimensional bar code called PDF 417 to identify the donor, reveal test data and so on. Unlike traditional bar codes where data is held in the thickness of the stripes and the height of the bar is irrelevant, PDF 417, developed by Symbol Technologies, of Bohemia, New York, and promoted in the UK by Bar Code Systems, contains a series of codes stacked on top of each other.

As a result a single code can contain up to 1,750 characters, compared with 13 on a traditional bar code. Symbol Technologies: US, 516 983 2400. Bar Code Systems: UK, 081 549 0908.

### PC and fax avoid traffic jams

More than 50 per cent of faxed documents are prepared on a computer, but most are printed before they can be faxed. The alternative - to put a fax board inside the PC - means other documents cannot be sent while the computer is faxing, and the power has to be left on to receive faxes outside office hours.

Japanese fax specialist Muratec has teamed up with software company WordPerfect International to produce a plain paper fax machine that sits next to the PC and enables faxes to be sent from both. Incoming faxes can either be printed out or stored and displayed on the PC. Muratec: UK, 0737 780178.

### Keeping learners in their place

THE sleek new designs and moulded bumpers of today's cars mean that learner drivers in the UK have a problem in safely attaching "L" plates to their car - and removing them when a qualified driver takes the wheel, as required by law.

So Inventions of Milton Keynes, has come up with a seven-inch rigid plastic case that resembles a compact disc box. On one half is printed the red "L", on the other half are strong magnets that fix to the roof of the car while the "L" stands perpendicular. Inventions: UK, 0296 726136.

## PEOPLE

### Taylor to head URA

David Taylor, managing director of Amec Developments, has been chosen as the first chief executive of the Urban Regeneration Agency, the public body that will be set up this autumn to reclaim 150,000 acres of vacant land.

Mr Taylor, a 43-year-old Scot, beat off competition from 177 other candidates to win the post. Lord Walker, chairman designate of the URA, said Mr Taylor had been chosen because he had experience "at the leading edge of regeneration activity and the personal qualities to match."

"He is already well-respected in both the private and public sectors and will give the agency a head start in developing the partnership approach vital to its success," he added.

Mr Taylor, who originally trained as an architect, has spent four years at Amec Developments, which is responsible for urban regeneration schemes in Merseyside, Newcastle and Salford Quays.



Before joining Amec, he was managing director of Lancashire Enterprises, an agency set up by local authorities in the north west.

Mr Taylor has served on the Business in the Community task force responsible for preparing a report on raising finance for inner city areas. He

has also been a member of the Prince of Wales' Urban Village Group and a director of the North West Business Leadership Team.

Mr Taylor, whose appointment was announced yesterday in a written parliamentary answer by John Gummer, environment secretary, said that his task over the next few months would be to decide on the agency's strategy with Lord Walker.

He will work as a consultant to the Department of the Environment until the agency is formally established under the Leasehold Reform, Housing and Urban Development Bill which is now going through Parliament.

The agency, which is sometimes described as a roving urban development corporation, will subsume the Derelict Land Grant and City Grant programmes which will account for \$177m of funds from the Department of the Environment this year.

### Rowlands takes on top job at HTV

Chris Rowlands, the 41-year-old finance director of HTV, the ITV company for Wales and the west of England was yesterday appointed chief executive with immediate effect.

He takes over from Charles Romaine, 56, who was with HTV for two years and successfully saw it through the bids for new franchises. It is believed that Louis Sherwood, the HTV chairman sought Mr Romaine's early retirement.

The appointment reflects the changing nature of independent television and the hard struggle HTV faces following its high bid of £20.5m a year to retain its franchise.

Mr Rowlands, a qualified accountant with a Cambridge economics degree, is a specialist in ITV advertising.

He joined HTV as finance director in May 1992 and had previously worked at the Asda retail group. His responsibilities at Asda included devising and implementing corporate property plans and managing new construction of about 230,000 a year and £1.5bn of Asda property assets.

At HTV, Mr Rowlands has been responsible for cost-cutting and rationalisation aimed at taking the company back to profit.

Mr Sherwood yesterday paid tribute to Mr Romaine's role in steering HTV through the bid process against fierce competition and launching the policy of selling non-core businesses and reducing the company's cost base. Mr Rowlands said he was confident HTV would be able to honour fully its licence obligations.

He added: "My immediate task is to ensure that HTV repays the loyalty of its shareholders by returning the company to profitability."

Imperial Chemical Industries has appointed Roger Hurn as a non-executive director from next October. Mr Hurn is chairman and chief executive of Smiths Industries. His appointment brings the numbers of executive and non-executive directors back into balance at five of each.

### Publisher puts finance on board

Dorling Kindersley, the publisher of highly illustrated reference books, has appointed its first board-level finance director eight months after its spectacular debut on the Stock Exchange.

He is Peter Gill, 37, group development director and company secretary of Abbott Mead Vickers, the listed advertising agency. Gill, who spent 10 years with Arthur Andersen, the chartered accountants, will also act as DK's company secretary.

The publisher's finance function has until now been headed by Lyn Blackman, who sat on the board only as company secretary. She will be moving to a three-day week, and working on new business development.

Richard Harman, DK's managing director, said Gill's services had been secured after a "gentle search" by headhunters. No one had questioned the absence of a finance director on the board during the flotation process - partly, no doubt, because both he and Rod Hare, DK's operations director, were chartered accountants. DK's shares have risen more than 75 per cent since flotation.

### Marsden quits Premier

Philip Marsden, corporate development director of Premier Consolidated Oilfields, has resigned to pursue other interests. Both parties say the parting was amicable.

The departure of Marsden, an active former head of mergers and acquisitions at County NatWest, comes six months after Roland Shaw, the founder of Premier, nominally stepped down from his executive chairman position under some pressure from institutional investors.

Whispers from the City suggest Shaw may, however, still be playing a more active role than might be expected from a non-executive chairman. The 70-year-old Shaw, whose larger than life presence has dominated Premier for 10 years, is understood to be in the office for much of the week. "He (Marsden) may have been a bit frustrated," said one close observer. "Shaw has given up much of the hands-on management. It is difficult for a chap like that to suddenly retire."

Mr Robson, deputy general secretary of the AEUU engineering union since 1980, succeeds Mr Alex Ferry, also a former AEUU official, who was an important player in the campaign by the engineering unions for a 37-hour week.

The campaign won shorter working weeks for hundreds of thousands of workers. Mr Robson, who started his career as

an apprentice at Swan Hunter shipyard, is keen to start campaigning for a 35-hour week when the economy picks up. But he believes many employers would be unwilling and unable to concede such hours.

The CSEU is an umbrella organisation for engineering and shipbuilding unions and negotiates on their behalf locally. It used to be an important force in national pay talks with engineering employers but this role ended after disputes over the shorter working week.

### CSEU confirms Robson

Alan Robson, 51, was confirmed as the new general secretary of the Confederation of Shipbuilding and Engineering Unions at its meeting in Llandudno yesterday.

Mr Robson, deputy general secretary of the AEUU engineering union since 1980, succeeds Mr Alex Ferry, also a former AEUU official, who was an important player in the campaign by the engineering unions for a 37-hour week.

The campaign won shorter working weeks for hundreds of thousands of workers. Mr Robson, who started his career as

G W E N T

You're probably used to fitting in those informal discussions with your customers or suppliers at the weekend, and with the sort of success your business is likely to achieve in Gwent, you'll still have to.

Even in a Perfect World you could still have to work weekends

have to travel into town or meet on the motorway. Golf courses, fishing rivers and delightful pubs and hotels abound in Gwent, turning business into a positive pleasure every day of the week.

With no commuting difficulties, an eager, highly skilled workforce and rental costs typically less than half those in the South of England, a working week in

Gwent can be totally satisfying. So next time you find yourself in the office at the weekend, why not take time to fill in the coupon? It's a move you'll never regret.



**GWENT**  
The Perfect World

Please send me your full colour Gwent information pack.

Name \_\_\_\_\_ Title \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

Type of Business \_\_\_\_\_ Tel. \_\_\_\_\_ F125093

To: Andrew Treiter, Head of Economic Development, Department of Planning & Economic Development, Gwent County Council, County Hall, Cwmbran, Gwent NP44 2XE. Telephone (0633) 832780.

THE FIRST COUNTY IN SOUTH WALES





'Triumph of Death', newly attributed to Pieter the Younger, now on show in Antwerp

## 'Triumph of Death' rediscovered

Five years ago, a "Triumph of Death" was found hanging in the bedroom of a reclusive American multimillionaire. The large canvas was clearly an old copy of Bruegel the Elder's famous painting in the Prado - dirty, damaged, and badly repainted in the last century. Cleaning has now revealed it to be a signed and dated version by Bruegel's son, Pieter II. On June 18, it went on view at the Museum Mayer van den Bergh in Antwerp until May next year.

A painting as macabre as Bruegel's "Triumph of Death" would not be everyone's choice for a bedroom. However, its late owner was a remarkable character. Peter Putnam was born into a wealthy family in Cleveland, Ohio. As a young man, he renounced the comforts of wealth, working as a theoretical physicist, a college lecturer, and social worker, all the while elaborating a complex theory reconciling science, morality and religion.

Yet Putnam was also a brilliant investor. He turned \$7m into a \$40m fortune by the time of his death. Aged 62, Putnam was cycling home from his job as a night-janitor in a small town in Louisiana when he was struck by a car and killed.

Putnam and his adored mother Mildred were philanthropically inclined. Last month, the American charity - Nature Conservancy revealed that this conservationist's last great passion was a secret \$98m bequest in the will of Putnam and his mother. Princeton University, where Peter graduated, is dotted with the Putnam Collection of sculpture, presented as a memorial to Peter's brother.

The redoubtable Mildred Putnam gave a quantity of 20th-century art to Princeton, Cleveland Museum and elsewhere. Not all the beneficiaries showed themselves grateful. Kent State University declined a piece she commissioned from George Segal in memory of the four students shot by the National Guard at the 1970 anti-Vietnam War protest. Mrs Putnam not only accepted her son's homosexuality, she commissioned Segal for a piece honouring the Gay Liberation Movement, which conservative Ohio did not wish to have. The sculpture now stands in New York's Greenwich Village.

The residue of the Putnam fortune, including the "Triumph of Death", now belongs to a charitable foundation which Peter named after his mother. James Corcoran, an American art-dealer, is masterminding the re-emergence of a picture he estimates as worth between \$5 and \$6m. The Mayer van den Bergh makes an extremely good shop-window for it, being rich in works by the Bruegel family.

Fritz Meyer van den Bergh was an ardent admirer of Bruegel the Elder at a time - the 1890s - when others were lukewarm. The wealthy young aesthete was able to buy for a song what is perhaps the most remarkable and mysterious of all the elder Bruegel's apocalyptic visions. "Dulle Griet", the armed harrier who strides across a ghastly landscape of bloodshed and

fire, makes an apt pair for the Cleveland "Triumph of Death".

Pieter the Younger and Jan each copied the "Triumph of Death", Jan twice and Pieter, it now appears, three times. They saw no difficulty about altering their father's composition. Certain changes are aesthetic. In the elder Bruegel's day, skeletons were shown with flesh on their bones; his sons' creations are bone-naked. However, Pieter put clothes on his father's naked Eve, and had second thoughts about a dead baby. However, if two Belgian art-historians are correct, Pieter included other changes which make the Cleveland picture far more than just a ghoulish pot-boiler.

Hélène Verougstraete and Roger Van Schoute have suggested that Pieter was painting a double-memento mori. In 1625, the year before the newly-uncovered date on the canvas, Jan and three of Jan's children died from cholera. Another date is prominent in the picture: 1625, marked on funeral banners carried by a procession of skeletons, together with two crossed bones and the legend "Obit mortem". "He has passed on." What was the significance of the date?

The suggestion is that Pieter was marking the centenary which had elapsed between his brother Jan's demise and the birth of their father, Bruegel the Elder. If this view is correct, it pinpoints the master's date of birth which is normally given only as "circa 1534". On the right of the painting, the merry company interrupted by skeletons, is also cited in support of this cen-

tennial thesis. Ten sprigs on the handsome gateau must commemorate ten decades.

Pieter, it is claimed, had painted a masterpiece heavy with personal meaning - one last "Triumph of Death" for the Brueghels. Perhaps the theory is correct, although there are other evidence of 17th-century artists marking family centuries in this way? It seems far from obvious that a bereaved person would remark a 100-year interval between a father's birth and a brother's death.

Where Bruegel the Elder's birthday is concerned, the theory may be mistaken. However, the notion that a mourning brother painted the Cleveland "Triumph" as a memorial certainly has poignancy, not least in terms of the other Peter Putnam bought his painting (sold as school of Bruegel) when he was about 20, touring Europe. Some four years earlier, in 1944, his adored elder brother had been killed serving as a fighter pilot.

It is impossible not to think that Bruegel the Elder's message struck to the wealthy young man's heart. On two scrolls, Pieter had added to his father's work the quotations from the Apocalypse and Ecclesiastes which illustrated so memorably, "There came a pale horse whose rider's name is Death, and Hades followed after him" and "For man is on the way to his eternal home". Bruegel's fearsome vision kept a 20th-century ascetic company for the rest of his days.

Patricia Morison

fantasy and humour with a few moments of saccharine sweetness, as when Tityana settled down for the night in a rosy pink bower like a huge meringue, surrounded by flickering candles.

The impressive feature was the all-round strength of the large cast. Singling out individual names seems unfair, but Elizabeth Campos made a sparkling Tityana and Wyn Pencreag a touching Bottom, if not the gauche extrovert the role implies. Both pairs of lovers, Manren Murphy and Jeffrey Lloyd-Roberts, Louise Armit and Richard Whitehouse, included voices of some promise. A pity that Puck was taken in pantomime-style by a girl: not, I suspect, an idea of which Britten would have approved.

Productions sponsored by Manchester Airport and Balcass

## Opera/Richard Fairman

### Two student Brittens

character as the students did under their conductors, Timothy Reynish and Christopher Gayford. Like the operas, the two stagings were quite different. Sally Day's production of *The Turn of the Screw* was somewhat entangled in problems as to what to show on stage and what not, but it gave the audience something to think about. At the beginning it was made clear that the Governess was beset with the children's guardian. When the ghost Quint and boy Miles later appeared, both with the same looks and red hair, all manner of inter-relationships was set up - a highly complex sexual equation.

It was hardly surprising that Marianne Joseph as the Governess should get a lot out of her role, but she did so in a mature way, singing with care for the words and putting before us a composed and educated woman. Michael Bennett was an incisive tenor Quint and Mary Pope a strong, slightly raw Miss Jessel. The other producer, Geoffrey Saunders, saw *A Midsummer Night's Dream* in more conventional terms. The sets resembled the original Covent Garden staging (exhumed by the RNCM itself not so long ago). Nothing very sinister was lurking in its nocturnal shadows. This was a benign dream, merely

## Theatre/Malcolm Rutherford

### Present Laughter

If you want to see just one play in London's West End this summer, go for the revival of Noel Coward's *Present Laughter* at the Globe. It is not Coward's best piece and lacks the precision of *Hay Fever* and *Private Lives*, but under Tom Conti's direction there are times when it seems the next best thing and, because you may not be too familiar with it, there should be new delights.

Conti stars as well as directing. He plays Gary Essendine, the actor, lover, writer and wit who comes close to being Coward's idealised version of himself. This dual role of actor/director is at the heart of the production. It allows Conti to dictate the pace. At times, playing Essendine, he is the protagonist for example, when he savages a young would-be dramatist for wanting to write psychological plays, like Chekhov. Go into rep, Essendine tells him, and learn what is "actable". The young man, memorably played here by James Purefoy, is duly stunned and henceforth wants to act, write and live like Coward.

At other times, Conti the director becomes more detached. He stands back and watches the action going on around him - from lovers,

admirers and domestiques alike. There is, if you are looking for theatrical influences, a remarkable amount of *Present Laughter* in John Osborne's *Inadmissible Evidence*, which was revived at the Royal National Theatre last week. Compare the use of the telephone in both plays, as well as the promiscuity.

Where Coward and Conti score is in the detail and the household arrangements. Essendine has three domestic helpers: a spiritualist Scandinavian housekeeper played by Hana-Maria Pravda who has a devastating touch with the Hoover, a valet called Fred and a wonderfully smart secretary (Gabrielle Drake) on whom he depends for almost everything but romance. Not only do these wildly different people get along well enough with each other, Essendine is at home with all of them. This is the classless society or Coward showing off the breadth of his taste.

There is also a beautiful semi-separated wife ready to come to the rescue whenever danger lurks or another woman threatens to go too far. Certainly as played by Judy Lee she is a sparkling asset, a supremely elegant *de ex machina*

always at the end of a telephone line at the right time. Thus here is the essence of the Coward-Conti family.

Just like the Bliss family in *Hay Fever* no-one else is allowed more than a look-in for long, though some of the supporting parts in *Present Laughter* are weaker. There is very little to be said for the two male roles of Henry and Morris who look as if they have strayed in from the nearest golf club.

Possibly that is a fault of the production rather than the original Coward. If so, it is the only one. Conti's own performance is to be treasured. He passes the ultimate acting test of sometimes being even better when he is silent than when he is speaking. Watch him just observing other people. He is marvellously vain. Whenever the door bell rings, he moves towards the mirror to preen himself. When it rings almost for the last time, he makes the same instinctive movement then draws back as if to say "so it is". He makes Coward seem a much nicer man than he probably was, and he makes *Present Laughter* the play to see.

Globe Theatre. (071) 494 5065

## Moti Roti, Puttli Chunni

Even being in the audience at the Theatre Royal, Stratford East nowadays is an experience in itself. Nowhere else in London theatre is there such a sense of direct participation. If Stratford East put on a really bad production, one has the sense that the audience would throw things at it.

There is no such problem with *Moti Roti, Puttli Chunni*, which is Hindi for "Thick Bread, Thin Veils," and part of this year's London International Festival of Theatre (LIFT 93). The source is the prolific Indian movie industry which specialises in high drama, violence, passion and romance. Here it has been partly turned into theatre: some of the action takes place behind a veil, as though on screen, then the real characters appear, as in a play.

The plot has also been devised for Britain. These are Indians who have emigrated in order to get away from arranged marriages and undue fam-

ily interference, but who mainly consort with Indians when they get here, maintain their links with Bombay and still stick very largely to their own culture with a bit more freedom.

*Moti Roti* concerns a construction company called Kumar Developments which operates in London's East End and, like many companies, is in trouble with the end of the property boom and has probably cut a few corners on the way. It attempts to revive its reputation by building a public health complex, but when the Kumar family runs out of money, they seek to turn the complex private. Corruption is rampant.

So is every other kind of passion. If one had to attach a label to the style, it would be melodrama, so the old theatre at Stratford East is a very fitting place for it. The audience hisses at anything villainous and cheers ironically at the sentimental passages.

No doubt there is more to *Moti Roti* than meets the average Anglo-Saxon eye and ear. Some of the dialogue is in Hindi. Yet even the dullest Englishman can scarcely fail to rise to the rest, the passion and the sheer enthusiasm. It may be soap, but it is Indian soap on an epic scale with handsome men and beautiful women, though also a wonderful comic character in Ajay Chhabra's Bunty.

The colours are lurid - mostly shades of purple - but even that adds to the impression of an Indian Hollywood run wild. They call it Bollywood. Direction and design are by Keith Khan. The audience at the first night was a huge ethnic mix; they all loved it. Part of the pleasure is simply being there.

M.R.

Theatre Royal, Stratford East until July 17. (081) 534 0310

## RSC lightweights come to London

The two 1992 stagings that the RSC has just brought to London - *A Winter's Tale* in the main Barbican, and *The Odyssey* in the Pit - are both lively and both lightweight. One particular feature of the *Winter's Tale* production is that too few of the actors know how to make minor syllables, minor words, rapid and/or hushted utterance register to the sides and depths of the big theatre: a flaw that has made too many RSC transfers lightweight in the big Barbican Theatre.

This *Winter's Tale*, which won several golden opinions in Stratford, is directed by Adrian Noble. It runs fluently, tells its story clearly, proves a good show. The groundless jealousy that makes Leontes so problematic a role becomes credible here; John Nettles's multi-faceted Leontes blows warm and cold, is trusting and suspicious. Yet when I remember Peter Hell's (by no means perfect) 1988 National Theatre *Winter's Tale*, I find that Noble's staging misses the play's scale. There is a high-down edge of heroic melodrama to Leontes, making us stand apart from him even as he pushes us into his violent inner world; and so Tim Pigott-Smith whips. Nettles is sensitive, reasonable, but small-scale. He neither dis-

tances us nor draws us in. Paulina, by contrast, embodies good sense and moral outrage without ever soaring into such heights: and Ellen Atkinson's raging force vibrates in the memory. Gemma Jones has both sense and sensibility, but her account of this winning role is a tad too elegant and refined. Samantha Bond's charming Hermione has more edge; and Andrew Jarvis's Antigonus is more directly communicative. Phyllida Hancocks's Perdita is a fake-radiant country-bumpkin bore, and Richard McCabe's Autolycus is sour even when amusing. Anthony Ward's designs (with costumes veering between Victorian gothic and blue denim jeans) make a big gimmick out of balloons: entertaining, without illuminating the play.

Derek Walcott's version of *The Odyssey*, as staged by Gregory Doran, is a vivid little dollop of multiculturalism and transhistoricism, recommended chiefly to politically-correct wet liberals. (Costumes range from Ancient Greek to traditional Caribbean. Accents, even among the residents of Calypso, from Caribbean to South London. Parlane switches from "My love is like a little black lamb asleep on a hill" to "Me lost a husband too.")

All of which, as applied here, shrinks Homer's world considerably. Walcott winds the old story up as if it were *The Wizard of Oz*, with Odysseus suddenly recognising the people of his 20-year absence in the faces of the folk back home.

Walcott's revisionist account does nothing shocking, but it is soppy enough to make Odysseus win over mean old Thersites. This is not - is not meant to be - an epic. Just lots of poetry. Some of Walcott's lines are fine (Odysseus says of Ajax: "He always strode as if earth were dung to his heels"), but there are over-many self-conscious purple patches in which one metaphor is piled too rapidly on another. And this *Odyssey* boils Homer's characters down into two-dimensional stereotypes. Ron Cook is a natural Odysseus (wily, fallible, determined), and perfectly judges this production's sub-heroic tone. Too many of the supporting roles are cheaply conceived, but Peter de Jersey plays Eurylochus, Achilles, and other roles with a kind of integrity that is arresting.

Alastair Macaulay

In repertory at the Barbican and the Pit

## INTERNATIONAL ARTS GUIDE

This year's BBC Proms at the Royal Albert Hall, London, begin on July 16 with a concert performance of *Elektra* conducted by Andrew Davis, and end on September 11 with the traditional Last Night concert, conducted this year by Barry Wordsworth. In between there are more than 60 concerts, all broadcast live on Radio 3. This year's Prom season has no theme, but there are plenty of anniversaries to celebrate - not least the 150th anniversary of the birth of Grieg, the centenary of the death of Tchaikovsky and the 50th anniversary of the death of Rachmaninov. The growing interest in early music and performance style is reflected in 11 concerts of music from the Renaissance, Baroque and Classical periods. The Hanover Band gives an all-Bach programme (Aug 2); Roger Norrington conducts the Schütz Choir and London

Classical Players in Haydn's *The Seasons* (Aug 29); Trevor Pinnock and The English Concert give an all-Mozart programme (Sep 1); and Frans Brüggen conducts the Orchestra of the Age of Enlightenment in the annual Proms performance of Beethoven's Ninth Symphony (Sep 5). On the penultimate night, London Baroque and the Choir of King's College Cambridge (making its first visit to the Proms) perform an all-English programme of Byrd, Handel and Purcell.

Of the 102 composers featured, 23 are living composers. There will be world premieres of works by John Buller and Nicholas Sackman, and British premieres of Henze's *Requiem* (Sep 5) and Lutoslawski's *Fourth Symphony* (Aug 27). Gorecki, Maxwell Davies, Schnittke and Ligeti are also represented. As usual, the BBC's own orchestras bear the main burden of the season, but there are guest appearances by the Leipzig Gewandhaus Orchestra with Kurt Masur (Aug 30, 31), Oslo Philharmonic with Mariss Jansons (Aug 23, 24), the European Community Youth Orchestra with Kurt Sanderling (Aug 16) and the Gustav Mahler Youth Orchestra with Claudio Abbado (Aug 9). The Royal Albert Hall Ticket Shop is open seven days a week (071-823 9696)

### EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum The Potato Eaters: sketches, drawings and

paintings leading up to the chef d'oeuvre of Van Gogh's Dutch period. Ends Aug 29. Courtesans in Japanese Prints. Ends Aug 29. Daily. Rijksmuseum Rembrandt in a new light: seven restored paintings. Ends Nov 1. The Jacobus Klover Collection: 100 Dutch 17th and early 18th century drawings. Ends July 25. Closed Mon

BARCELONA Fundació Joan Miró Joan Miró: large-scale centenary exhibition. Ends Aug 30. Closed Mon BERLIN Neue Nationalgalerie Boyeler Collection: an outstanding private Swiss collection of early 20th century paintings. Ends Aug 1. Closed Mon Alte Nationalgalerie Oskar Reinhart Collection: paintings by 19th century German, Austrian and Swiss artists. Ends Sep 12. Closed Mon and Tues Martin-Gropius-Bau American Art in the 20th Century: 200 works by 60 prominent artists, focusing on art produced between 1945 and 1970, when America became the dominant force in art. Ends July 25. Closed Mon (This exhibition will be shown in London in the autumn)

CHICAGO Art Institute Chicago Architecture and Design 1923-93: 400 pieces focusing on themes of the urban world as it changed after the Great Depression and the Second World War. Ends Aug 29. The Moscow Avant-Garde 1955-91: ten architects from the postwar period. Ends Aug 15. Daily

DRESDEN Albertinum South-West German Art 1914-45: a survey of trends in artistic circles in Stuttgart, Karlsruhe and other centres catering the wars. Ends Aug 29. Closed Thurs Zwinger 18th century Chinese pink porcelain from Dresden collections. Ends Sep 22. Closed Fri

ESSEN Folkwang-Museum Morosov and Shchukin, Russian Collectors: 120 works from the St Petersburg Hermitage and Moscow Pushkin Museums, representing the remarkable collection of French Impressionists and early moderns built up by two Russian entrepreneurs in the early years of this century. Ends Oct 31. Closed Mon FLORENCE Palazzo Strozzi Vassily Kandinsky: 38 oils, watercolours and paintings on glass by the Russian painter, covering the years 1900-20. The exhibition includes some of his early chaotic, typically Russian symbolist works and cheerful landscapes, many painted on his frequent visits to the Tyrol (from the Russian Museum in St Petersburg) and also shows his gradual move into abstract art, working closely with Klee, Arp and Schoenberg. Ends July 18

LAUSANNE Fondation de l'Hermitage Monet and His Friends. Ends Sep 26. Closed Mon Musée Cantonal des Beaux-Arts Balthus (b1908): more than 80 paintings and drawings by the French painter from a Polish background who was encouraged

by Derain and Bonnard. Ends Aug 29. Closed Mon LONDON Tate Gallery Art and Liberation: painting and sculpture in postwar Paris 1945-55. Ends Sep 5. Closed Thurs Tate Gallery Techniques. Ends Sep 12. Daily National Gallery 18th and 19th century paintings and drawings from Lille. Ends July 11. Also 10 Velazquez paintings from Aspley House. Daily Royal Academy of Arts Summer Exhibition. Ends Aug 15. Daily Accademia Italiana Italian Art Treasures, including works by Guercino, Domenichino and Caracci. Ends July 25. Daily

LUGANO Villa Favrotta Lost Empire of the Silk Road: a remarkable collection of 87 well-preserved pieces of Buddhist art from the 10th-13th centuries, which lay buried in Kharo Khelo, under the sands of the Gobi Desert, until they were uncovered during archaeological research in 1908. Among the exhibits are colourful scrolls from the Chinese Song dynasty, portraits of Tang lifelike and a large double-headed Buddha sculpture. Ends Oct 31. Also 19th and 20th century paintings and watercolours from the Thyssen-Bornemisza Collection. Ends Oct 31. Daily except Mon

MADRID Fundación Juan March Picasso and the Three-Cornered Hat. Ends July 4. Daily MUNICH Neue Pinakothek Max Beckmann: 25 self-portraits from the 1880s to the 1940s. Ends July 25. Closed Mon

Alte Pinakothek The Fame of the Hero: 17th and 18th century historical and genre paintings from the French, Flemish and Dutch schools. Ends July 11. Closed Mon Villa Stuck Avant-Garde and Ukraine 1910-38. Ends July 11. Also Sol LeWitt (b1929). Ends July 18. Closed Mon Lenbachhaus Idealism and Nature: 100 drawings and watercolours from the museum's collection of work by Munich artists from the period 1780 to 1850. Ends Oct 3. Closed Mon

NEW YORK Guggenheim Museum Paul Klee: 60 works from the museum's own collection, spanning the Swiss-born artist's career. Ends Sep 19. The SoHo site has Singular Dimensions in Painting: minimalist works from the 1960s and 70s. Ends Aug 22. The main museum is closed on Thurs, the SoHo site on Tues Metropolitan Museum of Art Drawings from the Getty Museum. Ends Aug 8. Abstract Expressionism: works on paper from the period 1938-87 by American artists. Ends Sep 12. Closed Mon Museum of Modern Art Latin American Artists of the 20th century. Ends Sep 7. John Heartfield: political images by the German inventor of photomontage. Ends July 6. Closed Wed Brooklyn Museum 20th century drawings: 90 works from the permanent collection, all made between 1903 and the present by American and European artists. Ends Sep 19. Closed Mon and Tues

PARIS Louvre Copley-Crêr: from Turner to Picasso, 300 works showing how artists copied the great masters. Ends July 26. Closed Tues Musée du Luxembourg Roman Wall Paintings around Narbonne. Ends July 4. Closed Mon (19 rue de Valenciennes) Petit Palais The Splendour of Russia: a thousand years of goldsmiths' work. Ends July 18. Closed Mon

Cartes musées available at metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles.

PRAGUE Wallenstein Riding School Expressionism and Czech Art 1905-27: 80 paintings and a video of Czech period films, along with drawings, sculptures, posters and scenographic sketches. Ends Oct 19. Closed Mon Kinsky Palace Rembrandt and his era: 30 original Rembrandts from the National Gallery's collection, accompanied by works of contemporary masters. Ends Aug 1. Closed Mon

WASHINGTON National Gallery of Art The Great Age of British Watercolours 1750-1850. Ends July 25. Also Great French Paintings from the Barnes Foundation. Ends Aug 15. Daily National Portrait Gallery American Art at the 1893 World Fair. Ends Aug 14. Daily National Museum of American Art Masterworks from American Art Forum Collections 1875-1935. Ends July 5. Daily



It used to be said that nothing is certain except death and taxes. Japanese bureaucrats would probably add a third certainty to the list: US demands for a reduction of trade barriers. What over the character of the new Japanese government, it can count on unrelenting pressure from the Clinton administration, not just to respect the letter of trade agreements, but to bring the share of Japanese imports in sensitive sectors into line with global norms.

Washington's determination to make Japan change its ways is reflected not just in the speeches of administration officials, but in revisionist thinking on the part of its think-tanks. In a book on US-Japan economic relations published today, Fred Bergsten and Marcus Noland of the Institute for International Economics join the managed trade camp, arguing that traditional strong-arm tactics are essential if the US is to gain reasonable access to many Japanese markets.

They claim that Japanese trade barriers are reducing US exports by up to \$10m a year. It is a *volte face* for Bergsten, who championed liberal trade policies throughout the 1980s. A few years ago, for the sake of intellectual balance, he invited Ms Laura Tyson, then a professor at the University of California at Berkeley, to write a book on managed trade. Now he is echoing her arguments, and Noland has left the Institute to join her staff at the Council of Economic Advisers.

Bergsten and Noland claim they remain free traders at heart. Their preferred course is to identify specific trade barriers and demand their removal. But, they say, restrictive practices are often so entrenched and opaque that this is impracticable.

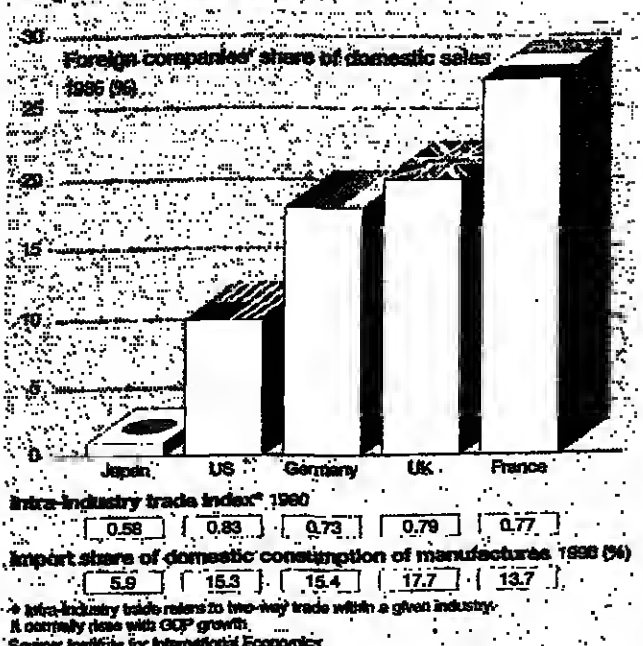
"In such cases the US has to choose. It can try to induce Japan (through governmental action or changes in the behaviour of Japanese companies) to accept one or two American firms into an existing cartel, (the 'co-optation strategy'), or it can seek a voluntary import expansion that would benefit a much larger number of outsiders," they write.

The co-opting of American companies into a cartel is tantamount to an admission of defeat. It can be justified only on political grounds. As Bergsten and Noland admit, it will often backfire because once US companies begin to earn monopoly profits in Japanese markets, they lose interest in trade liberalisation.

## Strong-arm tactics

The managed trade camp in the US is gaining revisionist adherents, says Michael Prowse

Japan's closed domestic market



Voluntary import expansion orders (VIEs) are another name for the quantitative market share targets that the Clinton administration has already signalled it favours. As in the notorious 1986 semiconductor agreement, Japanese bureaucrats, in effect, would be asked to reserve a portion of the home market for foreign companies. There is no rational means of determining what that share should be.

The authors say such deals are a "second best" solution but proceed to recommend them, for example in supercomputers and fibre optics. This explicit stamp of approval for managed trade from a respected, centrist research institute is quite a coup for the Clinton administration, which can now claim that its policies reflect the "mainstream" views of US academia.

Yet much of the Bergsten/Noland analysis hardly supports their own conclusions. They start by pointing out that the US's bilateral trade deficit with Japan has barely risen in recent years and is anyway "not a proper focus for policy".

The significant imbalance is Japan's \$130bn overall current account surplus, and this can best be influenced by macro-economic levers, such as fiscal policy and currency appreciation.

They argue, correctly, that the US and Japan are converging economically (meaning they are becoming more, rather than less, alike) and that Japanese trade barriers have fallen markedly in the past decade. They point out that corporate America has begun to put its house in order and that loss of US competitiveness largely reflects domestic failings such as low savings, and poor education and training.

If Japan is changing anyway, why throw in the towel on free trade? With the Clinton administration hunching towards bureaucratically managed trade with Japan, should not the institute be emphasising the classic arguments for multilateral, rule-based trade?

Bergsten is obviously sensitive to such arguments. Indeed, he says he was on a knife edge when writing the book. He

might easily have come down against even limited forms of managed trade.

What caused him to change his mind, he says, was detailed analysis of individual Japanese sectors. Bergsten and Noland looked at the whole gamut of economic activity from agriculture, cars, computers and financial services. In virtually every case they claim to find a profusion of barriers, albeit often of subtle forms. The book, says Bergsten, "is a damning indictment of a closed, exclusionary system".

Some of the evidence is summarised in the table. The import penetration ratio in Japanese manufacturing is below 6 per cent compared with more than 15 per cent in both Germany and the US. The extraordinarily low level of foreign direct investment in Japan is reflected in foreign companies' minuscule 1 per cent share of all domestic sales; comparable figures are 10 per cent in the US and 18 per cent in Germany.

Nobody disputes that Japan should take steps to open domestic markets. The argument is over the means to this end. Bergsten has joined the growing camp that argues that Japanese restrictions are so egregious that unorthodox methods must now be tried. He also believes that *gaiatsu* — strong pressure from outsiders — is the only way to bring about changes that are ultimately in Japan's own interests.

Like the Clinton administration, the book makes a strong case. Turning up the heat on Japan may produce wonderful results. With luck, VIEs would lead rapidly to genuinely liberal trade with gains for all concerned. But by focusing on the short-run impact of policies on Japan, Bergsten and Noland understate the longer-term risks inherent in government bargaining over trade shares. VIEs could easily spread just as voluntary export restraints did in the 1980s, in the process progressively undermining the global trading system.

Since their own analysis suggests no vital American economic interest is at stake, it is not clear this is a risk worth taking. Why not be more patient, seek remedies through established multilateral channels, such as the GATT, and rely on the common sense of young Japanese consumers to force change at home?

*Reconcilable Differences? US-Japan Economic Conflict, by Fred Bergsten and Marcus Noland, Institute for International Economics*

## Orphans of the storm



The run of ill-fortune continues. Mr John Major is heading the one-day mission after another administration. No sooner does it pick itself up than along comes a clearly malicious Fate to knock it down. Like the flying Dutchman, Britain's ghostly ship of state, captained by a spectre, is lost in a world of its own, wandering from storm to storm, forever trying to make a connection with reality, forever failing.

The longest recent period of serious, purposeful, respected, government that I can recall lasted about four days. It happened last week. The prime minister was the beneficiary of a run of favourable publicity for his new chancellor of the exchequer, whose down-to-earth sentiments are reported on the page opposite. A series of encouraging economic indicators helped. Mr Major's spirits were further uplifted by an uncharacteristic aggressiveness in his own performance at question time in the Commons. That seemed to put paid to the Labour leader, Mr John Smith.

Perhaps it was a turning point. After all, the principal event of this week was the meeting of heads of government of the European Community in Copenhagen. Mr Major is at his best at summits, and by his own lights he had a good one. He managed to sell out the Bosnian Muslims and slap the Germans in the face simultaneously, by thwarting the plan of the latter to provide the arms with which the ethnically-cleansed might defend themselves. His stand against social Europe may or may not have struck a chord in Denmark, but it seems to have done him some good with the anti-Maastricht wing of

his party back home.

Alas, the effect was ruined before the performance started. Mr Michael Heseltine was struck by a heart attack while in Venice. We do not yet know how soon, or whether, the president of the board of trade will return to his duties, but his absence, even for a few mid-summer months, will be damaging to the government. It will be worse still if his doctors advise him not to return. Mr Heseltine has his imperfections, but he is an experienced, grown-up politician in a cabinet of relative newcomers. When the news came it seemed to his colleagues as if there was no end to the run of ill-luck that has dogged Mr Major and his crew since Black Wednesday.

The Conservatives then became entangled in a web partly of their own making. They were accused of accepting funds from people who wanted to influence them, some of these being foreigners, some of them crooks. This was hilarious coming from a Labour party that is governed by trade unionists. Brooker does not give contributions unto brother without expecting a dominant vote in return. Mr Smith was elected leader of his party by professional influence-peddlers. The Maxwell money that went to Labour did not come from an honest man. Yet the Tories would have done better if they had agreed to publish the names of their wealthier benefactors. That they will not indicate that they have something to hide.

I cannot get excited about this. British corruption, like British hypocrisy, has always been conducted at a certain

level, the equilibrium of which is difficult to disturb. It is nothing like so gross as the Italian method, and nowhere so public as in the United States. Of course you can buy a meeting with a minister (or his opposition shadow). Invitations to Downing Street are a little more expensive. Naturally there is a price for OBEs (Opposition Buyers Excluded), MBEs (Many Buy Each), CBEs (Cash Before Everything), Knights and a seat in the old folks' home known as the House of Lords. What you cannot do is make an open purchase, a stated deal, an explicit bargain. The cheque goes to the Conservative party, the going may or may not be in the post. The pretence that no transaction ever takes place is an integral part of this delicate traditional process.

The parliamentary row about these matters will have confirmed to those TV viewers who did not switch off that our politicians are an unseemly lot. To that extent it will damage all party, but the likelihood is that it is the Conservatives who have lost the most. Greater buckets of sleaze have been thrown at them by Labour than they have managed to throw in return. The connection with the fugitive Mr Asil Nadir is not easily defended.

It is here that Mr Michael Mates comes into the picture. If his resignation yesterday had been the only event of an otherwise untroubled season it could be written off as of no significance save to the hapless former minister of state for Northern Ireland. But Mr Mates enjoyed too close a connection with Mr Nadir, or the

latter's public relations adviser, not to mention the receipt of at least one favour. He travelled too near the line that divides legitimate dealings with interested parties from the secret world of influence peddling. He is, I am sure, innocent of any impropriety, but that is not how it looks.

He has therefore further damaged the Conservatives. Who, in this of all weeks, will believe that his case was a one-off? Not those who remember Mr David Mellor, another minister who was obliged to resign after benefiting from the favours of others. In both cases, the downfall followed some weeks during which the prime minister was supposed to be adamant that his ministers would be defended, although he was less adamant about Mr Mates than about Mr Mellor. As with Mr Norman Lamont the agency was unnecessarily prolonged. It really is time that Mr Major learned his lesson. A ministerial resignation is always painful, particularly when it appears to be the result of a media vendetta. But Mr Lamont should have gone on Black Wednesday, Mr Mellor when his acceptance of outsiders' hospitality was broadcast. Mr Mates at least a week ago. The prime minister is the responsible party. In each case he should have known that resignation was the inevitable outcome. Everyone else did.

A few days ago, before Lady Thatcher called a halt, some Conservatives were certain that Mr Major himself would be next for the chop. I have no more idea than anyone else whether he will survive. What is clear is that he is doomed to fail yet awhile in the rather world of government without authority. Only a series of events — good events, happy events, successful events — can put him back in genuine control of the nation's affairs.

Of course you can buy a meeting with a minister, or his shadow. Downing Street invitations are more expensive

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Recovery not a sign of net export-led growth in UK

From Dr John Wells.  
Sir, The first quarter national accounts and balance of payments statistics released by the Central Statistical Office ("No increase in current account deficit", June 23) show manufacturing output leading the gross domestic product recovery and diminished net imports of goods and services (at constant prices) accounting statistically for virtually all of the growth in GDP, since total domestic spending increased only marginally.

But to assume the recovery can be characterised as manufacturing net export-led growth in the wake of sterling's exit from the ERM would be quite erroneous. In fact, the improvement in net exports of goods and services is not due to any improvement in export, relative to import, volumes in trade in goods (excluding oil and erratics) relative to the position before exit from the ERM but to a factor unrelated to devaluation; namely, a return of insurance earnings to more normal levels following two quarters of unusually high claims in the wake of Hurricane Andrew.

Moreover, within the roughly unchanged level of total domestic spending, private consumption is rising

slightly faster than GDP at the expense of central government consumption which is falling reflecting diminished military spending. From the output statistics, while manufacturing is leading recovery, distribution is not far behind. All of this is consistent with a private consumption-led recovery benefiting manufacturing and distribution — supported by an incidental one-off improvement in service export earnings. A recovery, yes! But, not manufacturing net export-led growth.

John Wells, faculty of economics and politics, University of Cambridge

From Dr James Cooper.  
Sir, The removal of cabotage restrictions on international hauliers, allowing them greater freedom to compete in European Community national markets, is undoubtedly a welcome development ("EC agrees on road charges for hauliers", June 21). Efficiency gains in the haulage sector will bring both economic and environmental benefits.

Yet it would be unwise to count on the elimination of the one in three goods vehicles which are quoted in your report as running empty. In the mid-1980s I led a study co-sponsored by the Department of Transport and the Chartered Institute of Transport, in which we concluded that the overwhelming reason for empty running was the imbalance of trade flows, with cargo restrictions being a relatively minor factor. While trade imbalances endure, thus so will lorries on the road with nothing in them.

James Cooper, director, Cranfield Centre for Logistics and Transportation, Cranfield School of Management, Cranfield, Bedford MK43 0AL

## New regime will not fill lorries

From Mr Ken Mackenzie.  
Sir, Christopher Dunkley (Arts, June 23) does well to complain about the compilation tape beginning Wimbledon on BBC. These people seem to think we have time to waste. In Paris we watch the BBC World Service. I was horrified the other day to hear the man reading the news say: "After the break, we will have..." After the break! We suffer this continually on CNN, but it has the excuse of having to fit in some advertisements. But does the BBC think we have a limited attention span? Or does the news reader get tired?

We also suffer from endless compilations, complete with inaudible music, telling how good the news service is, what fine documentaries are available and what can be bought from the BBC shop. They are repeated again and again. If I see Hancock again saying: "What do you mean May Day? This is June", I shall explode.

Tell them, please, Mr Dunkley, that we are busy people; modern life is rushed; and we have zappers and will run away if they are not careful.

Ken Mackenzie, 66 rue de Lévis, 75017, Paris, France

## ITV survival

From Mr Greg Dyke.  
Sir, Your welcome leader supporting a change to the ITV ownership rules ("British TV thinks big", June 17) did not include what I believe is the strongest argument for change. In a more commercial world, faced with significant and growing commercial opposition, an ITV run by 15 separate companies has virtually no chance of survival. In the new world ITV will need to develop policy and make decisions at a speed that 15 companies simply cannot move at.

Greg Dyke, managing director, London Weekend Television, London SE1 9LT

## Kereskedelmi Bank's equity

From Mr Horadi Zsolt and Mr Michael Birch.  
Sir, With reference to the report "Two Hungarian banks said to be technically insolvent" (May 20), the management of Kereskedelmi Bank and the auditors of the bank, Price Waterhouse, state that the reported negative capital of Ft13.7bn is not in accordance with the bank's financial statements prepared in accordance with international accounting standards. These statements

show a positive shareholders equity at December 31 1992. The management of the bank have no knowledge as to the source of the figures quoted in the article and neither they nor Price Waterhouse was contacted by authors of the study. Horadi Zsolt, deputy chief executive, Kereskedelmi Bank, Michael Birch, partner, Price Waterhouse, Budapest

## Disadvantages of a Manchester games should also be evaluated

From Prof Edward L Hughes.  
Sir, I was pleased to note that Manchester's bid to stage the Olympics in the year 2000 has received such extensive and serious coverage by your paper. However, your survey (June 23), along with so much of the up-beat media coverage, may be creating a climate of optimism about the games that cannot be wholly justified.

The technique used for arriving at the estimates of expenditure, income and employment is widely used but there can only be confidence in such estimates under the most rigorous conditions. It is unwise to assume that anything like the figures quoted will result. Most jobs will, of course, exist only during the pre-Olympic period and the Olympics itself.

Of more significance is the long-term aspect of the games. Spending and jobs in construction are costs and are only a benefit if there is a "pay-off". At least two weeks of (hopefully) profitable activity will result from Olympic construction activity. After that, experience elsewhere suggests little can be guaranteed and indeed gives cause for pessimism.

Howard L. Hughes, professor of tourism management, Manchester Metropolitan University, Old Hall Lane, Manchester

## Shifting blame

From R S Bristow.  
Sir, Your "Local council" (June 17), and the response from the director of the Council for the Protection of Rural England (Letters, June 19/20) fail to explain the one crucial need the government has for the review of local government and why status quo is unacceptable to them.

Irrespective of what size the future unitary authorities are, their creation gives the government the perfect excuse to screw down their Standard Spending Assessment compared with their predecessor authorities. This way, the hard-pressed government will save money and the resulting shortfall in services will be blamed by both it and the new unitary authorities on the incompetence of the predecessor authorities.

Neither district nor county will gain from the review. The government will be the winner and the user of local authority services the losers.

R S Bristow, 37 Crescent Road, Sheffield S7 1BN

## HPC THE HPC COMMITMENT

# AIR COMPRESSORS

IF YOUR NEW HPC PLUSAIR COMPRESSOR DOESN'T SUIT YOUR DEMAND, OR YOUR COMPRESSOR HOUSE, OR IS UNSUITABLE FOR ANY OTHER REASON, WE'LL GIVE YOU YOUR MONEY BACK.

We recognise that when you choose a new air compressor you're making a real commitment.

Which is why, when you buy a new HPC Plusair compressor, you'll find we're making a real commitment ourselves.

If you're not completely satisfied with your HPC Plusair compressor within 60 days or 500 hours, whichever occurs first, simply return it to your official distributor.

There you'll be offered a replacement

or your money back, without so much as a murmur.

For full details call 0444 241673 or 0444 241685 (fax 0444 247304).

We're very happy to make this commitment, because we're sure that your new HPC compressor will give you years of uninterrupted production.

**HPC**  
COMPRESSED AIR SYSTEMS



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday June 25 1993

## The future of social security

MR PETER Lilley, the social security secretary, used this week's annual Mails lecture to launch a public debate on the future of the UK welfare state. To encourage informed debate, he promised to publish data on trends in social security spending and projections of future growth. Mr Lilley's initiative is commendable, and in marked contrast to the secretive approach so far adopted in the government's public expenditure reviews.

In his lecture, Mr Lilley firmly focused on the growth in the social security budget. Excluding the cost of unemployment, real growth in social security spending has been 3 per cent a year for the last 14 years. The biggest increases have been in housing benefit, spending on long-term sick and disabled people and support for single-parent families. These have all more or less trebled in real terms since 1979.

The increased cost of benefits for the elderly has been much more modest at 33 per cent over that period. However, the elderly consume nearly half the social security budget and 14 per cent of public expenditure. And while the growth of private pension provision lessens the demand for income-related benefits, the cost of residential care for the most elderly increased from £10m in 1979 to £2.5bn last year.

The growth in the social security bill looks unlikely to abate. The government's forecast is a real increase in spending of 3.5 per cent a year to the end of the

decade (though reducing unemployment would produce more manageable growth rates). A surprisingly small share of growth will come from extra spending on the elderly; it is benefits for the long-term sick and disabled and housing benefit that are the big cost factors.

As Mr Lilley pointed out, some steps have been taken to curb the growth. The state earnings-related pension scheme (Serps) was trimmed by the Fowler review. The Child Support Agency now pursues absent parents for the maintenance which only one in three single-parent families regularly receive. Steps have been mooted to ensure that invalidity benefit goes only to those who are genuinely unfit to work.

More may need to be done if social security is not to eat up an unsustainable share of national income. Serps continues to increase by more than the rate of inflation. Child benefit should be reviewed, since government figures show that it is the least well-targeted benefit. Further efforts are needed to ensure that benefits paid to the unemployed help them return to work.

The opposition may disagree with the government over priorities and the size of the social security budget. But they should resist easy party-political points in the debate that Mr Lilley seeks to encourage. If they were in power, the problems would be no different – as Labour recognised in setting up its Commission for Social Justice.

## Nigeria adrift

GENERAL IBRAHIM Babangida's decision to nullify the outcome of Nigeria's presidential election plunges the country into its most serious crisis since the Biafran war in the 1960s. Africa's most populous nation is adrift, bereft of leadership and gripped by a deepening economic malaise.

The country's transition from military to civilian rule has been flawed from the start. Former politicians were banned, as were the 13 parties that originally sought to contest elections. The soldiers then foisted on the electorate two artificial parties, created by civil servants, with near identical manifestos. It has been a travesty of the democratic tradition the general promised to entrench.

Nothing, however, has undermined his credibility so much as the confusion that followed the presidential election on June 12, and the *diktat* that postpones the advent of civilian rule for the fourth time.

The poll was to have been the last step before a formal handover of power next August. Instead, it turned into a farce. A group calling itself the Association for a Better Nigeria, which seeks the extension of military rule until 1997, won a court order that halted counting of a poll that was generally agreed to have been largely free of the rigging which has characterised past elections.

If leaked figures are correct, Mr Moshood Abiola of the Social Democratic Party (SDP) defeated Mr Bashir Tafa, leader of the National Republican Convention (NRC),

winning 53 per cent of the vote and taking 19 of Nigeria's 30 states.

Neither candidate inspired confidence in Nigeria's future, and far better qualified aspirants had been disqualified in the course of the bizarre electoral process. Nevertheless, most Nigerians chose civilian rule, however flawed, as the lesser of two evils.

It now seems clear, however, that the general will not step down on August 27, the anniversary of the coup that brought him to power in 1985. He and his supporters seem to have been seeking a pretext, however feeble, for extending the life of a corrupt regime.

The prompt and forthright condemnation of the action by London and Washington should leave General Babangida in no doubt that the best service he can now perform for Nigeria would be to reverse his ruling. But the measures that accompany their warning are symbolic rather than substantial. Far more persuasive would be an imaginative approach to Nigeria's crippling \$30bn external debt.

There should be a clearer link between political and economic reform and the debt relief that Nigeria desperately needs. Substantial concessions could be delivered more quickly than current rescheduling terms allow, on condition that General Babangida steps down and economic reforms are implemented.

As an African proverb might put it: small stick, big carrot.

## Euro-mergers

MR KAREL Van Miert, the new EC competition commissioner, must shortly decide whether to recommend an increase in Brussels' powers to vet large EC mergers. The European Commission is under a legal obligation to carry out a review, before the end of the year, of the EC Merger Regulation thresholds, above which the Commission has exclusive competence to investigate mergers.

European industry is broadly in favour of giving Brussels greater powers over cross-border deals. Business likes the advantages the regulation offers of "one-stop shop" merger control and rapid clearance. But there is little enthusiasm for lowering the thresholds among the member states. Only Belgium and the Netherlands are strongly in favour. Britain, France and Germany are opposed. Britain believes that a shift in power to Brussels is premature and runs counter to the new emphasis on subsidiarity. Germany resents the Commission's consistent refusal to refer cases back to the Bundeskartellamt. France, infuriated by the blocking of the Aérospatiale/Alenia bid for De Havilland – the only deal to be blocked under the regulation so far – wants higher thresholds to scale back the Commission's powers. Continued opposition by these three would be sufficient to defeat any Commission proposal for change.

That may be no bad thing. Before contemplating any increase in the Commission's jurisdiction

there is a need both for greater transparency to the Brussels decision-making process and for an injection of some element of independence into the system.

Analysis of the merger regulation for the Centre for Economic Policy Research points to a number of weaknesses. The Commission is accused of defining markets too narrowly. Procedures are excessively opaque and unnecessarily open to manipulation. Many of the conditions attached to the clearance of deals are cosmetic and of doubtful effectiveness.

The transparency of merger control could be improved immediately by requiring publication of proposed conditions of settlement before a final decision on clearance is made. This would allow for proper evaluation and for interested third parties to comment. It would also place a much-needed onus on Brussels to justify competition decisions. But a reduction to the scope for political manipulation will never be achieved while the Commission remains investigatory, prosecutory, judge and executioner. Responsibility for the investigation of mergers should be hived-off to an independent body leaving the powers of negotiation and decision-making with the Commission.

These proposals will not of themselves safeguard against all political interference but they are likely to produce fairer, more open and more consistent decision-making. Until they have been implemented Mr Van Miert should leave the thresholds alone.

Interviewing Mr Kenneth Clarke is a disarming experience. Chancellors tend to be cryptic and evasive. Their most characteristic skills are caution and a capacity to sidestep awkward questions. Pressed on interest rates, tax policy or the value of the pound, they frustrate their inquisitors with a frozen smile or an infuriating shrug.

Mr Clarke is not like that. The 52-year-old son of the industrial Midlands has built his political career on a bluntness born of abundant self-confidence. He prefers to say what he thinks rather than worry about how others might interpret it. He has a habit – rare in politics these days – of saying the same to public as in private.

His approach has brought grief during spells running most of Whitehall's big departments. At Westminster the Tory right wing still seethes over his decision in November 1990 to tell the wounded Mrs Margaret Thatcher he would resign unless she stood down.

But the nps have far outweighed the downs. Mr Clarke now holds the second most powerful office in the land. He might yet realise his ambition to become prime minister. He does not intend to be cowed by the financial markets into Delphic obscurity.

In a hour-long discussion, he spelled out:

- why he might be forced to raise taxes in his November Budget;
- his intention to accelerate the reduction of the government's £50bn borrowing requirement;
- why he had not cut interest rates; and
- how his preference for a managed exchange rate would influence policy towards sterling.

He said he wanted to change the culture of the Treasury and explained why he intended to "sit on the fence" in the debate over independence for the Bank of England.

But above all, Mr Clarke explained the politics which drives his economics: why he had changed the rhetoric of policy making. His starting point was simple. It became a recurring theme. He had no intention of being mesmerised by the Treasury's monetary motorways or the preoccupations of City scribbles. They were important, but "The Chancellor of the Exchequer is essentially a political post".

From that perception flowed the central ambition of his chancellorship: "I regard the whole object of economic policy as making it easier for the wider world, particularly the business community, to deliver greater wealth, more employment and so on."

Mr Clarke paused, perhaps in case the mandarins took fright. He was not abandoning the strategy of his luckless predecessor, Mr Norman Lamont. He was as committed as anyone to sustaining low inflation. He was pledged also to his obvious, screaming, day-to-day task of tackling the deficit. "Not just talking about it – but taking necessary action to get it down."

But the Treasury had other roles. It should be constructive, instead of simply "spending its whole life saving money". Above all, Mr Clarke wanted to "relate all we do to the real economy, to commerce, business, creation of wealth, creation of jobs".

But how confident was he that Mr Lamont's green shoots are now firmly rooted? Was the present inflation rate of 1.3 per cent – the lowest for nearly 30 years – one of those infamous "blips"?

There was a note of caution. He had been restrained in his claims about the economic upturn. But then: "I think the recovery is steady. I mean it's not so patchy as it was. The news has all been consistent for some time now. There was evidence of a falldown in one or two areas in April but nothing to disturb the underlying trend. We do appear to have a recovery. It's not very strong, but it looks like it's going to be sustained."

He would not offer a personal forecast. But there was a hint that growth might outpace the predictions set out in Mr Lamont's March

Kenneth Clarke outlines his views on taxes, the economy and the pound to Philip Stephens and Peter Norman

## A rounded bloke at the Treasury



Kenneth Clarke: 'The British chancellor of the exchequer is essentially a political post'

Trevor Humphries

Budget: "In so far as people are revising their forecasts for the growth of the UK economy they tend to be revising them upwards... I take comfort from that."

Mr Clarke appeared sanguine about prices: "As far as inflation is concerned there are no signs of any inflationary pressures of any kind coming through in any of the data that I have."

Not that he was complacent: past devaluations had too easily translated into higher prices. But "we have a refreshingly low level of pay settlements, a reasonably low level of inflationary expectations so far. Therefore on that front I am reasonably relaxed."

But on one subject Mr Clarke had no cause for optimism. A £1bn-a-week borrowing requirement is unsustainable. He knows it. So he first protested that: "From the word go I have been saying... recovery in itself is not going to solve the problem of the public finances."

Nor did he take much comfort from Mr Major's oft-repeated assertion, blaming 70 per cent of the deficit on the recession. It was a "guessimate". What matters more "is how much of the deficit will be reduced by recovery if we can sustain it."

Then came a significant policy announcement – the sort you would

expect in an important set-piece speech to the City rather than in an interview. Mr Clarke declared that the medium-term profile for the borrowing requirement set out by Mr Lamont – reducing it to 4 per cent of gross domestic product by 1996-97 – was not good enough.

"Where we stand at the moment, the situation appears to be that on this year's (March) Budget, on this year's public spending remit, on the current forecast of growth, the forecast I have indicates that the deficit is too high."

Mr Clarke intended to accelerate the pace of reduction. There are only three ways he can achieve his ambition. By cutting spending further, by raising taxes or by securing faster economic growth. The chancellor ruled out the first. He does not intend to reduce public spending below the ceilings agreed recently by the cabinet – they were tough but realistic.

So either the economy has to grow faster than predicted or Mr Clarke has to add more tax increases to those already in place.

He agreed that was what he meant. "The stronger or more sustained growth becomes, the less likely I am to look at the tax side of the account. If growth shows signs of faltering or weakening the more likely I am to look for revenue. Its about as Delphic as I can put it."

There were caveats here. The chancellor interjected that his judgment was based on present forecasts for growth. His answers betrayed a hope that come November he will be able to be more optimistic.

He would probably make his final judgment three or four weeks before the Budget. "Then I'll be able to see where we are in anticipating growth, where we are on the public

sector borrowing requirement, forecasts of it, and take a judgment about whether we need some revenue to help speed up tackling the deficit."

He was not enthusiastic about the idea of raising taxes. His own instincts were to cut them. But he had to face up to reality.

But why had he not demanded deeper cuts in public spending? Three reasons. The existing ceilings were much tougher than generally realised. Spending was now set to grow by far less than GDP. He also wanted a settlement that was deliverable – not a short-term fix which would quickly unravel.

**The chancellor said he intended to "sit on the fence" in the debate over independence for the Bank of England**

Third, Mr Clarke made clear he believes in public spending. Its purpose is not simply to buy votes. "The reason for going for public expenditure is because you are committed to certain public programmes which you are bound to deliver. And the objective of the government is to deliver what it said it was going to deliver in a cost-effective way within whatever you judge the country can afford."

Then came a sideswipe: "If you just look at the financial pages, I sometimes think public spending remits are regarded as a test of the government's machismo. This is fine for some bloke who spends his entire life writing – with the great-

est respect – for financial readers. It is no way to run a democratic state."

So what taxes would be raised if needs be? There were one or two clues to what he probably would not do. Mr Lamont had hinted he might raise corporate taxes.

This seemed to be "uncharacteristic kite-flying". Mr Clarke went back to the strength of the recovery. "If we don't have a very strong recovery... I don't begin by looking at raising extra taxation from the corporate sector."

He was more equivocal about whittling away mortgage interest relief. A quite dismantling looks unlikely. "I've no doubt it's something I shall look at in due course, but the idea that it's an easy thing just get rid of it... just seems to be currently flavour of the month."

It was time to talk about the exchange rate. Mr Clarke accepts that Britain is unlikely to return to the European exchange rate mechanism this side of the next general election but made no secret still of his preference for a managed, stable pound. So does he intend, like Mr Nigel Lawson, to shadow the D-Mark?

"Straight answer – no. Nigel's experience of shadowing the D-Mark, whilst noble at the time, I think he would accept, did not succeed." He does not think "the exchange rate is 'one of those things that can just be left to find its own level'. But 'for every conceivable reason we are not going to be in the fixed rate exchange rate system for some years to come, and I think therefore it's a mistake to somehow shadow some currency in the ERM or try to allow the exchange rate to dominate policy compared with all other indicators once you're outside'."

He added: "I'm not sitting here at the moment thinking I want to see the pound stronger against the DM or I want to see the pound weaker against the DM, I'm not sitting here saying that."

The discussion moved on to the idea of an independent Bank of England. Two out of the last three chancellors have made public pleas for day-to-day control of monetary policy to be passed to the Bank.

Mr Clarke said he would listen carefully to the debate – "Yes, I'm sitting on the fence" – before making up his mind. But "there's nothing that's going to happen in a hurry on the central bank front."

More important than the institutional arrangements was the need to ensure that the right decisions were made over interest rates. "It doesn't matter who the hell takes the decision," he said.

So what about interest rates – why has he not given a further boost to economic activity by lowering borrowing costs. He sees no reason to do so: "I haven't cut interest rates because I don't think the indicators we use would suggest that we should. I certainly would not just cut interest rates to go for a quick kick-start to the recovery, because I think that would have inflationary implications and I am determined to keep to low inflation."

The trade deficit – at present running at between £15bn and £20bn a year – troubles Mr Clarke. He did not think there would be any problem in financing it. "What concerns me about it, obviously, is what it tells us about competitiveness. I think it shows we have to do a lot more on the supply side of the economy."

The interview has been running for an hour. Mr Clarke has not paused once to consult his papers or check his figures with the attendant Treasury official. There is time (but not space in this account) for him to reiterate his instinctive pro-Europeanism and for him to return to the theme that industry and industrialists count.

But the abiding impression that Mr Clarke leaves is of his determination to broaden the Treasury's role to return it to the real world. It needs to be more constructive and positive in setting the government's priorities. "Candle-ends matter but guys here are too bright as to bother all the time about candle-ends."

## Changed address

■ On the problems of living in a pluralistic democracy? Senior Russian military officers booked for a course on the topic in London next week have already had their programme altered.

One of the scheduled speakers has succumbed to an attack of the selfsame problems and resigned. He is Michael Mates, who was to have addressed them on "the Northern Ireland experience".

Brief as his experience as Northern Ireland minister may have been, Mates could have drawn for material on other personal recollections of the province. The former lieutenant colonel started his army career with the Royal Ulster Rifles, a regiment that has since... disappeared.

Even so, the sidelined speaker might still wish to attend the course. One of its declared aims is "to address problems of retraining the large numbers of officers made redundant."

## Exchange value

■ Meanwhile another stepped-down speaker – Norman Lamont who has withdrawn from today's "vital topics" seminar at Manchester Business School – may be pleased to know the price the school sets on him.

To compensate, it is offering

disappointed customers free admission to any two of the next three talks. They are by NetWest's Lord Alexander on banks, business and the community; David Stief of Marks & Spencer on the quest for quality; and by Neil Kinnock, Tony Blair and Marilyn Rees on the future of the Labour party.

## Hic...haec...hock

■ One puzzling item in the annual report from water industry watchdog, Ofwat, is a quotation from the Roman poet Horace: *Nullo placere diu nec uerere carmina possunt quae scribuntur aequae potioribus.*

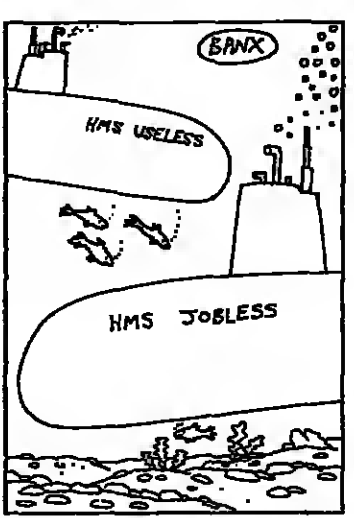
The scholar responsible is the chairman of the profit's customer service committee for Wales, Archdeacon Raymond Roberts, a former chaplain of the fleet. He mentioned the quote to Ofwat's water-drinking director-general Ian Byatt... and, lo!, the report gives it a full page to itself.

The translation reads: "No songs can please or last for long which are written by water drinkers." But what does it imply? Is Byatt inciting would-be creative talents to lay off the crystal sphere and take to the hock?

## Under review

■ Poor John Ashworth, director of the London School of Economics, whose entrepreneurial approach to academia much impressed Mrs

## OBSERVER



Thatcher. First he lost the battle to take over County Hall as a new seat for the LSE. Now his plan to charge undergraduates up to £1,000 to compensate for cuts in government funds has been thrown out by the LSE academic board.

It leaves a big hole in the LSE budget, which will not be bridged by plans to raise fees for post-graduate students. That plan has been put on the back burner because of fears overseas students on masters' courses might kick up a fuss if they felt their higher fees were subsidising British undergraduates. The net result could be to put paid to the LSE's aspirations to become a world-

class postgraduate university. Many of the dons who voted down the fee plan by 75 votes to 9 felt their director had tried to use the issue to start a national debate on higher education funding.

Ashworth, away on a pre-arranged visit to Taiwan, desperately needs a victory soon if he is to sustain his authority at the school.

## Business as usual

■ It is over four months since German financier Dieter Bock promised to bring Lounho, one of the most independent-minded British companies, back into the City fold. So where was Bock when Lounho announced its half-year results yesterday?

Lounho's new joint chief executive was incommunicado, attending the annual general meeting of the Kempinski Hotel chain in Berlin. As usual, there was not a peep out of Tiny Rowland, the other joint chief executive, and it was left to Tiny's chief stone-waller, deputy chairman Paul Spicer, to field the questions.

## Bankophobia

■ Henry Ford the First's aversion to borrowing from banks has infected flamboyant Frenchman Hubert Perrodo, majority owner of oil explorer Kelt Energy. One clash too many with Britain's financial community has resolved him to shun bank finance even if it slows up his ambitious plans

for the company. After the disastrous takeover two years ago of another oil company, Carless, he was forced to hand over most of Kelt's exploration assets to a group of debts in return for writing off its debts. Now he vows he'd rather miss a deal than go back to the banks.

"The problem with them is that they aren't on the same wavelength as us. It's not their fault, but they want a pay-back within two or three years and I can't get off out of the ground before five."

Perrodo, who as chairman of Kelt draws no salary, says he still has \$60m to the bank from the sale of a drilling company. Kelt has just agreed a deal with Scottish Power for the electricity company to finance the development of a Kelt gas find which will then fuel a power station.

"We could have financed that ourselves if we'd gone to the bank, but no way! I'd rather take less of the production and let someone else deal with the banks."

## Self-financing?

■ A City gent was overheard yesterday loudly wondering why stock market trader Smith New Court, renowned for handing more money to its directors than it distributes to shareholders, should need a \$41m rights issue after its best-ever year.

"To pay the staff bonuses?", his companion inquired.



City expertise  
tailored to  
suit your needs.  
Callfree 0800 282 465 now  
MORGAN GRENFELL  
Investment Funds Ltd  
Member of M&G

# FINANCIAL TIMES

Friday June 25 1993

A FINANCIAL TIME  
for change



## Japan's Liberal Democrats savage defectors' reputations

By Charles Leadbeater  
in Tokyo

TOP OFFICIALS of Japan's ruling Liberal Democratic party yesterday launched a vitriolic attack on the record of the leaders of a group of 44 defectors who on Wednesday set up a new party to challenge the LDP in a snap general election on July 18.

Mr Yoshiro Kono, cabinet secretary, made an unprecedented attack on Mr Tsutomu Hata and Mr Ichiro Ozawa, leaders of the new conservative party, called Shinseitō, accusing them of having been involved in corrupt politics in the past.

Mr Kono's attack came as Mr Hata paid courtesy calls on opposition party leaders in which they agreed that the main aim should be to defeat the LDP, which has been in power for 38 years. Social Democratic party leaders said the leaders of the two parties had agreed that they had a unique opportunity to defeat the LDP and to introduce political reforms.

The head of Rango, Japan's largest trade union federation, joined opposition party officials in calling for a national convention of opposition parties to be held next week to agree an electoral pact that could pave the way for a coalition government.

However, the difficulties of organising a viable coalition were underlined by Mr Morihiko Hosokawa, leader of the recently formed Japan New Party, who said he did not want to join a coalition with Mr Hata's group because of its members' past links with corruption.

Mr Hosokawa said he would co-operate with a 10-strong group of LDP defectors who set up the New Harbinger party this week.

Mr Kono's onslaught, which was endorsed by Mr Kichiji Miyazawa, prime minister, was designed to undermine the credentials of Mr Hata and Mr Ozawa as reformers.

Echoing questions raised by most newspaper editorials after the launch of Shinseitō, Mr Kono said the new party's two leaders had been closely linked to Mr Shin Kanemaru, the former LDP power broker who is about to be tried on charges of massive tax evasion.

He also raised doubts about whether Mr Ozawa, a staunch supporter of the US, could agree to a common platform with the Social Democratic party, which

opposes Japan's security treaty with the US.

However, Mr Kono's attack - which amounts to accusing the defectors of being no better than the LDP - is an indication of the difficulties the ruling party's weakened leadership faces in responding to Mr Hata's challenge.

A poll in the Yomiuri newspaper found that the approval rating for the Miyazawa government had fallen by 15.9 percentage points to 10.4 per cent, the second-lowest rating ever recorded.

The poll, taken before the Shinseitō launch, found that the LDP's support had fallen from 40.8 per cent in May to 35.6 per cent this month. The opposition parties' combined support rose from 21.8 per cent to 23.8 per cent.

Commons that the resignation had been accepted "with regret" but said he believed Mr Mates had behaved "with complete propriety" in raising Mr Nadir's case with the attorney-general.

Scotland Yard, however, said last night that a letter written by Mr Mates to the attorney-general complaining about the behaviour of two police officers was based on misinformation.

The letter claimed two Metropolitan Police officers had made extensive inquiries in northern Cyprus about Mr Nadir and his assets. Scotland Yard confirmed that the two officers visited northern Cyprus but said: "They had no association with, or responsibility for, any investigation relating to Mr Nadir." They were there on completely different business.

Drift in sea of intrigue, page 7  
Orphans of the storm, page 12

## UK minister quits over Nadir links

By Ralph Atkins and Jimmy Burns in London and John Murray Brown in Kyrenia

MR JOHN MAJOR, the British prime minister, yesterday suffered another jolt to his leadership when Mr Michael Mates was finally forced to quit as Northern Ireland minister over his links with the fugitive businessman Mr Asil Nadir. After weeks of speculation over his future, Mr Mates bowed to pressure from Conservative MPs and resigned because of the "cumulative damage" caused by revelations about his connections with Mr Nadir.

Mr Mates had written letters to the UK attorney-general in support of Mr Nadir, who was charged with theft and false accounting in Britain after the collapse of Polytek International, the fruit and electronics group. Last month, before the case came to trial, Mr Nadir fled

Mates, who gave Cypriot a watch, forced from Northern Ireland job

to his native northern Cyprus. It has also emerged in recent weeks that Mr Mates had given Mr Nadir a watch inscribed "Don't let the buggers get you down" and that he had accepted the loan of a car from a public relations adviser of Mr Nadir.

Hinting that he felt the victim of a concerted campaign against him, Mr Mates yesterday complained of "the daily leaking of letters and so-called quotes from unknown sources - most of them wildly inaccurate".

Mr Mates' resignation marked a swift about-turn. Even early yesterday, he appeared determined to remain in office. On Tuesday, Mr Mates said he had the "full confidence" of the prime minister - suggesting he was

determined to harken out the calls for him to resign. But Mr Major had carefully avoided giving anything other than lukewarm support to Mr Mates.

The latest controversy has added to Mr Major's difficulties in exerting his leadership credentials. Conservative MPs now show less inhibition about calling for changes in ministers or policy. For many Conservatives, Mr Major has appeared indecisive over the affair. In another potential embarrassment, Mr Nadir said last night in an interview on Britain's Independent Television News that he had been approached by the Conservative Party to make donations, not the other way around.

Mr Major said in the House of

## Statoil and Neste join forces in Nordic petrochemicals merger

By Karen Fosell in Oslo

STATOIL, the Norwegian state oil company, and Neste, the Finnish state oil and chemicals group, have agreed to merge their petrochemicals businesses to form Europe's largest producer of polyolefins and the fifth biggest in the world.

The deal is one of the largest Nordic industrial mergers and marks a significant step in the restructuring of Europe's petrochemicals industry, the companies said. Polyolefins are plastics such as polypropylene and polyethylene.

Because Neste's petrochemicals business is more than twice as big as Statoil's, it will receive "several billion kroner" in cash from Statoil when the company is established. The jointly owned

company, which is yet to be named, should be in operation by early next year. It will employ more than 6,000 people and have an annual revenue of \$2.5bn.

Annual polyolefin capacity will be 2.1m tonnes. Plastics processing will be pursued through Statoil's EuroParts subsidiary in Sweden and other entities.

The new company will have production units in 10 countries and sales offices throughout western Europe, the US and south-east Asia and will have access to feedstock through Statoil's extensive gas production interests.

Statoil and Neste also aim to exchange shareholdings in a number of oil and gas fields on the Norwegian continental shelf. Mr Terje Wareberg, Statoil group executive vice-president,

said the company would be established with "substantial" capital. The deal is to be completed in the autumn but management will be appointed within weeks. Statoil will choose the chairman and Neste the chief executive. The new company's headquarters will probably be in Brussels.

"This is a major industrial move within the Nordic community and is a necessary and healthy restructuring of an industry which has been hard hit by overcapacity and weak demand," Mr Wareberg said.

Mr Jaakko Tammentila, chairman and chief executive of Neste, said the deal would establish a basis for further co-operation with Statoil in the natural gas industry and allow Neste to remain and expand in the petrochemicals and plastics industries.

## Kurds take 10 hostages in Germany

Continued from Page 1

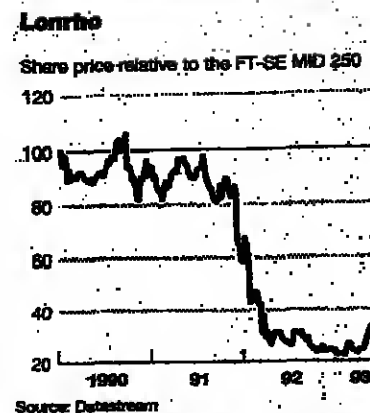
police spokesman, said the militants gave Mr Kohl until 10am (0600 GMT) tomorrow to make an address, but he added: "They made no concrete threat." He said the gunmen had ordered food for the hostages and were apparently preparing for a long stay in the consulate.

Mr Renner said police, who were talking with the gunmen, were hoping for "a peaceful solution... without the use of force". Mr Bernd Schmidbauer, state secretary in the chancellery, said the attacks would not undermine the good relations between the German and Turkish governments. The government in Bonn has been worried that Germany could become a breeding ground for extremist political groups.

## TSB's capital question

THE LEX COLUMN

FT-SE Index: 2894.7 (-6.0)



After all the losses it has piled up as a result of its purchase of Hill Samuel and ill-judged forays into commercial lending, it is astonishing that TSB still has a tier one capital ratio as high as 8.1 per cent. Now that provisions appear to be on a falling trend, surplus capital could become something of a burden. The risk that the bank will again find something stupid on which to fritter away its cash is small. The new management brought in to sort out the mess left by Hill Samuel will not want to suffer the same fate as its predecessors. But TSB's chosen specialisations require relatively little capital. That applies not only to insurance, but also to mortgage lending, which requires only half the capital backing of ordinary commercial credit business.

In terms of operating profit, TSB's strategy may pay off only slowly. The bank has no alternative but to bid up for retail deposits as it cannot expect to retain the low-cost funds on which it depended in pre-privatisation days. The 80 per cent jump in insurance income during the first half will not necessarily be repeated. Part of it reflected the buoyancy of the stock market and part the first significant contribution from general insurance. Nor will costs necessarily continue to fall. But unlike other banks whose capital ratios have suffered from the recession, TSB will not need large retentions from earnings to finance growth in the recovery. Its ability to increase its dividends should be correspondingly greater.

### Lonrho

Lonrho's unstinting commitment to glasnost was underlined by the absence of the joint chief executive as the company announced its interim results yesterday. Doubtless, Mr Dieter Bock had long-standing business in Germany, but it is surely not beyond the wit of Lonrho to produce its figures and its leading lights at the same time.

Nor do the results themselves give great confidence that things have changed. Most of the jump in profits came from the disposal of VAG, the UK Volkswagen distributor, rather than continuing operations. While the market took comfort from the company's £118m fall in net debt, that comes only after inflows from the rights issue and the VAG sale. Exceptional items apart, cash is still flowing out of the business. Lonrho's continuing businesses may only generate 4p of

earnings this year, leaving the shares at a 50 per cent premium to the market. This valuation of the company as a sure-fire recovery prospect is optimistic. Neither mining nor hotels are likely to produce radically improved profits in the near future. Other hopes rest on Mr Bock's as yet unexplained strategy for Lonrho. But even if he is able to identify avenues for expansion, it is not at all clear how they might be financed. More debt is hardly an option and disposals will not provide enough cash for substantial investment. Appetite for further rights issues or paper-funded acquisitions may be limited, at least until there is clear evidence that the African leopard has finally changed its spots.

### Tour operators

The stock market was clearly unmoved by the news of an Office of Fair Trading investigation into the package holiday industry, knocking some 4 per cent off the shares of both Airtrons and Owners Abroad. The vertical integration rapidly developing between tour operators and travel agents is certainly worth investigation. The uncertainty is whether the outcome will prove a damp squib or a regulatory Catherine wheel.

Under the terms of the Fair Trading Act, the competition authorities could recommend any number of measures, such as divestment of travel agencies, transparency of treatment for independent operators, or pre-notification of further acquisitions. Moreover, considerations affecting consumer interest and market structure are likely to prevail over parity of treatment. This

could, for example, theoretically result in Airtrons being forced to divest recently-acquired agencies leaving Thomson's long-established link with Lunn Poly intact.

But although the OFT may be in earnest, there is little evidence the DTI will be similarly minded. Mr Michael Heseltine's brusque dismissal of the OFT's recommendations at the time of the Airtrons bid for Owners Abroad suggests the DTI may take some persuading of the case for intervention. This may be especially true given the embarrassing mess it caused in the brewing industry through the implementation of its beer orders. But until such uncertainties are resolved, the quoted tour operators will remain under a cloud, no matter how many tourists they whisk away to sunny beaches.

### Smith New Court

Smith New Court has every right to be pleased with itself. A return on capital of 28 per cent last year - due to an astonishing annualised rate of return of 50 per cent in the second half - is twice that achieved by SG Warburg across its investment banking interests. But Smith can no more afford to rest on its laurels than others in the industry. ICI, for example, is targeting an annual return on new investment of 20 per cent. Since the securities business is more volatile than most industrial enterprises, the return achieved by Smith last year is little more than the average investors might expect through the economic cycle.

On that basis, Smith will have to work hard to justify yesterday's fall in its share price. Strides which have been made to improving the quality of earnings will help. More than half of last year's profits were earned outside the UK. The steady increase in commission income has reduced its dependence on market making, which feeds off the unpredictable level of turnover in the UK stock market. Its reluctance to move into new areas such as bonds or merchant banking is equally comforting. If that makes Smith a less risky investment, investors will accept a lower return.

## More good results from Flemings.

<p><b>CAROLO ENGINEERING GROUP PLC</b></p> <p>Issue of new ordinary shares of 5p each in connection with Recommended Offers for Arthur Lee &amp; Sons plc</p> <p>June, 1993</p> <p>Public Offer</p>	<p><b>DairyFarm</b></p> <p><b>Dairy Farm International Holdings Limited</b></p> <p>US\$208,957,000</p> <p>Euroconvertible Preference Shares</p> <p>May, 1993</p> <p>Euroconvertible</p>
<p><b>Chia Hsin Cement Corporation</b></p> <p>Offering of 2,100,000 Global Depositary Receipts representing 21,000,000 shares of common stock</p> <p>May, 1993</p> <p>International Equity</p>	<p><b>David Lloyd Leisure plc</b></p> <p>Placing and Offer for Sale by Robert Fleming &amp; Co. Limited</p> <p>Issuing House and Stockbroker</p> <p>March, 1993</p> <p>Initial Public Offering</p>
<p><b>Trafalgar House Public Limited Company</b></p> <p>£204,500,000 Rights Issue</p> <p>Underwritten by Robert Fleming &amp; Co. Limited</p> <p>February, 1993</p> <p>Rights Issue</p>	<p><b>United Biscuits (Holdings) plc</b></p> <p>Acquisition of the snackfoods business of Coca-Cola Amatil Limited</p> <p>January, 1993</p> <p>Cross-Border Acquisition</p>

## FLEMINGS

INTERNATIONAL INVESTMENT BANKING  
LONDON · NEW YORK · HONG KONG · TOKYO · PARIS · FRANKFURT · MADRID · ZURICH  
SYDNEY · SAN FRANCISCO · BANGKOK · TAIPEI · MANILA · JAKARTA · SEOUL · SHANGHAI · BOMBAY

25 Cophall Avenue, London, EC2R 7DR  
Tel: 071-638 5858 Fax: 071-638 9110

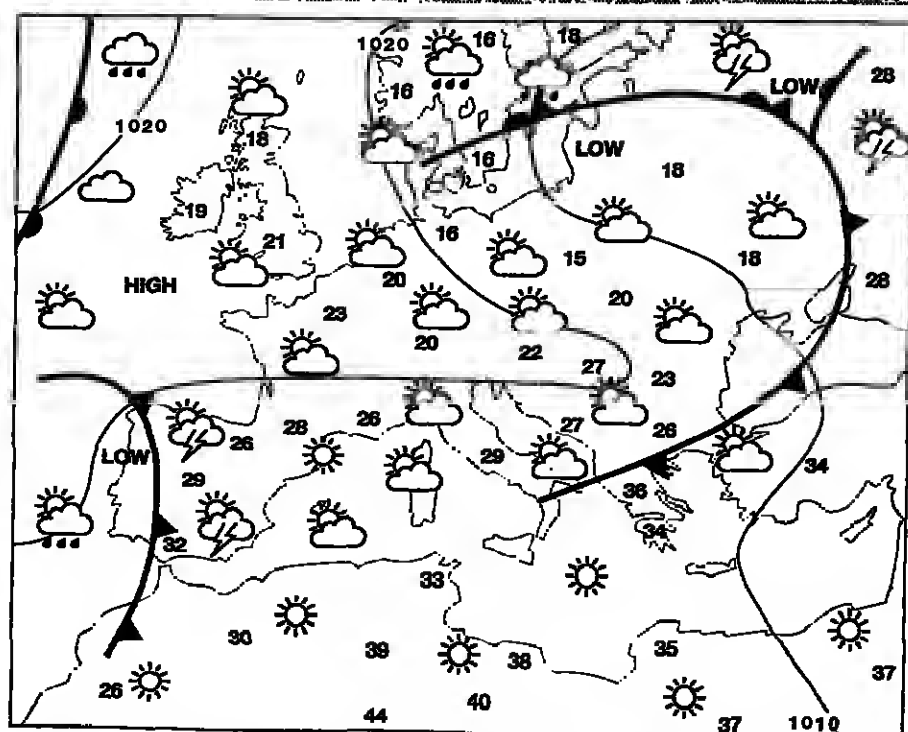
These announcements appear as a matter of record only  
Robert Fleming & Co. Limited is a member of the London Stock Exchange and The Securities and Futures Authority Limited.

### Europe today

A front over southern Italy and eastern Ukraine will extend to southern Scandinavia. South of this front, warm, tropical air will influence Greece and Turkey with afternoon temperatures well above 30C. It will stay dry despite scattered clouds. A weak low pressure area over western Spain will cause some thunder showers. In interior southern Spain temperatures will rise to 30C-33C, but northern Spain will be somewhat cooler. Western and central Europe will be tranquil with partly sunny skies. It will remain dry with a few showers over the far north of Scotland and the German Bight. Low pressure will affect southern Scandinavia and the Baltic States with showery rains.

### Five-day forecast

By the weekend, high pressure will build over western Europe. Colder air will push into central regions and the afternoon temperatures will rise no higher than about 20C. The depression over Spain will deepen somewhat on Saturday. Therefore, warmer air will move northward into western and southern Europe making temperatures rise significantly. The northern UK will have cloud and rain at times.



### TODAY'S TEMPERATURES

Madrid	27	Paris	24	London	21	Amsterdam	20
Berlin	26	Rome	28	Brussels	22	Frankfurt	23
Stockholm	18	Moscow	15	Warsaw	19	Vienna	25
Prague	17	Budapest	20	Belgrade	21	Sofia	22
Thessalonika	28	Constantinople	30	Beirut	29	Tripoli	31
Cairo	32	Algiers	28	Tunis	29	Nairobi	24
Accra	29	Lagos	28	Abuja	29	Harare	26
Windhoek	27	Maputo	28	Luanda	29	Windhoek	27
Port of Spain	28	Georgetown	29	Paramaribo	30	Surabaya	31
Jakarta	32	Manila	31	Seoul	28	Tokyo	29
Hong Kong	30	Singapore	31	Bangkok	32	Colombo	31
Delhi	33	Mumbai	34	Calcutta	35	Chennai	36
Madras	37	Bombay	38	Coimbatore	39	Hyderabad	40
Chennai	41	Bangalore	42	Mysore	43	Trichy	44
Chennai	47	Chennai	48	Chennai	49	Chennai	50

